

# **Kettering** *Borough Council*

**DRAFT BUDGET BOOKLET - 2012/13  
FOR USE WITH REPORT 10  
COUNCIL MEETING 23rd FEBRUARY 2012**

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# **Kettering** *Borough Council*

**DRAFT BUDGET BOOKLET - 2012/13**

**Section 1**

**General Fund Estimates 2012/13**

# Kettering

*Borough Council*

DRAFT MEDIUM TERM FINANCIAL FORECAST - FEBRUARY 2012							
		Zone of Predicability		Zone of Unpredictability			
		2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
		Forecast £000	Forecast £000	Forecast £000	Forecast £000	Forecast £000	Forecast £000
<b>1</b>	<b>Net Council Budget</b>	13,928	12,708	11,900	11,593	11,496	11,117
<b>2</b>	<b>Forecast Resources:</b>						
	Central Government Grant	(5,464)	(4,784)	(4,497)	(4,227)	(3,973)	(3,973)
	Council Tax / Coll'n Fund	(25)	(25)	(25)	(25)	(25)	(25)
	Income From Council Tax	(6,389)	(6,411)	(6,443)	(6,476)	(6,509)	(6,542)
	<b>Total Resources</b>	<b>(11,878)</b>	<b>(11,220)</b>	<b>(10,965)</b>	<b>(10,728)</b>	<b>(10,507)</b>	<b>(10,540)</b>
<b>3</b>	<b>Budget (Surplus) / Deficit</b>	<b>2,050</b>	<b>1,488</b>	<b>935</b>	<b>865</b>	<b>989</b>	<b>577</b>
<b>4</b>	<b>Council Tax Grant</b>	<b>(158)</b>	<b>(158)</b>	<b>(158)</b>	<b>(158)</b>	<b>0</b>	<b>0</b>
<b>5</b>	<b>Budget Frameworks</b>	<b>(1,906)</b>	<b>(1,330)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>6</b>	<b>Savings - To be secured</b>	<b>0</b>	<b>0</b>	<b>(777)</b>	<b>(707)</b>	<b>(989)</b>	<b>(577)</b>
<b>7</b>	<b>Budget (Surplus) / Deficit</b>	<b>(14)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
GENERAL FUND WORKING BALANCE							
		2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
		£000	£000	£000	£000	£000	£000
<b>8</b>	<b>Estimated Opening Balance</b>	<b>(1,415)</b>	<b>(1,429)</b>	<b>(1,587)</b>	<b>(1,587)</b>	<b>(1,587)</b>	<b>(1,587)</b>
	Budget (Surplus) / Deficit	(14)	0	0	0	0	0
	Council Tax Grant 2012/13	0	(158)	0	0	0	0
<b>9</b>	<b>Estimated Closing Balance</b>	<b>(1,429)</b>	<b>(1,587)</b>	<b>(1,587)</b>	<b>(1,587)</b>	<b>(1,587)</b>	<b>(1,587)</b>

Notes:-

a. The forecast illustrates the core grant in line with the provisional settlement for 2012/13 and assumes grant from 2013/14 will reduce by 6% each year.

b. The model shows budgeted figures prior to the consideration of any increase in Council Tax.

c. The forecast also incorporates the impact of the service pressures outlined and includes the savings estimated from the Budget Delivery Framework (line 5).

d. The forecast shows that to achieve a balanced budget for 2012/13 savings of £1,330,000 will be required. The Councils unique budget delivery framework continues to be used to identify and subsequently deliver the required savings. Further details on this can be found in the main body of the budget report.

## SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Ref.		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>SERVICE EXPENDITURE</b>			
1.	<b>Cultural and Related Services</b>	2,808,700	2,711,230	<b>2,760,000</b>
2.	<b>Environmental Services</b>	3,838,440	3,542,100	<b>3,756,180</b>
3.	<b>Planning and Development Services</b>	2,458,380	2,353,870	<b>2,416,370</b>
4.	<b>Highways, Roads &amp; Transport Services</b>	97,440	129,200	<b>38,840</b>
5.	<b>Housing Services</b>	2,055,230	1,584,580	<b>1,791,980</b>
6.	<b>Corporate and Democratic Services</b>	1,418,300	1,305,460	<b>868,360</b>
7.	<b>Central Services to the Public</b>	1,802,730	1,819,020	<b>1,699,580</b>
8.	<b>Trading Accounts</b>	(525,420)	(566,660)	<b>(625,840)</b>
9.	<b>General Contingencies/Invest to Save</b>	100,000	100,000	<b>150,000</b>
10.	<b>NET COST OF SERVICES</b>	<b>14,053,800</b>	<b>12,978,800</b>	<b>12,855,470</b>
11.	Transfers to/from Reserves	136,000	162,500	<b>295,710</b>
12.	Interest On Balances/Investments	(46,390)	(61,390)	<b>(56,390)</b>
13.	Depreciation adjustment	(1,387,800)	(1,301,300)	<b>(1,347,600)</b>
14.	Deferred Charges and MRP/Revenue Contribution to Capital	(891,300)	(664,300)	<b>(527,300)</b>
15.	<b>NET COUNCIL BUDGET</b>	<b>11,864,310</b>	<b>11,114,310</b>	<b>11,219,890</b>

## CULTURE AND RELATED SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>RECREATION AND SPORT</b>			
	<b>Indoor Sports &amp; Recreation Facilities</b>			
	Employees	25,660	24,700	<b>20,760</b>
	Premises	4,340	4,340	<b>4,340</b>
	Transport	400	400	<b>550</b>
	Supplies and Services	23,010	22,310	<b>22,310</b>
1	Third Party Payments	390,020	404,020	<b>391,720</b>
	Central Support Services	29,600	26,300	<b>30,000</b>
2	Capital Charges	155,600	153,800	<b>166,500</b>
	<b>Total Expenditure</b>	<b>628,630</b>	<b>635,870</b>	<b>636,180</b>
	Fees and Charges	1,000	1,000	<b>1,000</b>
	<b>Total Income</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
	<b>Net Expenditure to Summary</b>	<b>627,630</b>	<b>634,870</b>	<b>635,180</b>
	<b>Community Centres</b>			
3	Employees	41,660	47,400	<b>44,260</b>
	Premises	28,640	28,640	<b>29,220</b>
	Transport	0	0	<b>900</b>
	Supplies and Services	3,990	3,870	<b>3,870</b>
	Third Party Payments	26,960	26,960	<b>26,960</b>
	Central Support Services	15,700	14,500	<b>13,500</b>
4	Capital Charges	100,500	91,000	<b>91,000</b>
	<b>Total Expenditure</b>	<b>217,450</b>	<b>212,370</b>	<b>209,710</b>
	Fees and Charges	35,000	35,000	<b>35,000</b>
	<b>Total Income</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
	<b>Net Expenditure to Summary</b>	<b>182,450</b>	<b>177,370</b>	<b>174,710</b>

### Variance Explanations

- 1 The increase in the 2011/12 revised budget is due to one-off contractual payments to Parkwood Leisure for the leisure centre provision in Desborough.
- 2 The increase in capital charges reflects new capital expenditure in 2011/12, this has no impact on the Council's overall revenue budget.
- 3 The increase in the 2011/12 revised budget is due to a change in internal cost allocations to reflect current workloads. (It does not relate to increased resources overall)
- 4 The reduction in capital charges relates to changes in the estimated useful lives of assets, this has no impact on the Council's overall revenue budget.

## CULTURE AND RELATED SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>Sport Development/Community Recreation</b>			
5	Employees	193,320	178,260	144,920
	Premises	610	610	610
	Transport	8,050	8,050	7,900
6	Supplies and Services	85,840	128,690	88,740
	Central Support Services	52,800	49,700	50,800
	<b>Total Expenditure</b>	<b>340,620</b>	<b>365,310</b>	<b>292,970</b>
6	Grants & Contributions	0	43,960	0
	Fees and Charges	13,300	13,300	13,300
	<b>Total Income</b>	<b>13,300</b>	<b>57,260</b>	<b>13,300</b>
	<b>Net Expenditure to Summary</b>	<b>327,320</b>	<b>308,050</b>	<b>279,670</b>
	<b>OPEN SPACES</b>			
	<b>Community Parks/Open Spaces</b>			
5	Employees	36,040	34,340	27,840
	Premises	44,640	46,640	47,040
	Transport	2,100	2,100	1,800
	Supplies and Services	25,110	24,680	24,680
7	Third Party Payments	1,023,100	1,010,320	1,029,830
	Central Support Services	12,500	11,200	12,400
8	Capital Charges	145,700	133,800	128,400
	<b>Total Expenditure</b>	<b>1,289,190</b>	<b>1,263,080</b>	<b>1,271,990</b>
	Fees and Charges	51,980	51,980	46,980
	Grants & Contributions	0	2,000	0
	<b>Total Income</b>	<b>51,980</b>	<b>53,980</b>	<b>46,980</b>
	<b>Net Expenditure to Summary</b>	<b>1,237,210</b>	<b>1,209,100</b>	<b>1,225,010</b>

### Variance Explanations

- 5 The change in the 2011/12 revised budget and the 2012/13 draft budget is due to operational changes and a change in allocations to reflect current workloads. (See Note 13)
- 6 The increase in the 2011/12 revised budget is due to a grant being received from NCC to fund various youth projects such as a new ramp for Keystones and a volleyball event in March.
- 7 The changes in the 2011/12 revised budget reflects reduced expenditure on grounds maintenance.
- 8 The reduction in capital charges relates to lower than anticipated spend on assets in 2010/11 and an asset becoming fully depreciated, this has no impact on the Council's overall revenue budget.

## CULTURE AND RELATED SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>OPEN SPACES</b>			
	<b>Allotments</b>			
	Premises	2,460	2,460	0
	Third Party Payments	9,020	8,930	5,000
	Central Support Services	4,900	4,200	4,800
	Capital Charges	13,200	13,200	10,000
	<b>Total Expenditure</b>	29,580	28,790	19,800
9	Rents	11,500	11,500	1,500
	<b>Total Income</b>	11,500	11,500	1,500
	<b>Net Expenditure to Summary</b>	18,080	17,290	18,300
	<b>TOURISM</b>			
10	Employees	39,170	26,720	29,170
	Premises	1,850	50	50
11	Supplies and Services	10,880	8,690	2,590
	Third Party Payments	1,100	1,100	1,100
	Central Support Services	33,000	29,000	32,100
	Capital Charges	2,900	2,900	2,900
	<b>Total Expenditure</b>	88,900	68,460	67,910
12	Fees and Charges	6,600	6,600	12,000
	<b>Total Income</b>	6,600	6,600	12,000
	<b>Net Expenditure to Summary</b>	82,300	61,860	55,910

### Variance Explanations

- 9 The change in the 2012/13 draft budget reflects the re-allocation of income to miscellaneous sites.
- 10 The changes in the 2011/12 revised budget and the 2012/13 draft budget reflects changes to the establishment and changes in hours following the relocation of the Tourist Information Centre.
- 11 The change to the 2012/13 draft budget is due to reduced expenditure on supplies and services following the relocation of the Tourist Information Centre.
- 12 The increase in fees and charges from 2012/13 reflects rental income from the old Tourist Information Centre building.

## CULTURE AND RELATED SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>CULTURE AND HERITAGE</b>			
	<b>Art Gallery</b>			
13	Employees	74,250	60,170	<b>98,460</b>
	Premises	14,550	14,550	<b>15,390</b>
	Transport	1,600	1,600	<b>900</b>
	Supplies and Services	22,130	21,930	<b>21,930</b>
	Third Party Payments	8,810	8,720	<b>8,870</b>
	Central Support Services	19,600	18,300	<b>19,500</b>
	Capital Charges	6,400	6,400	<b>6,400</b>
	<b>Total Expenditure</b>	<b>147,340</b>	<b>131,670</b>	<b>171,450</b>
	Fees and Charges	8,500	8,500	<b>8,500</b>
	<b>Total Income</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
	<b>Net Expenditure to Summary</b>	<b>138,840</b>	<b>123,170</b>	<b>162,950</b>
	<b>Museum</b>			
13	Employees	85,580	71,400	<b>98,780</b>
	Premises	24,410	24,410	<b>25,130</b>
	Transport	1,700	1,700	<b>1,300</b>
	Supplies and Services	26,020	25,840	<b>25,840</b>
	Third Party Payments	8,860	8,770	<b>8,920</b>
	Central Support Services	43,400	42,500	<b>43,400</b>
	Capital Charges	12,900	12,900	<b>12,900</b>
	<b>Total Expenditure</b>	<b>202,870</b>	<b>187,520</b>	<b>216,270</b>
	Fees and Charges	8,000	8,000	<b>8,000</b>
	<b>Total Income</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
	<b>Net Expenditure to Summary</b>	<b>194,870</b>	<b>179,520</b>	<b>208,270</b>

### Variance Explanations

- 13 The reduction in the 2011/12 revised budget is due to vacant posts, the increase in the 2012/13 draft budget is due to changes in staff allocations to better reflect workloads. (See Notes 5 and 44)

<b>CULTURAL &amp; RELATED SERVICES TOTAL</b> <i>Equal Global Summary Line 1</i>	2,808,700	2,711,230	<b>2,760,000</b>
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## ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>WASTE COLLECTION</b>			
	<b>Household Waste Collection</b>			
14	Employees	948,150	992,150	<b>955,510</b>
15	Transport	511,890	506,890	<b>542,140</b>
16	Supplies and Services	167,360	156,850	<b>146,850</b>
	Third Party Payments	600	600	<b>600</b>
17	Central Support Services	148,300	131,100	<b>137,700</b>
	<b>Total Expenditure</b>	<b>1,776,300</b>	<b>1,787,590</b>	<b>1,782,800</b>
	Fees and Charges	335,700	335,700	<b>355,700</b>
	<b>Total Income</b>	<b>335,700</b>	<b>335,700</b>	<b>355,700</b>
	<b>Net Expenditure to Summary</b>	<b>1,440,600</b>	<b>1,451,890</b>	<b>1,427,100</b>
	<b>Recycling</b>			
18	Employees	831,650	821,650	<b>788,750</b>
19	Transport	241,010	221,010	<b>391,540</b>
20	Supplies and Services	377,330	384,240	<b>384,240</b>
17	Central Support Services	192,500	182,600	<b>188,600</b>
21	Capital Charges	179,300	177,400	<b>186,600</b>
	<b>Total Expenditure</b>	<b>1,821,790</b>	<b>1,786,900</b>	<b>1,939,730</b>
22	Fees and Charges	966,000	1,092,600	<b>1,106,000</b>
	<b>Total Income</b>	<b>966,000</b>	<b>1,092,600</b>	<b>1,106,000</b>
	<b>Net Expenditure to Summary</b>	<b>855,790</b>	<b>694,300</b>	<b>833,730</b>

### Variance Explanations

- 14 Changes in the 2011/12 revised budget relates to one-off operational changes associated with waste and recycling trials.
- 15 The reduction in the 2011/12 revised budget is due to a reduction in vehicle maintenance costs, the increase in the 2012/13 draft budget relates to increased fuel costs and a reallocation of resources.
- 16 The changes in supplies and services budget for both the 2011/12 revised budget and the 2012/13 draft budget is due to operational changes in the disposal of domestic waste.
- 17 Re-alignment of the Council's support services recharges result in changes to the 2011/12 revised budget and the 2012/13 draft budget.
- 18 The reduction in employee costs for both the 2011/12 revised budget and the 2012/13 draft budget is due to changes to the establishment.
- 19 The reduction in the 2011/12 revised budget is due to a reduction in vehicle maintenance costs, the increase in the 2012/13 draft budget relates to an increase in lease payments as vehicles previously purchased from grant funding come to the end of their useful lives.
- 20 The increase in the 2011/12 revised budget and the 2012/13 draft budget relates to the increased cost of the disposal of recycled waste.
- 21 The increase in capital charges relates to new capital expenditure in 2011/12, this has no impact on the Council's overall revenue budget.
- 22 Increased income for the 2011/12 revised budget and the 2012/13 draft budget reflects an increase in the price received for recycling commodities following negotiations with the contractors. This has been partly offset by a reduction in the tonnages being recycled due to the economic climate.

## ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>STREET CLEANSING</b>			
23	Employees	477,140	471,140	<b>488,240</b>
24	Transport	205,130	192,030	<b>205,030</b>
25	Supplies and Services	72,160	78,100	<b>67,900</b>
	Central Support Services	99,300	92,400	<b>96,600</b>
	Capital Charges	2,400	2,400	<b>2,400</b>
	<b>Total Expenditure</b>	856,130	836,070	<b>860,170</b>
	Recharges to other services	142,000	142,000	<b>142,000</b>
	<b>Total Income</b>	142,000	142,000	<b>142,000</b>
	<b>Net Expenditure to Summary</b>	714,130	694,070	<b>718,170</b>

### Variance Explanations

- 23** The reduction in the 2011/12 revised budget reflects vacancies during the year, the increase in the 2012/13 draft budget relates to a change in cost allocations.
- 24** The reduction in the 2011/12 revised budget is due to lower vehicle maintenance costs due to vehicles being on short term leases.
- 25** The increase in the 2011/12 revised budget relates to one off equipment purchases for street cleansing, the reduction in the 2012/13 draft budget is due to the centralisation of printing costs.

## ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>ENVIRONMENTAL HEALTH</b>			
	<b>Licences (incl. Hackney Carriages)</b>			
26	Employees	92,480	92,480	<b>82,880</b>
	Transport	4,100	4,100	<b>4,350</b>
	Supplies and Services	69,670	69,390	<b>70,390</b>
	Central Support Services	35,600	35,400	<b>35,300</b>
	<b>Total Expenditure</b>	<b>201,850</b>	<b>201,370</b>	<b>192,920</b>
27	Fees and Charges	141,000	156,000	<b>165,000</b>
	<b>Total Income</b>	<b>141,000</b>	<b>156,000</b>	<b>165,000</b>
	<b>Net Expenditure to Summary</b>	<b>60,850</b>	<b>45,370</b>	<b>27,920</b>
	<b>Public Conveniences</b>			
28	Premises	150,930	133,970	<b>273,350</b>
	Transport	300	0	<b>0</b>
	Supplies and Services	3,040	2,740	<b>2,740</b>
	Third Party Payments	51,820	51,820	<b>51,820</b>
	Central Support Services	14,500	13,300	<b>14,400</b>
	Capital Charges	9,100	9,100	<b>9,100</b>
	<b>Total Expenditure</b>	<b>229,690</b>	<b>210,930</b>	<b>351,410</b>
	Fees and Charges	1,890	800	<b>1,890</b>
	<b>Total Income</b>	<b>1,890</b>	<b>800</b>	<b>1,890</b>
	<b>Net Expenditure to Summary</b>	<b>227,800</b>	<b>210,130</b>	<b>349,520</b>
	<b>Pest and Dog Control</b>			
29	Employees	164,170	150,670	<b>168,270</b>
	Premises	0	0	<b>0</b>
	Transport	19,310	17,080	<b>18,600</b>
	Supplies and Services	23,550	22,320	<b>22,320</b>
	Central Support Services	57,400	54,000	<b>56,000</b>
	<b>Total Expenditure</b>	<b>264,430</b>	<b>244,070</b>	<b>265,190</b>
	Fees and Charges	19,000	19,000	<b>19,000</b>
	<b>Total Income</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>
	<b>Net Expenditure to Summary</b>	<b>245,430</b>	<b>225,070</b>	<b>246,190</b>

### Variance Explanations

- 26** The reduction in cost for both the 2011/12 revised budget and 2012/13 draft budget reflects changes in cost allocations.
- 27** The increase in the 2011/12 revised budget and the 2012/13 draft budget is due to income from street traders which was previously collected and retained by Hughmark as part of the Markets contract.
- 28** The reduction in the premises costs for the 2011/12 revised budget relates to savings on the maintenance contracts for the public conveniences. The increase in the 2012/13 draft budget relates to contract termination costs. These are of a one-off nature for 2012/13 only and in 2013/14 this budget will reduce by £200,000.
- 29** The reduction in the 2011/12 revised budget reflects a staff vacancy.

## ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
30	<b>Pollution Reduction</b>			
	Employees	129,890	128,890	<b>112,890</b>
	Transport	7,100	7,100	<b>7,100</b>
	Supplies and Services	13,730	11,850	<b>11,850</b>
	Central Support Services	32,700	30,700	<b>31,600</b>
	<b>Total Expenditure</b>	<b>183,420</b>	<b>178,540</b>	<b>163,440</b>
	Fees and Charges	27,000	27,000	<b>27,000</b>
	<b>Total Income</b>	<b>27,000</b>	<b>27,000</b>	<b>27,000</b>
	<b>Net Expenditure to Summary</b>	<b>156,420</b>	<b>151,540</b>	<b>136,440</b>
30	<b>Food Safety</b>			
	Employees	94,150	94,150	<b>101,150</b>
	Transport	4,400	4,400	<b>4,600</b>
	Supplies and Services	6,520	6,340	<b>6,340</b>
	Central Support Services	27,000	25,500	<b>26,600</b>
	<b>Total Expenditure</b>	<b>132,070</b>	<b>130,390</b>	<b>138,690</b>
	Fees and Charges	12,000	16,000	<b>16,000</b>
	<b>Total Income</b>	<b>12,000</b>	<b>16,000</b>	<b>16,000</b>
	<b>Net Expenditure to Summary</b>	<b>120,070</b>	<b>114,390</b>	<b>122,690</b>
30	<b>Public Health</b>			
	Employees	220,110	219,110	<b>205,650</b>
	Premises	710	710	<b>710</b>
	Transport	9,600	9,600	<b>9,850</b>
	Supplies and Services	54,400	49,030	<b>46,530</b>
	Central Support Services	41,100	39,100	<b>41,000</b>
Capital Charges	0	0	<b>0</b>	
	<b>Total Expenditure</b>	<b>325,920</b>	<b>317,550</b>	<b>303,740</b>
	Fees and Charges	16,000	16,000	<b>10,000</b>
	<b>Total Income</b>	<b>16,000</b>	<b>16,000</b>	<b>10,000</b>
	<b>Net Expenditure to Summary</b>	<b>309,920</b>	<b>301,550</b>	<b>293,740</b>

### Variance Explanations

- 30** The reduction in the 2012/13 draft budget is due to a change in cost allocation to accurately reflect service provision.
- 31** Drainage works previously carried out by the Council and recharged to customers will in future be carried out by Anglian Water, this had resulted in a reduction in the supplies and services budget, because the change took place part way through the year the impact on fees will be realised in 2012/13.

## ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>COMMUNITY SAFETY</b>			
	<b>Safety Services</b>			
	Employees	45,290	45,290	<b>48,590</b>
	Transport	1,000	1,000	<b>1,000</b>
32	Supplies and Services	112,790	134,150	<b>127,610</b>
	Central Support Services	22,800	21,900	<b>23,200</b>
	<b>Total Expenditure</b>	181,880	202,340	<b>200,400</b>
32	Grants and Contributions	17,050	33,180	<b>17,050</b>
	<b>Total Income</b>	17,050	33,180	<b>17,050</b>
	<b>Net Expenditure to Summary</b>	164,830	169,160	<b>183,350</b>
	<b>Crime Reduction</b>			
	Premises	9,940	9,790	<b>9,790</b>
33	Supplies and Services	169,450	184,750	<b>184,750</b>
	Third Party Payments	2,550	2,550	<b>2,550</b>
	Central Support Services	2,900	2,400	<b>2,800</b>
	Capital Charges	13,400	13,400	<b>13,400</b>
	<b>Total Expenditure</b>	198,240	212,890	<b>213,290</b>
	<b>Net Expenditure to Summary</b>	198,240	212,890	<b>213,290</b>

Variance Explanations	
32	The increase in the 2011/12 revised budget reflects a one-off grant for safety initiatives, the 2012/13 draft budget reflects inflationary increases to PCSO funding and a change to reflect the actual contribution to Northamptonshire Police for the traffic warden.
33	The 2011/12 original budget savings for the CCTV room did not materialise because partnership discussions have proceeded more slowly than expected, therefore the 2011/12 revised budget and 2012/13 draft budget has been increased to reflect this.

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>FLOOD DEFENCE/LAND DRAINAGE</b>			
	Supplies and Services	500	500	<b>500</b>
	Central Support Services	600	500	<b>600</b>
	<b>Total Expenditure to Summary</b>	1,100	1,000	<b>1,100</b>

## ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>CEMETERY &amp; CREMATION SERVICES</b>			
	<b>Cemeteries</b>			
	Employees	12,280	12,280	11,880
	Premises	10,410	11,400	10,570
	Transport	0	300	300
	Supplies and Services	920	890	890
	Third Party Payments	80,770	79,810	81,290
	Central Support Services	16,800	13,700	16,300
34	Capital Charges	8,900	9,500	48,000
	<b>Total Expenditure</b>	130,080	127,880	169,230
35	Fees and Charges	98,000	103,000	108,000
	<b>Total Income</b>	98,000	103,000	108,000
	<b>Net Expenditure to Summary</b>	32,080	24,880	61,230
	<b>Crematorium</b>			
36	Employees	175,260	170,260	168,660
37	Premises	126,560	126,630	139,420
	Transport	2,600	4,000	4,000
38	Supplies and Services	235,830	240,520	220,460
	Third Party Payments	60,960	60,380	61,270
	Central Support Services	60,900	57,000	57,800
	Capital Charges	28,200	28,200	28,200
	<b>Total Expenditure</b>	690,310	686,990	679,810
39	Fees and Charges	1,379,130	1,441,130	1,538,100
	<b>Total Income</b>	1,379,130	1,441,130	1,538,100
	<b>Net Income to Summary</b>	(688,820)	(754,140)	(858,290)

### Variance Explanations

- 34 The increase in capital charges relates to new capital expenditure in 2011/12, this has no impact on the Council's revenue budget.
- 35 The change in the 2011/12 revised budget and the 2012/13 draft budget is due to increased volume.
- 36 The reduction in the 2011/12 revised budget and the 2012/13 draft budget is due to a change in cost allocations.
- 37 The 2012/13 draft budget reflects an increase in the business rates.
- 38 The 2011/12 revised budget reflects one off costs for repairs to the crematorium.
- 39 The increase in the 2011/12 revised budget is due to increased demand. The increase in the income for 2012/13 draft budget is due to a new pricing structure.

<b>ENVIRONMENTAL SERVICES TOTAL</b> <i>Equal Global Summary Line 2</i>	3,838,440	3,542,100	3,756,180
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## PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>PLANNING POLICY</b>			
40 & 43	Employees	409,690	374,690	<b>410,190</b>
	Transport	8,700	8,700	<b>10,000</b>
41 & 43	Supplies and Services	174,720	164,830	<b>174,440</b>
	Central Support Services	120,300	112,600	<b>120,400</b>
42	Capital Charges	19,000	19,000	<b>10,600</b>
	<b>Total Expenditure</b>	<b>732,410</b>	<b>679,820</b>	<b>725,630</b>
43	Grants and Contributions	19,700	5,700	<b>0</b>
	Amortisation of Government Grants	0	0	<b>0</b>
	<b>Total Income</b>	<b>19,700</b>	<b>5,700</b>	<b>0</b>
	<b>Net Expenditure to Summary</b>	<b>712,710</b>	<b>674,120</b>	<b>725,630</b>

### Variance Explanations

- 40** The reduction in the 2011/12 revised budget reflects vacancies during the year. The increase in the 2012/13 draft budget is due to a change in cost allocations.
- 41** The change in 2011/12 revised budget and 2012/13 draft budget is due to the NNDC contribution being lower than budget.
- 42** The reduction in capital charges relates to an asset being fully depreciated, this has no impact on the Council's overall revenue budget.
- 43** The changes in the 2011/12 revised budget and the 2012/13 draft budget reflects funding changes in the JPU (Joint Planning Unit) overall the Council's contribution remains unchanged.

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>ENVIRONMENTAL INITIATIVES</b>			
44	Employees	60,740	53,860	<b>38,240</b>
	Transport	2,100	2,100	<b>2,300</b>
45	Supplies and Services	10,620	24,160	<b>10,590</b>
	Central Support Services	24,600	22,700	<b>23,500</b>
	<b>Total Expenditure to Summary</b>	<b>98,060</b>	<b>102,820</b>	<b>74,630</b>
45	Grants & Contributions	0	13,570	<b>0</b>
	<b>Total Income</b>	<b>0</b>	<b>13,570</b>	<b>0</b>
	<b>Net Expenditure to Summary</b>	<b>98,060</b>	<b>89,250</b>	<b>74,630</b>

### Variance Explanations

- 44** The reduction in the 2011/12 revised budget and 2012/13 draft budget is due to a change in cost allocations and a reduction in hours. (See Note 13)
- 45** The increase in the 2011/12 revised budget reflects a one off grant received from Northamptonshire County Council.

## PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>DEVELOPMENT CONTROL</b>			
46	Employees	1,003,960	913,960	<b>1,029,660</b>
	Transport	30,400	30,400	<b>30,400</b>
47	Supplies and Services	136,180	158,730	<b>154,050</b>
48	Central Support Services	348,800	318,500	<b>330,400</b>
	<b>Total Expenditure</b>	<b>1,519,340</b>	<b>1,421,590</b>	<b>1,544,510</b>
	Fees and Charges	29,000	29,000	<b>29,000</b>
49	Planning Fees	446,000	413,000	<b>446,000</b>
	<b>Total Income</b>	<b>475,000</b>	<b>442,000</b>	<b>475,000</b>
	<b>Net Expenditure to Summary</b>	<b>1,044,340</b>	<b>979,590</b>	<b>1,069,510</b>

### Variance Explanations

- 46 The reduction in the 2011/12 revised budget is due to vacancies, the increase in the 2012/13 draft budget is due to a change in cost allocations to better reflect service provision.
- 47 The increase in the 2011/12 revised budget and 2012/13 draft budget relates to the contribution to SEMLEP (South East Midlands Local Enterprise Partnership) and increased legal costs.
- 48 Re-alignment of the Council's support service recharges result in a reduction in the 2011/12 revised budget and an increase in the 2012/13 draft budget.
- 49 The 2011/12 original budget reflected the potential change to income with locally set planning fees which should have come into effect in 2011/12. However, this has not yet happened, this has resulted in the revised 2011/12 budget being reduced even though demand for the service has increased. The Council has and continues to be heavily involved in lobbying to highlight the inadequacy and inequity of the current levels of statutory fees. It is hoped that the Government are expected to move to locally set fees in 2012/13.



## PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>BUILDING CONTROL</b>			
50	Employees	129,660	130,360	<b>149,210</b>
	Transport	7,600	7,600	<b>8,500</b>
	Supplies and Services	20,880	24,130	<b>23,830</b>
	Third Party Payments	1,890	1,890	<b>1,890</b>
51	Central Support Services	117,100	106,200	<b>112,300</b>
	<b>Total Expenditure</b>	277,130	270,180	<b>295,730</b>
	Fees and Charges	153,000	153,000	<b>153,000</b>
	<b>Total Income</b>	153,000	153,000	<b>153,000</b>
	<b>Net Expenditure to Summary</b>	124,130	117,180	<b>142,730</b>

### Variance Explanations

- 50** The increase in the 2012/13 draft budget is due to a change in cost allocations to better reflect service provision.
- 51** Re-alignment of the Council's support service recharges result in a reduction in the 2011/12 revised budget and an increase in the 2012/13 draft budget.

## PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>ECONOMIC DEVELOPMENT</b>			
	<b>Support to Business and Enterprise</b>			
52	Employees	113,460	119,060	124,260
53	Premises	3,050	15,050	19,400
	Transport	600	1,300	1,000
54	Supplies and Services	75,540	67,180	70,180
	Third Party Payments	32,730	32,730	32,730
	Central Support Services	19,600	17,900	19,400
55	Capital Charges	120,300	89,600	16,200
	<b>Total Expenditure</b>	<b>365,280</b>	<b>342,820</b>	<b>283,170</b>
	Rent Land & Buildings	41,500	41,500	41,500
	<b>Total Income</b>	<b>41,500</b>	<b>41,500</b>	<b>41,500</b>
	<b>Net Expenditure to Summary</b>	<b>323,780</b>	<b>301,320</b>	<b>241,670</b>
	<b>Kettering Borough Trainers</b>			
56	Employees	285,750	335,750	298,200
57	Premises	28,130	28,130	23,080
	Transport	16,300	16,300	16,300
58	Supplies and Services	169,840	160,540	159,230
	Third Party Payments	3,080	3,080	3,080
	Central Support Services	96,900	95,000	96,900
	<b>Total Expenditure</b>	<b>600,000</b>	<b>638,800</b>	<b>596,790</b>
	Grants and Contributions	600,000	600,000	600,000
	<b>Total Income</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>
	<b>Net Expenditure to Summary</b>	<b>0</b>	<b>38,800</b>	<b>(3,210)</b>

### Variance Explanations

- 52 The increase reflects a change in cost allocations to better reflect service provision.
- 53 The changes reflect the maintenance and running cost of the Market Place/Public Realm feeding through into the budget.
- 54 The reduction in the 2011/12 revised budget is due to the reduction in grants for market town initiatives.
- 55 The reduction in the 2011/12 revised budget and 2012/13 draft budget relates to assets being classified differently and therefore not requiring capital charges, this has no impact on the Council's overall revenue budget.
- 56 A review of the KBT function has resulted in a change in structure this has resulted in one off costs for 2011/12, in order to lock in ongoing profitability into the future.
- 57 The reduction in the 2012/13 draft budget is due to a reduction in rent payment.
- 58 The reduction in the 2011/12 revised budget is due to the centralisation of printing costs.

## PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>COMMUNITY DEVELOPMENT</b>			
59	Employees	121,090	119,090	<b>128,290</b>
	Transport	3,800	5,800	<b>7,000</b>
60	Supplies and Services	2,670	53,880	<b>2,520</b>
	Central Support Services	27,800	26,200	<b>27,600</b>
	<b>Total Expenditure</b>	155,360	204,970	<b>165,410</b>
60	Grants and Contributions	0	51,360	<b>0</b>
	<b>Total Income</b>	0	51,360	<b>0</b>
	<b>Net Expenditure to Summary</b>	155,360	153,610	<b>165,410</b>

### Variance Explanations

- 59 The change in the 2012/13 draft budget is due to a change in cost allocations to better reflect service provision.
- 60 The increase in the 2011/12 revised budget reflects a one off grant received for youth projects from NCC.

<b>PLANNING &amp; DEV SERVICES TOTAL</b> <i>Equal Global Summary Line 3</i>	2,458,380	2,353,870	2,416,370
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## HIGHWAYS, ROADS & TRANSPORT

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>HIGHWAYS AND ROADS</b>			
61	Employees	75,070	80,070	<b>82,270</b>
	Premises	21,190	17,800	<b>17,800</b>
	Transport	6,500	6,500	<b>6,600</b>
62	Supplies and Services	50,060	55,560	<b>40,560</b>
63	Third Party Payments	290,900	269,380	<b>267,250</b>
	Central Support Services	36,800	36,800	<b>36,300</b>
64	Capital Charges	15,300	96,300	<b>14,300</b>
	<b>Total Expenditure</b>	495,820	562,410	<b>465,080</b>
65	Fees and Charges	122,500	78,500	<b>78,500</b>
	<b>Total Income</b>	122,500	78,500	<b>78,500</b>
	<b>Net Expenditure to Summary</b>	373,320	483,910	<b>386,580</b>
	<b>PARKING SERVICES</b>			
66	Employees	163,170	148,670	<b>167,070</b>
	Premises	61,790	61,790	<b>64,650</b>
67	Transport	7,250	18,490	<b>18,600</b>
	Supplies and Services	55,950	60,170	<b>55,320</b>
	Third Party Payments	117,760	117,670	<b>117,820</b>
	Central Support Services	47,100	43,400	<b>45,700</b>
68	Capital Charges	15,000	21,000	<b>29,300</b>
	<b>Total Expenditure</b>	468,020	471,190	<b>498,460</b>
69	Fees and Charges	743,900	825,900	<b>846,200</b>
	<b>Total Income</b>	743,900	825,900	<b>846,200</b>
	<b>Net Income to Summary</b>	(275,880)	(354,710)	<b>(347,740)</b>

### Variance Explanations

- 61 The increase reflects operational changes.
- 62 The increase in the 2011/12 revised budget reflects increases for contractual commitments.
- 63 The change expenditure in both the 2011/12 revised budget and the 2012/13 draft budget reflects the reduction in the work undertaken on the NCC Highways contract.
- 64 The increase in the 2011/12 revised budget relates to REFCUS (Revenue Expenditure Funded From Capital Under Statute) spend whereby capital expenditure is incurred for which no capital asset is created, this has no impact on the Council's overall revenue budget.
- 65 The change in income for both the 2011/12 revised budget and the 2012/13 draft budget is due to a reduction in the Highway contract operated on behalf of NCC.
- 66 The reduction in the 2011/12 revised budget is due to vacancies.
- 67 The increase in the 2011/12 revised budget and the 2012/13 draft budget is due to the hire of additional vehicles for the environmental/parking wardens due to an increase in operating hours.
- 68 The increase in capital charges relates to new capital expenditure in 2011/12, this has no overall impact on the Council's revenue budget.
- 69 The increase in the 2011/12 revised budget is due to an increase in fees recovered for Parking Enforcement and Residents Parking, this is expected to continue into 2012/13 together with new parking charges effective from January 2012.

<b>HIGHWAYS &amp; TRANSPORT TOTAL</b> <i>Equal Global Summary Line 4</i>	97,440	129,200	<b>38,840</b>
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## HOUSING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
70	<b>HOUSING STRATEGY</b>			
	Employees	50,810	46,810	<b>49,310</b>
	Transport	1,000	1,000	<b>1,000</b>
	Supplies and Services	14,630	11,600	<b>10,940</b>
	Central Support Services	32,200	31,000	<b>35,800</b>
	<b>Net Expenditure to Summary</b>	<b>98,640</b>	<b>90,410</b>	<b>97,050</b>
	Amortisation of Government Grants	0	0	<b>0</b>
	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Net Expenditure to Summary</b>	<b>98,640</b>	<b>90,410</b>	<b>97,050</b>
	<b>HOMELESSNESS &amp; PREVENTION</b>			
	Employees	85,240	85,000	<b>79,540</b>
	Premises	2,760	800	<b>2,760</b>
	Transport	5,550	5,550	<b>5,000</b>
	Supplies and Services	262,420	262,300	<b>262,300</b>
Third Party Payments	4,760	4,760	<b>4,760</b>	
Central Support Services	35,600	33,000	<b>36,200</b>	
Capital Charges	1,800	1,800	<b>1,800</b>	
<b>Total Expenditure</b>	<b>398,130</b>	<b>393,210</b>	<b>392,360</b>	
Rents	3,000	3,000	<b>3,000</b>	
Grants and Contributions	234,000	234,000	<b>234,000</b>	
<b>Total Income</b>	<b>237,000</b>	<b>237,000</b>	<b>237,000</b>	
<b>Net Expenditure to Summary</b>	<b>161,130</b>	<b>156,210</b>	<b>155,360</b>	
71	<b>PASTURE CARAVAN SITE</b>			
	Employees	0	0	<b>4,800</b>
	Premises	17,500	17,500	<b>17,500</b>
	Supplies and Services	31,080	31,080	<b>31,080</b>
	Central Support Services	5,400	4,600	<b>5,300</b>
	Capital Charges	75,900	16,400	<b>28,300</b>
	<b>Total Expenditure</b>	<b>129,880</b>	<b>69,580</b>	<b>86,980</b>
	Rents	31,300	35,900	<b>35,900</b>
	Fees and Charges	8,000	8,000	<b>8,000</b>
	<b>Total Income</b>	<b>39,300</b>	<b>43,900</b>	<b>43,900</b>
<b>Net Expenditure to Summary</b>	<b>90,580</b>	<b>25,680</b>	<b>43,080</b>	

### Variance Explanations

- 70** The change in the 2012/13 draft budget is due to a change in cost allocations to better reflect service provision.
- 71** The reduction in capital charges relates to capital expenditure being lower than anticipated in 2011/12, this has no overall impact on the Council's revenue budget.

## HOUSING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>HOUSING ADVICE</b>			
72	Employees	191,560	175,560	<b>179,060</b>
	Transport	9,250	9,250	<b>8,250</b>
73	Supplies and Services	64,870	36,330	<b>47,780</b>
74	Central Support Services	47,000	42,400	<b>48,900</b>
	<b>Total Expenditure</b>	<b>312,680</b>	<b>263,540</b>	<b>283,990</b>
	Fees and Charges	100,000	102,570	<b>97,100</b>
	<b>Total Income</b>	<b>100,000</b>	<b>102,570</b>	<b>97,100</b>
	<b>Net Expenditure to Summary</b>	<b>212,680</b>	<b>160,970</b>	<b>186,890</b>
	<b>HOUSING ASSOCIATIONS</b>			
75	Employees	38,780	33,780	<b>39,280</b>
	Transport	350	350	<b>350</b>
	Supplies and Services	1,000	970	<b>970</b>
	Central Support Services	24,000	22,600	<b>23,900</b>
	<b>Total Expenditure</b>	<b>64,130</b>	<b>57,700</b>	<b>64,500</b>
76	Fees and Charges	10,000	0	<b>0</b>
	<b>Total Income</b>	<b>10,000</b>	<b>0</b>	<b>0</b>
	<b>Net Expenditure to Summary</b>	<b>54,130</b>	<b>57,700</b>	<b>64,500</b>
	<b>HOUSING ADVANCES</b>			
	Central Support Services	4,100	3,500	<b>3,900</b>
	<b>Net Expenditure to Summary</b>	<b>4,100</b>	<b>3,500</b>	<b>3,900</b>

### Variance Explanations

- 72 The change in the 2011/12 revised budget relates to vacancies. The 2012/13 draft budget reflects changes to allocations and the establishment.
- 73 The reduction in supplies and services is due to the re-alignment of grant expenditure in future years.
- 74 Re-alignment of the Council's support service recharges result in a reduction in the 2011/12 revised budget and an increase in the 2012/13 revised budget.
- 75 The changes in the 2011/12 revised budget reflects staff vacancies.
- 76 The reduction in income for the 2011/12 revised budget is due to a reallocation of fees to Housing Advice for advertising on Kettering Keyways.

## HOUSING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>PRIVATE SECTOR HOUSING RENEWAL</b>			
77	Employees	55,650	50,650	<b>70,850</b>
	Transport	1,750	1,950	<b>1,950</b>
	Supplies and Services	7,330	7,100	<b>3,100</b>
	Central Support Services	25,200	21,300	<b>25,200</b>
78	Capital Charges	925,100	581,100	<b>695,100</b>
	<b>Total Expenditure</b>	1,015,030	662,100	<b>796,200</b>
	Fees and Charges	0	2,500	<b>1,200</b>
	<b>Total Income</b>	0	2,500	<b>1,200</b>
	<b>Net Expenditure to Summary</b>	1,015,030	659,600	<b>795,000</b>

### Variance Explanations

- 77** The reduction in the 2011/12 revised budget is due to vacancies, the increase in 2012/13 draft budget is due to changes in allocations.
- 78** The changes in capital charges relate to the changes in external funding, this has no impact on the Council's overall revenue budget.

## HOUSING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>HOUSING BENEFITS</b>			
79	Employees	436,060	424,060	<b>435,210</b>
	Transport	6,150	6,150	<b>6,000</b>
80	Supplies and Services	52,230	86,200	<b>52,800</b>
81	Transfer Payments	22,000,000	22,310,500	<b>23,425,000</b>
82	Central Support Services	246,500	275,700	<b>267,800</b>
	<b>Total Expenditure</b>	22,740,940	23,102,610	<b>24,186,810</b>
80 & 81	Grants and Contributions	22,322,000	22,672,100	<b>23,740,610</b>
	<b>Total Income</b>	22,322,000	22,672,100	<b>23,740,610</b>
	<b>Net Expenditure to Summary</b>	418,940	430,510	<b>446,200</b>

### Variance Explanations

79 The change to the 2011/12 revised budget is due to vacancies.

80 The 2011/12 revised budget for both income and expenditure has increased due to a number of grants received from DWP to fund new initiatives. The 2012/13 draft budget reflects the reduction in the DWP grant the Council receives for the administration of Housing Benefits, this is despite an increase in caseload. The following table provides a full breakdown of Housing Benefits grant income:-

Grant Income	2011/12	2012/13
DWP-Housing Benefit Subsidy	£22,310,500	£23,425,000
DWP-Housing Benefit Administration Grant	£322,000	£315,610
DWP- Atlas Software	£28,700	£0
DWP Incapacity Benefit & Income Support Reassessment	£4,500	£0
DWP-Local Housing Allowance Administration Grant	£2,400	£0
Misc Income	£4,000	£0
	<u>£22,672,100</u>	<u>£23,740,610</u>

81 Increased benefit awarded in respect of Housing Benefit is offset by subsidy received.

82 Re-alignment of the Council's support service recharges result in changes to the 2011/12 revised budget and 2012/13 draft budget.

<b>HOUSING SERVICES TOTAL</b> <i>Equal Global Summary Line 5</i>	2,055,230	1,584,580	<b>1,791,980</b>
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## CORPORATE AND DEMOCRATIC SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>Corporate and Democratic Services</b>			
83	Employees	178,020	178,020	<b>152,520</b>
	Transport	24,300	21,300	<b>23,900</b>
84	Supplies and Services	615,880	602,240	<b>624,740</b>
85	Central Support Services	1,171,400	1,099,700	<b>1,199,000</b>
	Capital Charges	4,700	2,200	<b>2,200</b>
	<b>Total Expenditure</b>	<b>1,994,300</b>	<b>1,903,460</b>	<b>2,002,360</b>
86	Grants and Contributions	478,000	500,000	<b>1,036,000</b>
	Recharges to other services	98,000	98,000	<b>98,000</b>
	<b>Total Income</b>	<b>576,000</b>	<b>598,000</b>	<b>1,134,000</b>
	<b>Net Expenditure to Summary</b>	<b>1,418,300</b>	<b>1,305,460</b>	<b>868,360</b>

### Variance Explanations

- 83 The reduction in the 2012/13 draft budget is due to a reduction in staff costs.
- 84 The reduction in the 2011/12 revised budget is due to the centralisation of printing costs and one off savings in emergency planning due to operational changes and partnership working. The change in the 2012/13 draft budget reflects an increase in interest costs.
- 85 Re-alignment of the Council's support service recharges result in changes to the 2011/12 revised budget and 2012/13 draft budget.
- 86 The increase in the 2011/12 revised budget reflects grant being higher than budget, the increase in the 2012/13 draft budget includes the anticipated New Home Bonus grant for 2012/13.

<b>CORPORATE &amp; DEMOCRATIC TOTAL</b> <i>Equal Global Summary Line 6</i>	1,418,300	1,305,460	<b>868,360</b>
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## CENTRAL SERVICES TO THE PUBLIC

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>Local Tax Collection</b>			
87	Employees	894,360	869,360	891,910
	Transport	12,400	12,400	11,750
	Supplies and Services	182,790	188,930	182,060
88	Transfer Payments	5,674,300	5,958,500	6,101,000
89	Central Support Services	622,300	612,700	648,900
	<b>Total Expenditure</b>	7,386,150	7,641,890	7,835,620
90	Fees and Charges	390,000	390,000	419,500
88	Grants and Contributions	6,053,600	6,333,800	6,478,610
	<b>Total Income</b>	6,443,600	6,723,800	6,898,110
	<b>Net Expenditure to Summary</b>	942,550	918,090	937,510
	<b>Elections</b>			
91	Employees	35,000	114,000	35,000
	Transport	900	1,700	900
91	Supplies and Services	33,700	116,000	33,000
89	Central Support Services	102,100	95,300	101,900
	<b>Total Expenditure</b>	171,700	327,000	170,800
91	Fees and Charges	4,000	63,100	4,000
	<b>Total Income</b>	4,000	63,100	4,000
	<b>Net Expenditure to Summary</b>	167,700	263,900	166,800

Variance Explanations		
87	The reduction in the 2011/12 revised budget is due to vacancies.	
88	Increased benefit awarded in respect of Council Tax Benefit is offset by subsidy received. The 2012/13 draft budget reflects the reduction in the DWP grant the Council receives for the administration of Council Tax Benefits, this is despite an increase in caseload. The following table provides a full breakdown of Council Tax Benefits grant income:-	
	<b>Grant Income</b>	<b>2011/12</b> <b>2012/13</b>
	DWP-Council Tax Benefit Subsidy	£5,897,800                      £6,049,000
	DWP-Council Tax Benefit Administration Grant	£322,000                              £315,610
		<u>£6,219,800</u> <u>£6,364,610</u>
90	The Fees and Charges workstream reviewed penalty charges and court costs for Council Tax and NNDR payers, targeting those individuals and businesses who choose not to pay. This has resulted in an increase in charges and is reflected in the 2012/13 draft budget.	
91	The increases in the 2011/12 revised budget reflects the Referendum and the Local Elections which were held in May 2011	

## CENTRAL SERVICES TO THE PUBLIC

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>Local Land Charges</b>			
92	Employees	116,310	113,310	59,810
	Premises	6,800	6,800	6,800
	Transport	1,100	1,100	900
	Supplies and Services	28,160	27,020	24,370
93	Central Support Services	97,600	88,300	93,900
	<b>Total Expenditure</b>	249,970	236,530	185,780
94	Fees and Charges	75,000	80,000	80,000
95	Grants and Contributions	0	34,000	0
	<b>Total Income</b>	75,000	114,000	80,000
	<b>Net Expenditure to Summary</b>	174,970	122,530	105,780
	<b>Town and Parish Councils</b>			
96	Premises	2,500	2,500	2,500
	Supplies and Services	99,310	99,310	88,720
	Central Support Services	15,100	14,200	14,700
	<b>Total Expenditure to Summary</b>	116,910	116,010	105,920
	<b>Grants</b>			
97	Employees	29,460	21,280	23,560
	Transport	800	800	600
98	Supplies and Services	318,740	339,710	308,210
	Central Support Services	19,600	18,700	19,200
99	Capital Charges	32,000	53,000	32,000
	<b>Total Expenditure</b>	400,600	433,490	383,570
98	Grants and Contributions	0	35,000	0
	<b>Total Income</b>	0	35,000	0
	<b>Net Expenditure to Summary</b>	400,600	398,490	383,570

### Variance Explanations

- 92** The 2012/13 draft budget reflects changes in allocations to better reflect service provision.
- 93** Re-alignment of the Council's support service recharges result in changes to the 2012/13 draft budget.
- 94** Increase in volume for land charges search fees for the 2011/12 revised budget and the 2012/13 draft budget.
- 95** The 2011/12 revised budget reflects a one off grant received from CLG for the revocation of personal search fees.
- 96** The grants paid to Town and Parish Councils reflect the Council policy decision to align grants to the settlement the council receives.
- 97** The change in the 2012/13 draft budget is due to a change in cost allocation to better reflect service provision.
- 98** The increase in the 2011/12 revised budget reflects a grant payment to the Groundwork Trust, the one off income received from NCC off sets this. The reduction in the 2012/13 draft budget is due to grants no longer being paid.
- 99** The increase in the 2011/12 revised budget relates to expenditure being greater on capital grants in 2011/12 than initially envisaged, this has no impact on the Council's overall revenue budget.

<b>CENTRAL SERVICES TOTAL</b> <i>Equal Global Summary Line 7</i>	1,802,730	1,819,020	1,699,580
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## TRADING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>MARKETS</b>			
100	Premises	3,090	8,870	11,720
100	Transport	0	5,900	1,050
	Supplies and Services	650	3,650	5,050
	Third Party Payments	38,320	37,830	38,580
	Central Support Services	600	500	600
	Capital Charges	300	300	300
	<b>Total Expenditure</b>	42,960	57,050	57,300
	<b>Total Income</b>	12,000	26,700	38,700
	<b>Net Expenditure to Summary</b>	30,960	30,350	18,600
	<b>INDUSTRIAL/COMMERCIAL PREMISES</b>			
101	Premises	82,550	97,520	107,290
101	Supplies and Services	23,600	29,200	27,950
	Third Party Payments	47,660	47,660	51,740
102	Central Support Services	89,800	82,600	89,200
	Capital Charges	40,000	40,000	43,600
	<b>Total Expenditure</b>	283,610	296,980	319,780
	<b>Total Income</b>	839,990	893,990	964,220
	<b>Net Expenditure to Summary</b>	(556,380)	(597,010)	(644,440)

### Variance Explanations

- 100** The change in the 2011/12 revised budget and the 2012/13 draft budget reflects the change in management of this service, this was managed externally but during the summer 2011 it was bought back in house as a temporary measure until a long term solution was agreed.
- 101** The budgets have been amended to more accurately reflect needs.
- 102** Re-alignment of the Council's support service recharges result in changes to the 2011/12 revised budget and the 2012/13 draft budget.
- 103** The increase in the 2011/12 revised budget and the 2012/13 draft budget is due to additional income from industrial sites and rent from Market Place Buildings.

## TRADING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>PROPERTY MAINTENANCE</b>			
104	Employees	151,690	144,090	153,390
	Transport	29,720	29,720	29,720
	Supplies and Services	49,600	45,400	45,400
105	Third Party Payments	60,060	72,060	60,060
	Central Support Services	30,600	30,000	32,800
	<b>Total Expenditure</b>	321,670	321,270	321,370
	Fees and Charges	6,010	5,610	5,710
	Recharges to other services	315,660	315,660	315,660
	<b>Total Income</b>	321,670	321,270	321,370
	<b>Net Income / Expenditure to Summary</b>	0	0	0
	<b>GROUNDS MAINTENANCE</b>			
106	Employees	967,690	928,690	983,290
	Premises	2,640	2,640	2,720
107	Transport	310,250	328,250	316,050
108	Supplies and Services	107,800	100,710	100,710
	Third Party Payments	34,300	34,300	34,300
109	Central Support Services	144,900	143,630	142,710
	Capital Charges	5,100	5,100	3,300
	<b>Total Expenditure</b>	1,572,680	1,543,320	1,583,080
110	Fees and Charges	40,000	30,000	40,000
109	Recharges to other services	1,532,680	1,513,320	1,543,080
	<b>Total Income</b>	1,572,680	1,543,320	1,583,080
	<b>Net Income to Summary</b>	0	0	0

### Variance Explanations

- 104** The change in the 2011/12 revised budget is due to vacancies.
- 105** The increase in expenditure for the 2011/12 revised budget is due to one off specialist work.
- 106** The reduction in the 2011/12 revised budget relates to in year vacancies. The increase in the 2012/13 draft budget relates to changes in cost allocations.
- 107** The increase in the 2011/12 revised budget relates to one off maintenance costs.
- 108** The reduction in the 2011/12 revised budget and the 2012/13 draft budget is due to the centralisation of printing costs.
- 109** Re-alignment of the Council's support service recharges result in changes to the 2011/12 revised budget and the 2012/13 draft budget.
- 110** The reduction in the 2011/12 revised budget relates to a one-off reduction in demand for external grounds maintenance work.

<b>TRADING SERVICES TOTAL</b> <i>Equal Global Summary Line 8</i>	(525,420)	(566,660)	<b>(625,840)</b>
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## CAPITAL FINANCING

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>CAPITAL CHARGES</b>			
	HRA Support Services Adjustment	89,500	115,800	<b>89,500</b>
	<b>Total Expenditure</b>	89,500	115,800	<b>89,500</b>
111	Surplus on Depreciation Charges	(1,477,300)	(1,417,100)	<b>(1,437,100)</b>
	<b>Total Surplus on Depreciation Charges</b>	(1,477,300)	(1,417,100)	<b>(1,437,100)</b>
	<b>Net Income to Summary</b>	(1,387,800)	(1,301,300)	<b>(1,347,600)</b>
	<b>DEFERRED CHARGES &amp; MRP</b>			
112	Surplus from Deferred Charges Account	(891,300)	(699,300)	<b>(527,300)</b>
	<b>Total Income to Summary</b>	(891,300)	(699,300)	<b>(527,300)</b>
	<b>INTEREST &amp; INVESTMENT INCOME</b>			
	Gross Interest Payable	0	0	<b>0</b>
	Interest Payable to HRA	6,150	6,150	<b>6,150</b>
	Interest Receivable from HRA	(29,540)	(29,540)	<b>(29,540)</b>
	Interest - Car Purchase Account	(8,000)	(8,000)	<b>(8,000)</b>
113	Interest - General Fund	(15,000)	(30,000)	<b>(25,000)</b>
	<b>Total Income to Summary</b>	(46,390)	(61,390)	<b>(56,390)</b>

### Variance Explanations

- 111** This adjustment negates the impact depreciation has on the Housing Revenue Account when recharges are made to the HRA via support services, this ensures depreciation is a notional charge and not an actual charge to the HRA.
- 112** The surplus on Capital Charges reflects the reversal of entries made within the Service Revenue Accounts and has no impact on the Council's overall budget.
- 113** This budget reflects 3 accounting adjustments:-
- REFCUS relates to capital expenditure for which no capital asset is created, it reverses out costs in the Service Revenue Accounts and has no impact on the Council's overall budget.
  - Amortisation of grants used to finance capital expenditure, works the opposite way to REFCUS by reversing income out of the Service Revenue Account. This similarly has no impact on the Council's overall budget.
  - Minimum Revenue Provision (MRP) is a statutory amount the Council must provide for future repayment of internal debt. This has a "real" impact on the overall budget. This reflects the borrowing/investment position of the HRA. The GF effectively pays the HRA for any balances that it holds and the HRA pays the GF for any borrowings it uses to finance its part of the capital programme.

<b>CAPITAL FINANCING TOTAL</b> <i>Equal Global Summary Line 12 - 15</i>	(2,325,490)	(2,061,990)	<b>(1,931,290)</b>
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**CORPORATE PRIORITY MATRIX 2012/13**

Corporate Priority	1. Sustainable Communities				2. Customer Services		3. The Environment		4. Community and Rural	
	Stronger Town Centres	Economy and Skills	Design Standards for Buildings	Managing Growth	Access to Services	Efficient Effective Services	Greener	Cleaner	Tackling Anti-Social Behaviour and Crime	Active Citizens
Service Area	1A	1B	1C	1D	2A	2B	3A	3B	4A	4B
<b>CULTURAL AND RELATED SERVICES</b>										
<b>Recreation and Sport</b>										
Indoor Sports & Recreation facilities	✓					✓	✓			✓
Community Centres							✓			✓
Sports Dev & Community Recreation										✓
<b>Open Spaces</b>										
Community Parks and Open Spaces							✓			✓
Allotments										✓
<b>Tourism</b>										
					✓	✓				✓
<b>Culture and Heritage</b>										
Art Gallery	✓				✓		✓			✓
Museum	✓				✓		✓			✓
<b>ENVIRONMENTAL SERVICES</b>										
<b>Waste Collection</b>										
Household Waste Collection					✓	✓	✓	✓		
Recycling					✓	✓	✓	✓		
<b>Street Cleaning</b>										
						✓	✓	✓		
<b>Environmental Health</b>										
Licences					✓		✓	✓	✓	
Public Conveniences								✓		
Pest and Dog Control					✓			✓		
Pollution Reduction					✓		✓	✓		
Food Safety					✓			✓		
Public Health					✓		✓	✓		
<b>Community Safety (Safety Services)</b>										
						✓			✓	✓
<b>Community Safety (Crime Reduction)</b>										
									✓	✓
<b>Flood Defence and Land Drainage</b>										
<b>Cemetery and Cremation Services</b>										
Cemeteries					✓					
Crematorium					✓					
<b>PLANNING &amp; DEVELOPMENT</b>										
<b>Planning Policy</b>										
	✓	✓	✓	✓	✓	✓				
<b>Environmental Initiatives</b>										
							✓	✓		
<b>Development Control</b>										
	✓		✓	✓	✓	✓				
<b>Building Control</b>										
			✓		✓	✓				
<b>Economic Development</b>										
Support to Business & Enterprise	✓	✓	✓	✓	✓	✓				
Kettering Borough Trainers		✓		✓					✓	✓
<b>Community Development</b>										
	✓				✓	✓			✓	✓
<b>HIGHWAYS, ROADS AND TRANSPORT</b>										
Highways and Roads	✓									
Parking Services	✓									
Public Transport	✓									
<b>HOUSING SERVICES</b>										
<b>Housing Strategy</b>										
Homelessness				✓	✓	✓			✓	
Pasture Caravan Site				✓					✓	
<b>Housing Advice</b>										
					✓	✓			✓	
<b>Housing Associations</b>										
				✓	✓					
<b>Housing Act Advances</b>										
				✓	✓	✓				
<b>Private Sector Housing Renewal</b>										
				✓	✓	✓				
<b>Housing Benefits</b>										
					✓	✓				
<b>CORPORATE &amp; DEMOCRATIC CORE</b>										
<b>CENTRAL SERVICES TO THE PUBLIC</b>										
<b>Local Taxation</b>										
						✓				
<b>Elections</b>										
						✓				
<b>Local Land Charges</b>										
						✓				
<b>Town and Parish Councils</b>										
Grants	✓	✓		✓	✓	✓			✓	✓
<b>TRADING SERVICES</b>										
<b>General market</b>										
	✓									
<b>Industrial Sites</b>										
		✓		✓						
<b>Property Maintenance</b>										
				✓						
<b>HOUSING REVENUE ACCOUNT</b>										
	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Key - Service supports Corporate Priority</b>										
	✓									

GF Expenditure (Excl. Benefit payments and corporate costs.)	20,062,000	£6,078,000	£3,323,700	£6,764,000	£3,896,300
REAL HRA COSTS	6,396,000	£4,797,000	£319,800	£319,800	£959,400
ALLOCATE DEPRECIATION	1,625,000	£1,219,000	£81,000	£81,000	£244,000
HRA Expenditure (Excl. Subsidy payments)	8,021,000	£6,016,000	£400,800	£400,800	£1,203,400
Capital Expenditure (See page 35 - 38 for detail.)	5,503,000	£3,538,000	£1,778,000	£187,000	£0
Estimated Gross Expenditure (excluding benefit payments)	33,586,000	£15,632,000	£5,502,500	£7,351,800	£5,099,700
<b>TOTAL EXPENDITURE ON CORPORATE PRIORITIES</b>			<b>£33,586,000</b>		

## ANALYSIS OF RESERVES

	01/04/2011	31/03/2012
	£'000	£'000
<b>Investment Reserves</b>		
Economic Development & Regeneration	3,241	3,241
Community Projects & Street Scene	30	30
Mercury Abatement	447	583
Burton Wold Wind Farm	63	63
<b>Total Investment Reserves</b>	<b>3,781</b>	<b>3,917</b>
<b>Smoothing Reserves</b>		
Organisational Development	875	1,125
Planning	35	35
Elections	200	200
Invest to Save	430	680
Interest and VAT de-minimus	143	143
Welfare Reform	201	451
<b>Total Smoothing Reserves</b>	<b>1,884</b>	<b>2,634</b>
<b>Trading Reserves</b>		
Kettering Borough Trainers	50	50
Healthy Living Centre	17	17
Licensing	22	22
Housing Act Advances	11	11
DWP	20	20
Social Mobility Fund	0	27
<b>Total Trading Reserves</b>	<b>120</b>	<b>147</b>
<b>Total Reserves</b>	<b>5,785</b>	<b>6,698</b>



## **GLOSSARY**

Detailed below is a summary of CIPFA's standard subjective classification, this has been included to provide an overview of the types of expenditure that are included in each of the subjective classifications;

### **Employee Costs**

Includes all employees costs.

### **Premises Costs**

Covers expenses directly related to the running of premises and land this includes;

- Cost of revenue repairs
- Utility costs
- Rents and rates

### **Transport Costs**

Includes all transport costs.

### **Supplies and Services**

Covers all items of expenditure not covered by the above headings, such as the purchase and maintenance of equipment and furniture, purchase of stationary etc.

### **Transfer Payments**

Relates to payments for which no goods or services are received by the Council e.g. Rent Allowances.

### **Third Party Payments**

Payments made to external providers in return for the provision of a service.

### **Central Support Services**

Examples of Central Support Costs include;

- Accountancy
- Legal
- Human Resources

These departments recharge their costs in full to users of their services. The method for recharging these services is dependant on the service being provided.

### **Capital Charges**

Capital charges consist of depreciation and REFCUS (Revenue Expenditure Funded From Capital Under Statute). REFCUS charges relate to capital expenditure which does not result in the authority creating a fixed asset.

An accounting adjustment is made to ensure both depreciation and REFCUS have a nil impact on the taxpayer.

### **Income**

Revenue income received by the authority includes;

- Rents
- Fees and charges

# **Kettering** *Borough Council*

## **DRAFT BUDGET BOOKLET - 2012/13**

### **Section 2**

#### **Capital Programme 2011 - 2017**

## CAPITAL PROGRAMME 2011 - 2017

	2011/12		2012/13	2013/14	2014/15	2015/16	2016/17
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
<b>1. EXPENDITURE SUMMARY:</b>							
A. HOUSING SCHEMES (HRA)	2,754	2,508	2,537	2,475	2,480	2,490	2,495
B. GENERAL FUND SCHEMES:							
Private Sector Housing Improvement	1,061	654	622	215	215	215	215
Investment & Repair Programme	2,779	1,464	1,466	96	96	96	96
Community Project Schemes	2,412	3,145	343	101	101	101	101
IT Replacement programme	318	323	305	220	220	220	220
Invest To Save Projects	238	218	230	230	230	230	230
<b>Total</b>	<b>9,562</b>	<b>8,312</b>	<b>5,503</b>	<b>3,337</b>	<b>3,342</b>	<b>3,352</b>	<b>3,357</b>
<b>2. FINANCING ANALYSIS:</b>							
Major Repairs Allowance (MRA)	2,685	2,508	2,537	2,475	2,480	2,490	2,495
Capital Receipts - Right to Buy	200	200	200	200	200	200	200
Capital Receipts - Suite 16	0	0	0	0	0	0	0
External Borrowing	5,413	4,364	2,492	447	447	447	447
Revenue Contribution	0	35	0	0	0	0	0
Grants and Contributions	1,264	1,205	274	215	215	215	215
<b>Total</b>	<b>9,562</b>	<b>8,312</b>	<b>5,503</b>	<b>3,337</b>	<b>3,342</b>	<b>3,352</b>	<b>3,357</b>

**CAPITAL PROGRAMME 2011 - 2017**

Scheme	2011/12		2012/13	2013/14	2014/15	2015/16	2016/17
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
<b>HOUSING REVENUE ACCOUNT</b>							
<b>Kitchen &amp; Bathroom Renewal</b>							
Decent Homes - Kitchen & Bathroom Renewal	377	278	341	337	350	350	350
<b>Sheltered Accommodation Upgrading</b>							
Digital Switch Over - communal areas	20	20	0	0	0	0	0
Door Entry Scheme	35	35	39	39	55	55	55
<b>Window Renewal Programme</b>							
Decent Homes - Window Renewals	184	129	88	133	130	130	130
<b>Central Heating</b>							
Decent Homes - Central Heating	206	206	230	261	280	280	280
Decent Homes - Replace Oil Tanks	40	40	43	44	40	40	40
<b>Other Schemes</b>							
Decent Homes - Re-Roofing	160	160	55	250	120	120	120
Decent Homes - External Wall Repairs	25	26	59	25	55	55	55
Improving Access for Disabled People	320	240	381	300	300	300	300
Decent Homes - Electrical Upgrades	110	100	138	120	100	100	100
Decent Homes - Fire Precautions (Fire Doors)	225	35	64	70	75	85	90
Decent Homes - Fire Precautions	0	0	66	0	0	0	0
Composite Door Replacements	226	276	172	194	180	180	180
Structural Improvements	150	170	150	150	80	80	80
Major Voids	75	150	150	150	133	133	133
External Wall Insulation	109	109	166	109	109	109	109
Loft and Internal Wall Insulation	143	143	111	0	0	0	0
Environmental Improvements - Highfields	34	34	35	35	35	35	35
Environmental Improvements - Rosewood Pl.	209	209	0	0	0	0	0
Decent Homes - Other works	37	59	111	55	55	55	55
Stock Condition Survey	7	7	0	0	0	0	0
Eco Homes	62	62	0	0	0	0	0
Sheltered Housing - External Area Enhancements	0	20	44	33	33	33	33
Conversion of Wardens Flat	0	0	44	0	0	0	0
Communal Areas - Hampden Crescent	0	0	50	100	150	0	0
Homes for the future	0	0	0	70	200	350	350
<b>Sub Total</b>	<b>2,754</b>	<b>2,508</b>	<b>2,537</b>	<b>2,475</b>	<b>2,480</b>	<b>2,490</b>	<b>2,495</b>

Scheme	2011/12		2012/13	2013/14	2014/15	2015/16	2016/17
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
<b>GENERAL FUND</b>							
<b>Private Sector Housing Improvement</b>							
<b>Rolling Programme:</b>							
Minor Works / Renovation / DFG's	429	376	268	215	215	215	215
Private Sector Decent Homes Project	301	50	251	0	0	0	0
Social Housing Grants	306	203	103	0	0	0	0
Home Energy Initiative	25	25	0	0	0	0	0
<b>Sub Total</b>	<b>1,061</b>	<b>654</b>	<b>622</b>	<b>215</b>	<b>215</b>	<b>215</b>	<b>215</b>
<b>Investment &amp; Repair Programme</b>							
<b>Rolling Programme:</b>							
Swimming Pool Plant Renewal	52	52	26	26	26	26	26
<b>Repair/Replacement:</b>							
Pastures Caravan Site - New Site	584	584	0	0	0	0	0
Rothwell Rd Cemetery - Extension	415	415	0	0	0	0	0
London Road Refurbishment	20	20	0	0	0	0	0
Bowling Green Road CAB Refurbishment	0	20	15	0	0	0	0
<b>Enhancements:</b>							
Robinson Way Depot - Various Works	7	7	0	0	0	0	0
Crematorium - Extension	1,475	120	1,355	0	0	0	0
ITS - Ebenezer Place Car Park	12	12	0	0	0	0	0
<b>Improvements:</b>							
New Desborough Leisure Centre - Fit out	75	75	0	0	0	0	0
Small Capital Works	108	108	50	50	50	50	50
SCW - Car Park Repairs	31	31	0	0	0	0	0
Car Parking	0	20	20	20	20	20	20
<b>Sub Total</b>	<b>2,779</b>	<b>1,464</b>	<b>1,466</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>

Scheme	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	
	£000	£000	£000	£000	£000	£000	
<b>Community Project Schemes</b>							
<b>Rolling Programme:</b>							
Village Halls	43	43	32	32	32	32	32
Borough Wide - Recycling Project	92	92	69	69	69	69	69
Conservation Area Enhancement Schemes	34	0	34	0	0	0	0
Shopfront Improvements	55	0	55	0	0	0	0
<b>Enhancements:</b>							
Verge Hardening / Green Links - Pedestrian Improv	82	82	0	0	0	0	0
Car Park Machine Replacement	0	35	0	0	0	0	0
<b>Improvements:</b>							
Suite 16 Projects	1,964	2,810	94	0	0	0	0
SCW - Paddocks	8	8	0	0	0	0	0
SCW - Open Space Imps - Deeble Road	10	10	0	0	0	0	0
Open Space Imps - King George V	46	46	0	0	0	0	0
Desborough Greenspace Phase 1	64	5	59	0	0	0	0
SCW - Northfield Avenue Fencing	4	4	0	0	0	0	0
SCW - Ashley Play Area Grant	5	5	0	0	0	0	0
SCW - Rushton Parish Council Play Area Grant	5	5	0	0	0	0	0
<b>Sub Total</b>	<b>2,412</b>	<b>3,145</b>	<b>343</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>101</b>
<b>IT Replacement programme</b>							
<b>Rolling Programme:</b>							
Infrastructure/Flexible Working	219	309	200	200	200	200	200
<b>Enhancements</b>							
Government Connect - GCSX	14	14	20	20	20	20	20
System Replacements	85	0	85	0	0	0	0
<b>Sub Total</b>	<b>318</b>	<b>323</b>	<b>305</b>	<b>220</b>	<b>220</b>	<b>220</b>	<b>220</b>
<b>Invest To Save Projects</b>							
Global Budget Provision	238	218	230	230	230	230	230
<b>Sub Total</b>	<b>238</b>	<b>218</b>	<b>230</b>	<b>230</b>	<b>230</b>	<b>230</b>	<b>230</b>
<b>CAPITAL PROGRAMME TOTAL</b>	<b>9,562</b>	<b>8,312</b>	<b>5,503</b>	<b>3,337</b>	<b>3,342</b>	<b>3,352</b>	<b>3,357</b>

# **Kettering** *Borough Council*

## **DRAFT BUDGET BOOKLET - 2012/13**

### **Section 3**

#### **Housing Revenue Account Estimates 2012/13**

## HOUSING REVENUE ACCOUNT ESTIMATES 2012/13

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	<b>INCOME</b>			
1	Rents - Dwellings Only	13,060,780	13,030,000	13,940,300
2	Service Charges	269,240	228,000	269,240
3	Supporting People Grant	100,000	190,000	100,000
	<b>Total Income</b>	13,430,020	13,448,000	14,309,540
	<b>EXPENDITURE</b>			
4	Repairs and Maintenance	3,295,650	3,278,920	3,306,750
5	General Management	2,082,820	2,059,410	2,066,470
6	Special Services	914,590	872,700	927,400
7	Rents, Rates, Taxes & Other Charges	20,000	20,000	20,000
	Contribution to Bad Debt Provision	75,000	75,000	75,000
8	Depreciation	2,249,200	1,576,100	1,624,700
9	HRA Subsidy / HRA Self Financing	4,494,730	4,494,730	5,393,530
	<b>Total Expenditure</b>	13,131,990	12,376,860	13,413,850
	<b>Net Cost of Services</b>	(298,030)	(1,071,140)	(895,690)
10	Interest Payable	29,540	29,540	29,540
11	Amortised Premiums & Discounts	64,400	64,400	43,100
	HRA Investment Income	(6,700)	(6,700)	(12,250)
8	Transfer To/From Major Repairs Reserve	210,790	883,900	835,300
	<b>Net Operating Expenditure</b>	0	(100,000)	0
	<b>Balance Carried Forward</b>	(563,376)	(663,376)	(663,376)

### Variance Explanations

- 1 The Council continues to use the rent restructuring formula, without any capping mechanism, as indicated by The Government. In 2012/13, KBC tenants face average increases of £5.29 per week, 7.93%, the average rent per week being £71.97 on a 52 week basis.
- 2 Increased service charge income is expected during 2012/13.
- 3 The Supporting People Grant is expected to remain at the reduced level in 2012/13 as NCC seeks to reduce its costs.
- 4 This represents the cost of maintaining the council's housing stock to the expected Housing Standard and includes general maintenance, gas servicing and repair costs.
- 5 General Management represents the cost of managing the Housing services provided by the Council and includes the cost of running the department efficiently and effectively.
- 6 This represents the cost of running the Councils Sheltered Housing Scheme for vulnerable residents and includes expenditure on maintaining the Scheme properties.
- 7 Council Tax due on void properties is estimated to continue to fall as the turnaround times associated with voids continues to improve.
- 8 Changes in depreciation simply reflects movements in valuation levels associated with property within the HRA. This affects the transfers from the Major Repairs Reserve.
- 9 From 1st April 2012, the current subsidy system is being replaced by The Government's self-financing regime. Therefore, while subsidy payments to the government will cease, the Council will have acquired its share of the national housing debt, a total of £73.3m. The interest on the loan together with the annual repayments, will effectively replace the subsidy payments.
- 10 This relates to technical recharges between the General Fund and the HRA. DCLG guidance regarding the level of interest rates to apply reduce significantly for 2011/12 and is expected to continue in 2012/13.
- 11 This relates to historical debt that was repaid early. The annual payments, which decrease year on year, are determined by a schedule of repayments.