

Kettering *Borough Council*

DRAFT BUDGET BOOKLET - 2020/21

**FOR USE WITH REPORT 10
EXECUTIVE MEETING 15th JANUARY 2020**

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Kettering *Borough Council*

DRAFT BUDGET BOOKLET - 2020/21

Section 1

General Fund Estimates 2020/21

General Fund - Medium Term Financial Forecast

		Current Spending Round		Future Spending Review Period			
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
		Forecast £000	Forecast £000	Forecast £000	Forecast £000	Forecast £000	Forecast £000
1	Net Council Budget	11,118	11,148	10,883	10,942	11,062	10,892
2	Forecast Resources: Government Grant						
2a	Revenue Support Grant	0	0	0	0	0	0
2b	Business Rates	(2,484)	(2,524)	(2,524)	(2,524)	(2,524)	(2,524)
	Total Government Grant	(2,484)	(2,524)	(2,524)	(2,524)	(2,524)	(2,524)
	Council Tax / Coll'n Fund	(350)	(100)	(100)	(100)	(100)	(100)
	Income From Council Tax	(6,722)	(6,790)	(6,893)	(6,996)	(7,100)	(7,207)
	Total Resources	(9,556)	(9,414)	(9,517)	(9,620)	(9,724)	(9,831)
3	Budget (Surplus) / Deficit	1,562	1,734	1,366	1,322	1,338	861
4	'efficiencies' Identified	(1,562)	(1,734)	0	0	0	0
5	'efficiencies' - To be Identified	0	0	(1,366)	(1,322)	(1,338)	(861)
6	Budget (Surplus) / Deficit	0	0	0	0	0	0
GENERAL FUND WORKING BALANCE							
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
		£000	£000	£000	£000	£000	£000
7	Estimated Opening Balance	1,415	1,415	1,375	1,375	1,375	1,375
8	Town Centre Initiatives	0	40	0	0	0	0
9	Estimated Closing Balance	1,415	1,375	1,375	1,375	1,375	1,375

Notes to Medium Term Financial Forecast

- 1 *Net Council Budget* – This represents the net expenditure prior to the Budget Framework
- 2 *Forecast Resources* – These are the Council's main funding streams (excluding fees and charges which are incorporated into Line 1). This illustrates the significant reduction in Central Government funding. To enable the total resources required to balance the budget to be identified, no assumptions have been made regarding future council tax increases. The small increase in revenue each year reflects anticipated housing growth in the borough.

The level of government grant is known for 2019/20 and in 2020/21 this is shown based on the Provisional Local Government Financial Settlement.

- 2a / *Revenue Support Grant / Business Rates* - Following the introduction of the Business Rates Retention Scheme the local share of business rates will be uplifted by RPI each year until the system is reset in 2021 this is shown in line 2b. The Revenue Support Grant, which is detailed in Line 2a remains at nil in 2020/21.
- 3 *Budget (Surplus) / Deficit* – This illustrates the gap between the budget and the total resources available before identifying budget framework savings.
- 5 *Savings to be identified* – This identifies the total resources that are required to balance the budget in future years after 2020/21
- 8 *Town Centre Initiatives* – This relates to parking incentives and / or other town centre related items. Due to the short term nature this is being funded from the General Fund working balance rather than forming part of the base budget.

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Ref.		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	SERVICE EXPENDITURE			
1.	Public Services	825,250	1,112,160	1,120,590
2.	Corporate and Cultural Services	2,332,460	2,327,510	2,351,080
3.	Environmental Care	6,260,820	6,171,100	6,229,150
4.	Development Services	1,306,810	1,282,740	1,476,220
5.	Housing Services	831,400	887,960	909,730
6.	Customer Services	1,927,030	1,727,870	2,027,950
7.	Legal and Democratic Services	1,041,550	1,036,580	1,213,510
8.	Resources	(806,610)	(2,177,930)	(1,783,990)
9.	Central Support Allocations	(2,061,370)	(2,048,990)	(2,032,120)
10.	General Contingencies / Invest to Save / RCCO	190,000	190,000	2,702,500
11.	NET COST OF SERVICES	11,847,340	10,509,000	14,214,620
12.	Transfers to/from Reserves	265,610	1,831,580	(2,362,890)
13.	Interest On Balances / Investments	(654,200)	(1,028,670)	(1,039,200)
14.	Depreciation adjustment	(1,925,500)	(1,360,700)	(1,516,500)
15.	Technical Accounting Adjustments (including MRP)	23,160	(394,800)	118,160
16.	NET COUNCIL BUDGET	9,556,410	9,556,410	9,414,190

FUNDING			
Council Tax	(6,722,410)	(6,722,410)	(6,790,190)
NDR	(2,484,000)	(2,484,000)	(2,524,000)
Revenue Support Grant	0	0	0
Collection Fund Surplus	(350,000)	(350,000)	(100,000)
	(9,556,410)	(9,556,410)	(9,414,190)
DEFICIT/(SURPLUS)	0	(0)	(0)

PUBLIC SERVICES

PUBLIC SERVICES SUMMARY	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Indoor Sports & Recreation Facilities	360,950	406,170	403,600
Community Centres	34,920	21,170	36,790
Sport Development/Community Recreation	141,400	142,110	135,650
Community Parks/Open Spaces	41,870	24,090	21,660
Allotments	(1,480)	(1,480)	(1,500)
Environmental Initiatives	75,290	61,800	77,310
Community Development	151,500	152,510	161,690
Safety Services	151,330	151,810	152,930
Grants	332,780	330,960	333,420
Crime Reduction	193,230	207,230	213,780
Parking Services	(332,440)	(81,700)	(205,350)
Licences	50,630	37,680	47,470
Pest and Dog Control	178,930	177,190	184,520
Pollution Reduction	126,660	126,610	130,390
Food Safety	95,140	84,910	100,490
Public Health	267,960	257,560	277,360
Cemeteries	(117,830)	(140,570)	(126,820)
Crematorium	(925,590)	(845,890)	(822,800)
PUBLIC SERVICES TOTAL <i>Equal Global Summary Line 1</i>	825,250	1,112,160	1,120,590

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	RECREATION AND SPORT			
	Indoor Sports & Recreation Facilities			
	Employees	31,060	31,280	40,760
	Premises	6,690	6,690	7,640
	Transport	550	550	550
	Supplies and Services	2,150	2,150	2,150
	Third Party Payments	321,500	366,500	353,500
	Total Expenditure	361,950	407,170	404,600
	Fees and Charges	(1,000)	(1,000)	(1,000)
	Total Income	(1,000)	(1,000)	(1,000)
	Net Expenditure to Summary	360,950	406,170	403,600
PS1				

Variance Explanations

PS1 The change in the 2019/20 revised and 2020/21 draft budget reflects the contractual inflationary increase for the Kettering Conference Centre contract. The 2019/20 revised budget also reflects a one off contractual payment.

PUBLIC SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
PS2	Community Centres			
	Employees	35,350	21,600	33,810
	Premises	31,320	31,320	34,730
	Transport	900	900	900
	Supplies and Services	2,350	2,350	2,350
	Total Expenditure	69,920	56,170	71,790
	Rents	(5,750)	(5,750)	(5,750)
	Fees and Charges	(29,250)	(29,250)	(29,250)
	Total Income	(35,000)	(35,000)	(35,000)
	Net Expenditure to Summary	34,920	21,170	36,790
	Sport Development/Community Recreation			
	Employees	102,620	98,330	96,800
	Premises	430	430	500
	Transport	7,900	7,900	7,900
	Supplies and Services	40,750	40,750	40,750
Total Expenditure	151,700	147,410	145,950	
Fees and Charges	(10,300)	(5,300)	(10,300)	
Total Income	(10,300)	(5,300)	(10,300)	
Net Expenditure to Summary	141,400	142,110	135,650	
OPEN SPACES				
Community Parks/Open Spaces				
Employees	31,090	31,310	30,070	
Premises	38,450	38,450	37,260	
Transport	560	560	560	
Supplies and Services	3,750	3,750	3,750	
Third Party Payments	1,500	1,500	1,500	
Total Expenditure	75,350	75,570	73,140	
Rents	(20,600)	(20,600)	(20,600)	
Fees and Charges	(12,880)	(30,880)	(30,880)	
Total Income	(33,480)	(51,480)	(51,480)	
Net Expenditure to Summary	41,870	24,090	21,660	
PS3				

Variance Explanations

- PS2** The change in revised 2019/20 budget reflects in year vacant posts, the change in draft 2020/21 budget is due to changes in the national pay policy.
- PS3** Both the revised 2019/20 and draft 2020/21 budget reflects higher income from increased usage at Kettering parks and centres.

PUBLIC SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	OPEN SPACES			
	Allotments			
	Premises	20	20	0
	Total Expenditure	20	20	0
	Rents	(1,500)	(1,500)	(1,500)
	Total Income	(1,500)	(1,500)	(1,500)
	Net Expenditure to Summary	(1,480)	(1,480)	(1,500)
	ENVIRONMENTAL INITIATIVES			
PS4	Employees	72,890	59,400	74,910
	Transport	2,300	2,300	2,300
PS5	Supplies and Services	100	87,620	100
	Total Expenditure	75,290	149,320	77,310
PS5	Grants and Contributions	0	(87,520)	0
	Total Income	0	(87,520)	0
	Net Expenditure to Summary	75,290	61,800	77,310
	Community Development			
	Employees	136,000	137,010	146,190
	Transport	7,000	7,000	7,000
	Supplies and Services	8,500	8,500	8,500
	Total Expenditure	151,500	152,510	161,690
	Net Expenditure to Summary	151,500	152,510	161,690
	COMMUNITY SAFETY			
	Safety Services			
	Employees	69,130	69,610	70,730
	Transport	1,000	1,000	1,000
	Supplies and Services	81,200	81,200	81,200
	Total Expenditure	151,330	151,810	152,930
	Net Expenditure to Summary	151,330	151,810	152,930
	Grants			
	Employees	25,380	23,560	26,020
	Transport	600	600	600
	Supplies and Services	306,800	306,800	306,800
	Total Expenditure	332,780	330,960	333,420
	Net Expenditure to Summary	332,780	330,960	333,420

Variance Explanations

- PS4** The change in the revised 2019/20 budget reflects in year vacant posts, the change in the 2020/21 draft budget is due to changes in the national pay policy.
- PS5** The increase in the revised 2019/20 budget reflects the one off grant received for 'Beat the Street' and the associated expenditure.

PUBLIC SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
PS6	Crime Reduction			
	Premises	8,480	8,480	9,030
	Supplies and Services	184,750	198,750	204,750
	Total Expenditure	193,230	207,230	213,780
	Net Expenditure to Summary	193,230	207,230	213,780
	HIGHWAYS			
	PARKING SERVICES			
PS7	Employees	306,580	446,820	598,840
PS7	Premises	114,460	126,460	131,990
PS7	Transport	1,800	8,800	45,800
PS7	Supplies and Services	68,920	112,420	169,420
	Total Expenditure	491,760	694,500	946,050
PS7/PS8	Fees and Charges	(824,200)	(776,200)	(1,151,400)
	Total Income	(824,200)	(776,200)	(1,151,400)
	Net Income to Summary	(332,440)	(81,700)	(205,350)
	ENVIRONMENTAL HEALTH			
	Licences (Incl. Hackney Carriages)			
	Employees	148,520	145,570	155,360
	Transport	4,350	4,350	4,350
	Supplies and Services	62,760	62,760	62,760
	Total Expenditure	215,630	212,680	222,470
PS9	Fees and Charges	(165,000)	(175,000)	(175,000)
	Total Income	(165,000)	(175,000)	(175,000)
	Net Expenditure to Summary	50,630	37,680	47,470

Variance Explanations

- PS6** The change in the revised 2019/20 and draft 2020/21 budget reflects an increase in the expenditure on the CCTV contract, including inflationary increases.
- PS7** The increase in the revised 2019/20 and draft 2020/21 budget reflects the increase in expenditure and income from the introduction of Civil Parking Enforcement.
- PS8** The revised 2019/20 and draft 2020/21 budget reflects a reduction in income from off street car parking.
- PS9** Both the revised 2019/20 and draft 2020/21 budget reflects an increase in income from licenses. The license fees are set by the Central Licensing Administration Unit (CLAU) hosted by East Northamptonshire Council (ENC).

PUBLIC SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
PS10	Pest and Dog Control			
	Employees	181,160	183,420	186,740
	Premises	20	20	30
	Transport	1,800	1,800	1,800
	Supplies and Services	13,950	13,950	13,950
	Total Expenditure	196,930	199,190	202,520
	Fees and Charges	(18,000)	(22,000)	(18,000)
	Total Income	(18,000)	(22,000)	(18,000)
	Net Expenditure to Summary	178,930	177,190	184,520
	Pollution Reduction			
	Employees	136,760	136,710	140,490
	Transport	7,100	7,100	7,100
	Supplies and Services	7,800	7,800	7,800
	Total Expenditure	151,660	151,610	155,390
Fees and Charges	(25,000)	(25,000)	(25,000)	
Total Income	(25,000)	(25,000)	(25,000)	
Net Expenditure to Summary	126,660	126,610	130,390	
PS10	Food Safety			
	Employees	107,990	97,760	113,340
	Transport	4,600	4,600	4,600
	Supplies and Services	2,550	2,550	2,550
	Total Expenditure	115,140	104,910	120,490
	Fees and Charges	(20,000)	(20,000)	(20,000)
Total Income	(20,000)	(20,000)	(20,000)	
Net Expenditure to Summary	95,140	84,910	100,490	
PS10	Public Health			
	Employees	228,070	217,670	237,340
	Premises	840	840	970
	Transport	9,850	9,850	9,850
	Supplies and Services	39,200	39,200	39,200
	Total Expenditure	277,960	267,560	287,360
	Fees and Charges	(10,000)	(10,000)	(10,000)
	Total Income	(10,000)	(10,000)	(10,000)
Net Expenditure to Summary	267,960	257,560	277,360	

Variance Explanations

PS10 The change in the revised 2019/20 budget reflects in year vacant posts, the change in the 2020/21 draft budget is due to changes in the national pay policy.

PUBLIC SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	CEMETERY & CREMATION SERVICES			
	Cemeteries			
	Employees	38,010	31,270	38,740
	Premises	16,360	16,360	16,640
	Transport	300	300	300
	Supplies and Services	500	500	500
	Total Expenditure	55,170	48,430	56,180
PS11	Fees and Charges	(173,000)	(189,000)	(183,000)
	Total Income	(173,000)	(189,000)	(183,000)
	Net Expenditure to Summary	(117,830)	(140,570)	(126,820)
	Crematorium			
PS12	Employees	243,000	232,700	247,300
	Premises	185,690	185,690	184,180
	Transport	4,000	4,000	4,000
	Supplies and Services	145,020	145,020	145,020
	Total Expenditure	577,710	567,410	580,500
PS13	Rents	(3,100)	(3,100)	(3,100)
	Fees and Charges	(1,500,200)	(1,410,200)	(1,400,200)
	Total Income	(1,503,300)	(1,413,300)	(1,403,300)
	Net Income to Summary	(925,590)	(845,890)	(822,800)

Variance Explanations

- PS11** The revised 2019/20 and draft 2020/21 budget reflects an increase in the number of services being provided by Bereavement Services.
- PS12** The change in the revised 2019/20 budget reflects in year vacant posts, the change in 2020/21 draft budget is due to changes in the national pay policy.
- PS13** The revised 2019/20 and draft 2020/21 budget reflects a reduction in the number of cremations.

CORPORATE & CULTURAL SERVICES

CORPORATE & CULTURAL SERVICES	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Art Gallery	152,680	137,020	157,990
Museum	157,070	152,910	156,400
Sport Development/Community Recreation	75,160	79,370	76,310
Tourism	840	840	800
Office Accommodation	396,720	408,950	412,670
Printing and Photocopying Services	139,440	132,840	125,560
Performance Improvement	329,010	315,150	340,440
IT Team	485,940	504,830	500,310
Central Telephones / IT / Postages	595,600	595,600	580,600
CORPORATE & CULTURAL SERVICES TOTAL <i>Equal Global Summary Line 2</i>	2,332,460	2,327,510	2,351,080

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	CULTURE AND HERITAGE			
	Art Gallery			
	Employees	115,390	111,230	119,710
	Premises	24,660	24,660	25,650
	Transport	1,000	1,000	1,000
	Supplies and Services	18,130	18,130	18,130
	Total Expenditure	159,180	155,020	164,490
	Grants and Contributions	0	(2,000)	0
	Fees and Charges	(6,500)	(16,000)	(6,500)
	Total Income	(6,500)	(18,000)	(6,500)
	Net Expenditure to Summary	152,680	137,020	157,990
	Museum			
	Employees	115,390	111,230	119,710
	Premises	25,180	25,180	25,190
	Transport	1,300	1,300	1,300
	Supplies and Services	23,200	27,200	23,200
	Total Expenditure	165,070	164,910	169,400
	Transport	0	(5,000)	0
	Fees and Charges	(8,000)	(7,000)	(13,000)
	Total Income	(8,000)	(12,000)	(13,000)
	Net Expenditure to Summary	157,070	152,910	156,400

CORPORATE & CULTURAL SERVICES

Ref	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Sport Development/Community Recreation			
Employees	30,000	34,210	31,430
Premises	460	460	180
Transport	1,400	1,400	1,400
Supplies and Services	46,300	46,300	46,300
Total Expenditure	78,160	82,370	79,310
Fees and Charges	(3,000)	(3,000)	(3,000)
Total Income	(3,000)	(3,000)	(3,000)
Net Expenditure to Summary	75,160	79,370	76,310
TOURISM			
Premises	40	40	0
Supplies and Services	1,300	1,300	1,300
Total Expenditure	1,340	1,340	1,300
Fees and Charges	(500)	(500)	(500)
Total Income	(500)	(500)	(500)
Net Expenditure to Summary	840	840	800
Office Accommodation			
Employees	185,600	188,830	192,290
Premises	246,720	246,720	245,980
Transport	1,990	1,990	1,990
Supplies and Services	22,980	22,980	22,980
Total Expenditure	457,290	460,520	463,240
Fees and Charges	(60,570)	(51,570)	(50,570)
Total Income	(60,570)	(51,570)	(50,570)
Net Income / Expenditure to Summary	396,720	408,950	412,670
Printing and Photocopying Services			
Employees	55,940	56,340	57,060
Supplies and Services	87,500	80,500	72,500
Total Expenditure	143,440	136,840	129,560
Fees and Charges	(4,000)	(4,000)	(4,000)
Total Income	(4,000)	(4,000)	(4,000)
Net Income to Summary	139,440	132,840	125,560

CORPORATE & CULTURAL SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
CC1	Performance Improvement			
	Employees	303,270	289,410	314,700
	Transport	3,310	3,310	3,310
	Supplies and Services	23,430	23,430	23,430
	Total Expenditure	330,010	316,150	341,440
	Fees and Charges	(1,000)	(1,000)	(1,000)
	Total Income	(1,000)	(1,000)	(1,000)
	Net Income / Expenditure to Summary	329,010	315,150	340,440
CC2	IT Team			
	Employees	455,140	474,030	470,230
	Premises	1,740	1,740	1,010
	Transport	3,400	3,400	3,400
	Supplies and Services	25,660	25,660	25,670
	Total Expenditure	485,940	504,830	500,310
	Net Income to Summary	485,940	504,830	500,310
CC3	Central Telephones / IT / Postages			
	Supplies and Services	595,600	595,600	580,600
	Total Expenditure	595,600	595,600	580,600
	Net Income / Expenditure to Summary	595,600	595,600	580,600
	Net Income to Summary	595,600	595,600	580,600

Variance Explanations

- CC1** The change in the revised 2019/20 budget reflects in year vacant posts, the change in the 2020/21 draft budget is due to changes in the national pay policy.
- CC2** The change in the revised 2019/20 budget reflects a temporary increase in agency costs for one off pieces of IT work regarding software upgrades. The draft 2020/21 budget reflects changes in the national pay policy.
- CC3** The draft 2020/21 budget reflects a reduction in expenditure on communication and IT lines within KBC, this is a result of improvements in technology reflected in contract prices.

ENVIRONMENTAL CARE

ENVIRONMENTAL SERVICES SUMMARY	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Household Waste Collection	803,630	849,470	879,450
Recycling	896,310	805,080	786,420
Street Cleansing	679,290	703,010	703,530
Public Conveniences	1,230	1,670	2,740
Flood Defence / Land Drainage	2,710	2,710	2,710
Highways & Roads	73,070	77,190	79,250
Emergency Planning	98,600	99,900	99,120
Property Maintenance	350,090	346,080	356,680
Grounds Maintenance	1,348,610	1,243,830	1,280,780
Depot	214,630	244,290	199,770
Fleet Management	1,792,650	1,797,870	1,838,700
ENVIRONMENTAL SERVICES TOTAL <i>Equal Global Summary Line 3</i>	6,260,820	6,171,100	6,229,150

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	WASTE COLLECTION			
EC1	Household Waste Collection			
	Employees	1,529,940	1,654,910	1,617,850
	Premises	3,000	3,000	0
	Transport	17,350	25,310	17,350
	Supplies and Services	421,650	427,160	421,650
	Third Party Payments	6,600	6,600	6,600
	Total Expenditure	1,978,540	2,116,980	2,063,450
EC2	Grants and Contributions	(370,210)	(370,210)	(379,300)
	Fees and Charges	(804,700)	(897,300)	(804,700)
	Total Income	(1,174,910)	(1,267,510)	(1,184,000)
	Net Expenditure to Summary	803,630	849,470	879,450

Variance Explanations

- EC1** The 2019/20 revised budget for Household Waste, Recycling and Street Cleansing includes an increase for additional agency costs due to long term sickness, and vacant posts. The draft 2020/21 budget is based on the establishment updated for the national pay policy.
- EC2** The 2019/20 revised budget reflects an increase in Trade Waste income for both CBC and KBC.

ENVIRONMENTAL CARE

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	Recycling			
EC3	Employees	1,539,010	1,550,890	1,512,060
	Transport	7,900	0	7,900
EC4	Supplies and Services	1,463,520	1,518,540	1,463,580
	Third Party Payments	0	80	0
	Total Expenditure	3,010,430	3,069,510	2,983,540
EC5	Grants and Contributions	(550,120)	(566,120)	(587,120)
EC6	Fees and Charges	(1,564,000)	(1,698,310)	(1,610,000)
	Total Income	(2,114,120)	(2,264,430)	(2,197,120)
	Net Expenditure to Summary	896,310	805,080	786,420
	STREET CLEANSING			
EC3	Employees	1,187,830	1,202,270	1,217,480
	Premises	2,000	2,000	2,000
	Transport	7,380	13,030	7,380
	Supplies and Services	78,060	81,690	82,650
	Third Party Payments	28,800	28,800	28,800
	Total Expenditure	1,304,070	1,327,790	1,338,310
EC7	Grants and Contributions	(613,780)	(613,780)	(623,780)
	Fees and Charges	(11,000)	(11,000)	(11,000)
	Total Income	(624,780)	(624,780)	(634,780)
	Net Expenditure to Summary	679,290	703,010	703,530

Variance Explanations

- EC3** The 2019/20 revised budget for both Household Waste, Recycling and Street Cleansing includes an increase for additional agency costs due to long term sickness and vacant posts. The draft 2020/21 budget is based on the establishment updated for the national pay policy.
- EC4** The revised 2019/20 and draft 2020/21 budget includes the transfer of £100,000 for green waste for CBC from Grounds Maintenance (see comment EC11). The draft 2020/21 budget includes savings of £150,000 for the disposal of co mingled waste, as reported to the Executive in October 2019. The recycling tonnage is based on the original 2019/20 budget.
- EC5** The revised 2019/20 and draft 2020/21 budget reflects the recharge to CBC for Street Scene services.
- EC6** The revised 2019/20 budget reflects an increase in recycling credits, due to a higher level of recycling. The draft 2020/21 budget reflects inflationary increases on recycling credits. The recycling tonnage is based on the original 2019/20 budget.
- EC7** The draft 2020/21 budget reflects an increase in the recharge to CBC, which includes a share of the increased salary costs.

ENVIRONMENTAL CARE

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	ENVIRONMENTAL HEALTH			
	Public Conveniences			
	Premises	1,420	1,860	2,930
	Total Expenditure	1,420	1,860	2,930
	Fees and Charges	(190)	(190)	(190)
	Total Income	(190)	(190)	(190)
	Net Expenditure to Summary	1,230	1,670	2,740
	FLOOD DEFENCE/LAND DRAINAGE			
	Supplies and Services	500	500	500
	Third Party Payments	2,210	2,210	2,210
	Total Expenditure	2,710	2,710	2,710
	Net Expenditure to Summary	2,710	2,710	2,710
	HIGHWAYS AND ROADS			
	Employees	57,850	63,320	67,030
	Premises	43,100	46,820	43,100
	Transport	6,600	6,600	6,600
	Supplies and Services	27,000	27,000	27,000
	Third Party Payments	47,500	47,500	47,500
	Total Expenditure	182,050	191,240	191,230
	Rents	(500)	(500)	(500)
	Grants and Contributions	(108,480)	(113,550)	(111,480)
	Total Income	(108,980)	(114,050)	(111,980)
	Net Expenditure to Summary	73,070	77,190	79,250
	CORPORATE & DEMOCRATIC SERVICES			
	Emergency Planning			
EC8	Employees	173,000	176,670	188,680
	Transport	7,200	7,200	7,200
	Supplies and Services	500	7,680	5,640
	Total Expenditure	180,700	191,550	201,520
EC9	Fees and Charges	(82,100)	(91,650)	(102,400)
	Total Income	(82,100)	(91,650)	(102,400)
	Net Expenditure to Summary	98,600	99,900	99,120

Variance Explanations

- EC8** The draft 2020/21 budget is based on the establishment updated for the national pay policy.
- EC9** Both the revised 2019/20 and draft 2020/21 budget have been increased to reflect an additional contribution from the Borough Council of Wellingborough which is reflective in the cost of providing the service.

ENVIRONMENTAL CARE

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	PROPERTY MAINTENANCE			
EC10	Employees	218,320	213,160	224,910
	Premises	3,000	3,000	3,000
	Transport	5,310	7,410	5,310
	Supplies and Services	44,110	44,210	44,110
	Third Party Payments	85,060	85,060	85,060
	Total Expenditure	355,800	352,840	362,390
	Fees and Charges	(5,710)	(6,760)	(5,710)
	Total Income	(5,710)	(6,760)	(5,710)
	Net Income / Expenditure to Summary	350,090	346,080	356,680
	GROUNDS MAINTENANCE			
EC10	Employees	2,380,860	2,332,810	2,449,960
	Premises	3,320	3,320	8,040
	Transport	20,650	20,650	20,650
EC11	Supplies and Services	247,300	196,310	142,650
	Third Party Payments	252,900	252,900	252,900
	Total Expenditure	2,905,030	2,805,990	2,874,200
EC12	Grants and Contributions	(1,504,450)	(1,520,190)	(1,541,450)
EC13	Fees and Charges	(51,970)	(41,970)	(51,970)
	Total Income	(1,556,420)	(1,562,160)	(1,593,420)
	Net Income to Summary	1,348,610	1,243,830	1,280,780

Variance Explanations

- EC10** The change in the revised 2019/20 budget reflects in year vacant posts, the change in the 2020/21 draft budget is due to changes in the national pay policy.
- EC11** The revised 2019/20 and draft 2020/21 budget has been reduced to reflect the transfer of £100,000 for CBC green waste to Waste Collection and Recycling (see also comment EC4). The revised 2019/20 budget also includes some additional costs for one off pieces of work in Grounds Maintenance, which is partially offset by a grant from MHCLG (see comment EC12) and reflects one off expenditure in park improvements.
- EC12** The revised 2019/20 budget includes a one off grant from MHCLG for expenditure on Local Authority Parks Improvement. The draft 2020/21 budget includes an increase in the recharge to CBC for changes in the national pay policy.
- EC13** The change in the revised 2019/20 budget reflects a reduction in grounds maintenance for schools.

ENVIRONMENTAL CARE

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	DEPOT			
	Employees	171,020	155,950	169,350
	Premises	202,590	220,790	188,400
	Transport	5,000	5,000	5,000
	Supplies and Services	162,650	189,180	162,650
	Third Party Payments	48,680	48,680	48,680
	Total Expenditure	589,940	619,600	574,080
	Grants and Contributions	(280,310)	(280,310)	(279,310)
	Fees and Charges	(30,000)	(30,000)	(30,000)
	Rents	(65,000)	(65,000)	(65,000)
	Total Income	(375,310)	(375,310)	(374,310)
	Net Income / Expenditure to Summary	214,630	244,290	199,770
	FLEET MANAGEMENT			
	Employees	69,900	26,670	71,380
	Transport	2,679,690	2,728,140	2,724,260
	Total Expenditure	2,749,590	2,754,810	2,795,640
	Grants and Contributions	(956,940)	(956,940)	(956,940)
	Total Income	(956,940)	(956,940)	(956,940)
	Net Income / Expenditure to Summary	1,792,650	1,797,870	1,838,700

DEVELOPMENT SERVICES

DEVELOPMENT SERVICES	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Planning Policy	418,050	412,690	415,350
Development Control	529,740	431,380	496,520
NNJPU	62,550	64,290	114,180
Building Control	37,140	59,310	49,030
Local Land Charges	26,490	23,820	32,230
Support to Business and Enterprise Markets	248,920 (16,080)	285,880 5,370	385,920 (17,010)
DEVELOPMENT SERVICES TOTAL <i>Equal Global Summary Line 4</i>	1,306,810	1,282,740	1,476,220

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	PLANNING POLICY			
	Employees	332,140	336,780	339,440
	Transport	8,100	8,100	8,100
DS1	Supplies and Services	77,810	67,810	67,810
	Total Expenditure	418,050	412,690	415,350
	Net Expenditure to Summary	418,050	412,690	415,350
	DEVELOPMENT CONTROL			
	Employees	1,197,700	1,198,520	1,217,490
	Premises	140	140	130
	Transport	30,400	30,400	30,400
	Supplies and Services	89,500	89,500	89,500
	Total Expenditure	1,317,740	1,318,560	1,337,520
DS3	Fees and Charges	(788,000)	(887,180)	(841,000)
	Total Income	(788,000)	(887,180)	(841,000)
	Net Expenditure to Summary	529,740	431,380	496,520
	NNJPU			
DS4	Employees	227,960	242,450	259,590
	Transport	9,800	8,000	9,800
DS4	Supplies and Services	574,000	1,896,840	758,000
	Total Expenditure	811,760	2,147,290	1,027,390
DS4	Grants and Contributions	(749,210)	(2,083,000)	(913,210)
	Total Income	(749,210)	(2,083,000)	(913,210)
	Net Expenditure to Summary	62,550	64,290	114,180

Variance Explanations

- DS1** The revised 2019/20 and draft 2020/21 budget reflects a reduction in the planning policy SLA.
- DS2** The 2020/21 draft budget reflects changes in national pay policy.
- DS3** The revised 2019/20 and draft 2020/21 budget reflects an increase in income from planning fees.
- DS4** The revised 2019/20 budget reflects the planned expenditure and corresponding income from external capacity funding. The draft 2020/21 budget reflects the increase in KBC and partners contributions to the JPU.

DEVELOPMENT SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
DS5	BUILDING CONTROL			
	Employees	181,290	204,960	193,180
	Transport	8,500	10,000	8,500
	Supplies and Services	10,350	10,350	10,350
	Total Expenditure	200,140	225,310	212,030
	Fees and Charges	(163,000)	(166,000)	(163,000)
	Total Income	(163,000)	(166,000)	(163,000)
	Net Expenditure to Summary	37,140	59,310	49,030
DS6	Local Land Charges			
	Employees	98,280	92,610	102,760
	Premises	6,290	6,290	7,550
	Transport	900	900	900
	Supplies and Services	21,020	21,020	21,020
	Total Expenditure	126,490	120,820	132,230
	Fees and Charges	(100,000)	(97,000)	(100,000)
	Total Income	(100,000)	(97,000)	(100,000)
	Net Expenditure to Summary	26,490	23,820	32,230
	ECONOMIC DEVELOPMENT			
	Support to Business and Enterprise			
DS7	Employees	193,520	202,590	244,100
DS8	Premises	31,440	44,900	46,110
	Transport	4,000	5,060	4,000
DS9	Supplies and Services	74,960	192,480	196,710
	Third Party Payments	0	1,200	0
	Total Expenditure	303,920	446,230	490,920
DS9	Grants and Contributions	0	(115,000)	(50,000)
	Fees and Charges	0	(350)	0
DS10	Rents	(55,000)	(45,000)	(55,000)
	Total Income	(55,000)	(160,350)	(105,000)
	Net Expenditure to Summary	248,920	285,880	385,920

Variance Explanations

- DS5** The revised 2019/20 budget includes one off employee costs, the 2020/21 draft budget is based on the establishment updated for the national pay policy.
- DS6** The change in the revised 2019/20 budget reflects in year vacant posts, the change in the 2020/21 draft budget is due to changes in the national pay policy.
- DS7** The increase in the revised 2019/20 and draft 2020/21 budget reflects changes to the establishment to support the Council's Commercial Strategy.
- DS8** The increase in the revised 2019/20 budget reflects one off additional premises costs. The 2020/21 draft budget has been increased to reflect the increase in business rates at Chesham House.
- DS9** The revised 2019/20 budget covers the feasibility expenditure on the Station Quarter, funded by a one off grant from One Public Estate. The draft 2020/21 budget includes the proposed revenue expenditure on the High Street Heritage Action Zone partially funded by Heritage England and the Economic Development reserve.
- DS10** The 2019/20 revised budget reflects a temporary loss of income at Chesham House due to essential building

DEVELOPMENT SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	MARKETS			
	Employees	21,960	22,710	22,440
	Premises	9,610	9,610	8,200
	Supplies and Services	5,050	5,050	5,050
	Total Expenditure	36,620	37,370	35,690
DS11	Rents	(52,700)	(32,000)	(52,700)
	Total Income	(52,700)	(32,000)	(52,700)
	Net Expenditure to Summary	(16,080)	5,370	(17,010)

Variance Explanations

DS11 The revised 2019/20 budget reflects a reduction in market income. The draft 2020/21 budget remains as per the current year, while the Market offer is reviewed as per the Town Centre Task & Finish Group recommendations that were reported to the Executive in November.

HOUSING SERVICES

HOUSING SERVICES	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Housing Strategy	96,450	72,040	98,050
Homelessness & Prevention	807,420	910,640	880,490
Pasture Caravan Site	14,330	8,370	9,430
Housing Advice	121,120	121,960	123,790
Housing Associations	24,350	14,520	24,820
Private Sector Housing Renewal	104,130	96,830	109,550
Garages	(336,400)	(336,400)	(336,400)
HOUSING SERVICES TOTAL <i>Equal Global Summary Line 5</i>	831,400	887,960	909,730

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
HS1	HOUSING STRATEGY			
	Employees	85,860	61,450	87,460
	Transport	1,250	1,250	1,250
	Supplies and Services	9,340	9,340	9,340
	Total Expenditure	96,450	72,040	98,050
	Net Expenditure to Summary	96,450	72,040	98,050
HS2	HOMELESSNESS & PREVENTION			
	Employees	493,310	521,850	467,700
HS3	Premises	2,000	24,000	18,000
HS4	Transport	7,500	20,500	17,500
HS5	Supplies and Services	833,940	1,161,210	1,175,210
	Total Expenditure	1,336,750	1,727,560	1,678,410
HS6	Grants and Contributions	(529,330)	(816,920)	(797,920)
	Total Income	(529,330)	(816,920)	(797,920)
	Net Expenditure to Summary	807,420	910,640	880,490

Variance Explanations

- HS1** The change in the revised 2019/20 budget reflects in year vacant posts, the change in the 2020/21 draft budget is due to changes in the national pay policy.
- HS2** The increase in the revised budget reflects additional temporary posts that have been funded through extra grant. The grant funding is reflected within HS6. The draft 2020/21 budget is due to changes in the national pay policy and changes to the establishment.
- HS3** Both the revised 2019/20 and draft 2020/21 budget reflects the premises costs associated with acquiring properties for temporary accommodation.
- HS4** The revised 2019/20 and draft 2020/21 budget includes transport costs associated with the revised structure in Homelessness. The revised budget also includes transport costs associated with the additional grant funded posts.
- HS5** During 2019/20 numbers in temporary accommodation increased during the year, however preventative strategies are taking effect and numbers have started to fall. The revised 2019/20 and draft 2020/21 budget reflects this.
- HS6** Both the revised 2019/20 and draft 2020/21 budget includes the rents receivable for those in temporary accommodation and the Homelessness Support Grant from Central Government.

HOUSING SERVICES

Ref	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
PASTURE CARAVAN SITE			
Employees	5,530	5,570	5,630
Premises	32,700	34,700	32,700
Transport	100	100	100
Supplies and Services	62,000	62,000	62,000
Total Expenditure	100,330	102,370	100,430
Rents	(12,000)	(12,000)	(12,000)
Fees and Charges	(74,000)	(82,000)	(79,000)
Total Income	(86,000)	(94,000)	(91,000)
Net Expenditure to Summary	14,330	8,370	9,430
HOUSING ADVICE			
Employees	117,020	115,860	119,690
Transport	1,600	1,600	1,600
Supplies and Services	13,500	15,500	13,500
Total Expenditure	132,120	132,960	134,790
Fees and Charges	(11,000)	(11,000)	(11,000)
Total Income	(11,000)	(11,000)	(11,000)
Net Expenditure to Summary	121,120	121,960	123,790
HOUSING ASSOCIATIONS			
Employees	23,900	14,070	24,370
Transport	450	450	450
Total Expenditure	24,350	14,520	24,820
Net Expenditure to Summary	24,350	14,520	24,820
PRIVATE SECTOR HOUSING RENEWAL			
Employees	97,780	100,480	103,200
Transport	3,200	4,200	3,200
Supplies and Services	4,450	5,450	4,450
Total Expenditure	105,430	110,130	110,850
Grants and Contributions	0	(4,000)	0
Fees and Charges	(1,300)	(9,300)	(1,300)
Total Income	(1,300)	(13,300)	(1,300)
Net Expenditure to Summary	104,130	96,830	109,550

HOUSING SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	INDUSTRIAL/COMMERCIAL PREMISES			
	Garages			
HS7	Premises	5,600	5,600	15,600
	Third Party Payments	0	4,000	0
	Total Expenditure	5,600	9,600	15,600
HS7	Rents	(342,000)	(346,000)	(352,000)
	Total Income	(342,000)	(346,000)	(352,000)
	Net Expenditure to Summary	(336,400)	(336,400)	(336,400)

Variance Explanations

HS7 The draft 2020/21 budget has been increased to make provision for a programme of garage repairs and maintenance, funded by an increase in income in line with housing rents.

CUSTOMER SERVICES

CUSTOMER SERVICES	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Housing Benefits	337,970	264,850	385,010
Local Tax Collection	212,980	198,990	243,260
Customer Services	1,034,440	981,740	1,062,010
Kettering Borough Training	341,640	277,290	337,670
CUSTOMER SERVICES TOTAL <i>Equal Global Summary Line 6</i>	1,927,030	1,722,870	2,027,950

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	HOUSING BENEFITS			
CS1	Employees	559,920	601,800	571,960
	Transport	6,000	6,000	6,000
CS2	Supplies and Services	22,400	32,400	32,400
CS3	Transfer Payments	20,493,760	20,493,760	19,493,760
	Total Expenditure	21,082,080	21,133,960	20,104,120
CS3	Grants and Contributions	(20,744,110)	(20,869,110)	(19,719,110)
	Total Income	(20,744,110)	(20,869,110)	(19,719,110)
	Net Expenditure to Summary	337,970	264,850	385,010
	Local Tax Collection			
CS4	Employees	878,380	856,390	888,660
	Transport	11,750	11,750	11,750
	Supplies and Services	120,300	125,300	120,300
	Total Expenditure	1,010,430	993,440	1,020,710
CS5	Fees and Charges	(587,500)	(587,500)	(587,500)
	Grants and Contributions	(209,950)	(206,950)	(189,950)
	Total Income	(797,450)	(794,450)	(777,450)
	Net Expenditure to Summary	212,980	198,990	243,260

Variance Explanations

- CS1** The change in the revised 2019/20 budget reflects one off agency costs to cover an increase in caseloads, the increase in the 2020/21 draft budget is due to changes in the national pay policy.
- CS2** The increase in the 2019/20 revised budget is due to additional expenditure as a result of welfare reform changes, additional grants have been provided to fund these changes, this is included in CS3
- CS3** The change in the 2019/20 revised budget reflects current caseload, for which we receive subsidy. The change in the 2020/21 original budget reflects estimated expenditure on housing benefits.
- CS4** The change in the revised 2019/20 budget reflects in year vacant posts, the increase in the 2020/21 draft budget is due to changes in the national pay policy.
- CS5** The draft 2020/21 budget reflects the ongoing reduction in the Council Tax admin grant receivable from central Government.

CUSTOMER SERVICES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
CS6	Customer Services			
	Employees	1,041,960	989,260	1,069,530
	Transport	1,800	1,800	1,800
	Supplies and Services	18,680	18,680	18,680
	Total Expenditure	1,062,440	1,009,740	1,090,010
	Fees and Charges	(28,000)	(28,000)	(28,000)
	Total Income	(28,000)	(28,000)	(28,000)
	Net Income / Expenditure to Summary	1,034,440	981,740	1,062,010
CS6	ECONOMIC DEVELOPMENT			
	Kettering Training Services			
	Employees	377,300	359,950	388,140
	Premises	35,590	35,590	35,780
	Transport	16,300	14,300	16,300
	Supplies and Services	105,050	100,050	105,050
	Total Expenditure	534,240	509,890	545,270
CS7	Grants and Contributions	(192,600)	(232,600)	(207,600)
	Total Income	(192,600)	(232,600)	(207,600)
	Net Expenditure to Summary	341,640	277,290	337,670

Variance Explanations

- CS6** The change in the revised 2019/20 budget reflects in year vacant posts, the increase in the 2020/21 draft budget is due to changes in the national pay policy.
- CS7** The increase in the 2019/20 revised and 2020/21 draft budget is as a result of an increase in apprenticeships for which the Council receives funding.

LEGAL SERVICES

LEGAL SERVICES	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Democratic Representation	415,150	410,860	415,730
Elections	50,400	61,400	225,400
Legal and Democratic Services	576,000	564,320	572,380
LEGAL SERVICES TOTAL <i>Equal Global Summary Line 7</i>	1,041,550	1,036,580	1,213,510

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	CORPORATE & DEMOCRATIC CORE			
	Democratic Representation			
	Employees	28,270	28,480	28,760
	Premises	140	140	130
	Transport	15,700	13,200	15,700
	Supplies and Services	371,040	369,040	371,140
	Total Expenditure	415,150	410,860	415,730
	Net Expenditure to Summary	415,150	410,860	415,730
	Elections			
DL1	Employees	35,000	134,500	90,000
	Transport	900	5,900	900
DL1	Supplies and Services	18,500	329,000	138,500
	Total Expenditure	54,400	469,400	229,400
DL1	Grants and Contributions	0	(407,000)	0
	Fees and Charges	(4,000)	(1,000)	(4,000)
	Total Income	(4,000)	(408,000)	(4,000)
	Net Expenditure to Summary	50,400	61,400	225,400
	Legal and Democratic Services			
DL2	Employees	974,220	988,140	986,700
	Transport	5,200	11,200	5,200
	Supplies and Services	55,980	55,980	55,980
	Total Expenditure	1,035,400	1,055,320	1,047,880
DL3	Fees and Charges	(459,400)	(491,000)	(475,500)
	Total Income	(459,400)	(491,000)	(475,500)
	Net Income / Expenditure to Summary	576,000	564,320	572,380

Variance Explanations

- DL1** The revised 2019/20 budget reflects costs for servicing the European and parliamentary elections. These are funded by the Electoral Commission. The draft 2020/21 budget includes the Future Northants elections and KBC's element is funded from the Elections Reserve (reflected in the 'Transfer To/From Reserves' line).
- DL2** The 2019/20 revised budget reflects the use of locums to maintain service delivery. The 2020/21 draft budget reflects the establishment with changes to the national pay policy.
- DL3** The revised 2019/20 and draft 2020/21 budget reflects increased contributions from the District Law partners, to fund the additional costs in providing the legal service.

RESOURCES

RESOURCES	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Corporate Management	(509,400)	(2,516,280)	216,760
Industrial & Commercial Premises	(4,751,860)	(3,940,820)	(6,114,740)
Personnel Services	293,270	305,790	314,490
Training	112,060	106,010	103,070
Payroll	55,100	51,890	51,120
Finance and SMT	1,429,900	1,436,880	1,489,990
Internal Audit	66,820	66,900	66,820
Technical Accounting Adjustments	2,497,500	2,311,700	2,088,500
RESOURCES TOTAL <i>Equal Global Summary Line 8</i>	(806,610)	(2,177,930)	(1,783,990)

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	CORPORATE & DEMOCRATIC CORE			
	Corporate Management			
RE1	Employees	(150,000)	(0)	(150,000)
RE2	Employees - Future Northants Secondments	0	108,330	185,710
	Transport	0	700	0
RE3	Supplies and Services	2,287,200	2,171,520	2,797,200
RE4	Capital - MRP	1,374,400	946,170	1,782,560
	Total Expenditure	3,511,600	3,226,720	4,615,470
RE5	Grants and Contributions	(4,021,000)	(5,633,970)	(4,213,000)
RE2	Fees and Charges	0	(109,030)	(185,710)
	Total Income	(4,021,000)	(5,743,000)	(4,398,710)
	Net Expenditure to Summary	(509,400)	(2,516,280)	216,760

Variance Explanations

- RE1** The Council has budgeted for a vacancy factor in both 2019/20 and 2020/21. The revised budget shows a nil figure as vacancies are reflected in the individual services.
- RE2** The revised 2019/20 and draft 2020/21 budget includes the costs of employees seconded to Future Northamptonshire, and the funding for these posts from the Future Northamptonshire budget.
- RE3** The reduction in the 2019/20 revised budget is a result of lower borrowing costs. The change in the 2020/21 draft budget reflects additional borrowing costs to deliver the commercial property strategy.
- RE4** Minimum Revenue Provision (MRP) is a statutory amount the Council must provide for future repayment of debt (both internal and external). This reflects the level of MRP required for the Commercial Investment Strategy. The revised 2019/20 budget is lower than anticipated due to timing differences on the 2018/19 general fund capital programme.
- RE5** The change in the 2019/20 revised budget reflects Business Rates growth. The change in the 2020/21 draft budget reflects an increase in the New Homes Bonus grant and an increase in Business Rates growth.

RESOURCES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	INDUSTRIAL/COMMERCIAL PREMISES			
RE6	Employees	107,990	127,100	128,660
RE6	Premises	434,200	762,780	785,000
	Transport	0	390	0
RE6/7	Supplies and Services	250,420	408,620	353,320
	Third Party Payments	0	830	0
	Total Expenditure	792,610	1,299,720	1,266,980
RE6	Fees and Charges	(438,910)	(802,110)	(897,950)
RE8	Rents	(5,105,560)	(4,438,430)	(6,483,770)
	Total Income	(5,544,470)	(5,240,540)	(7,381,720)
	Net Expenditure to Summary	(4,751,860)	(3,940,820)	(6,114,740)
	Personnel Services			
RE9	Employees	269,170	265,800	278,390
	Premises	0	890	0
	Transport	1,000	1,410	1,000
RE10	Supplies and Services	56,100	70,690	68,100
	Total Expenditure	326,270	338,790	347,490
	Grants and Reimbursements	(33,000)	(33,000)	(33,000)
	Total Income	(33,000)	(33,000)	(33,000)
	Net Income / Expenditure to Summary	293,270	305,790	314,490
	Training			
	Employees	109,560	104,730	100,570
	Transport	1,500	280	1,500
	Supplies and Services	1,000	1,000	1,000
	Total Expenditure	112,060	106,010	103,070
	Net Income to Summary	112,060	106,010	103,070

Variance Explanations

- RE6** The revised 2019/20 and 2020/21 draft budgets includes the service charges for commercial properties.
- RE7** The revised 2019/20 budget includes one off expenditure for a stock condition survey.
- RE8** The increase in the 2020/21 draft budget reflects the Commercial Investment Strategy. The decrease in the 2019/20 revised budget is offset by lower borrowing costs.
- RE9** The change in the 2019/20 revised budget reflects in year vacancies while the increase in 2020/21 draft budget reflects changes to the national pay policy.
- RE10** The revised 2019/20 and draft 2020/21 budget has been increased to cover additional costs including occupational health, counselling services and recruitment.

RESOURCES

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
RE11	Payroll			
	Employees	58,400	53,500	54,420
	Transport	0	10	0
	Supplies and Services	6,700	8,440	6,700
	Total Expenditure	65,100	61,950	61,120
	Grants and Reimbursements	(10,000)	(10,000)	(10,000)
	Fees and Charges	0	(60)	0
	Total Income	(10,000)	(10,060)	(10,000)
	Net Income / Expenditure to Summary	55,100	51,890	51,120
	Finance and SMT			
	Employees	1,409,570	1,402,220	1,458,570
	Transport	15,980	17,880	15,980
	Supplies and Services	75,850	88,310	86,940
	Total Expenditure	1,501,400	1,508,410	1,561,490
Grants and Contributions	(3,000)	(3,030)	(3,000)	
Fees and Charges	(68,500)	(68,500)	(68,500)	
Total Income	(71,500)	(71,530)	(71,500)	
Net Income to Summary	1,429,900	1,436,880	1,489,990	
Internal Audit				
Supplies and Services	66,820	66,900	66,820	
Total Expenditure	66,820	66,900	66,820	
Net Income / Expenditure to Summary	66,820	66,900	66,820	
RE12 RE13	TECHNICAL ACCOUNTING ADJUSTMENTS			
	Depreciation Charge	1,925,500	1,360,700	1,516,500
	REFCUS	572,000	951,000	572,000
	Total Expenditure	2,497,500	2,311,700	2,088,500
Net Income / Expenditure to Summary	2,497,500	2,311,700	2,088,500	

Variance Explanations

- RE11** The draft 2020/21 budget is based on the existing establishment updated for national pay policy.
- RE12** The change in the 2019/20 revised budget and the 2020/21 draft budget reflects changes to the depreciation charges taking account of the 2019/20 estimated capital expenditure and asset values, which includes commercial acquisitions. This has no impact on the Council's overall revenue budget. *See comment TA1*
- RE13** The change in the 2019/20 revised budget reflects additional one off funding for specific grants. This has no impact on the Council's overall revenue funding. *See comment TA3*

CAPITAL FINANCING AND TECHNICAL ACCOUNTING ADJUSTMENTS

CAPITAL FINANCING AND TECHNICAL ACCOUNTING ADJUSTMENTS	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Capital Charges	(1,925,500)	(1,360,700)	(1,516,500)
Technical Accounting Adjustments	23,160	(394,800)	118,160
Interest & Investment Income	(654,200)	(1,028,670)	(1,039,200)
CAPITAL FINANCING TOTAL <i>Equal Global Summary Line 13 - 15</i>	(2,556,540)	(2,784,170)	(2,437,540)

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
TA1	CAPITAL CHARGES			
	Surplus on Depreciation Charges	(1,925,500)	(1,360,700)	(1,516,500)
	Total Surplus on Depreciation Charges	(1,925,500)	(1,360,700)	(1,516,500)
	Net Income to Summary	(1,925,500)	(1,360,700)	(1,516,500)
	TECHNICAL ACCOUNTING ADJUSTMENTS			
	Non Distributed Costs	116,000	108,100	108,000
	HRA Support Services Adjustment	52,300	48,100	39,300
TA2	MRP	426,860	400,000	542,860
TA3	Surplus from REFCUS Account	(572,000)	(951,000)	(572,000)
	Total Movement to Summary	23,160	(394,800)	118,160
	INTEREST & INVESTMENT INCOME			
	Interest Payable to HRA	6,150	6,150	6,150
	Interest Receivable from HRA	(197,350)	(197,350)	(197,350)
	Interest - Car Purchase Account	(8,000)	(2,470)	(8,000)
TA4	Interest - General Fund	(455,000)	(835,000)	(840,000)
	Total Income to Summary	(654,200)	(1,028,670)	(1,039,200)

Variance Explanations

- TA1** The change in the 2019/20 revised budget and the 2020/21 draft budget reflects changes to the depreciation charges taking account of the 2019/20 estimated capital expenditure and asset values, which includes commercial acquisitions. This has no impact on the Council's overall revenue budget. *See comment RE13*
- TA2** Minimum Revenue Provision (MRP) is a statutory amount the Council must provide for future repayment of debt (both internal and external). This has a "real" impact on the overall budget. The change in the 2020/21 draft budget reflects the estimated capital outturn in 2019/20, whilst the revised 2019/20 budget reflects the capital programme delivered in 2018/19.
- TA3** REFCUS relates to capital expenditure for which no capital asset is created, it reverses out costs in the service revenue accounts and has no impact on the Council's overall budget. The main change for the 2019/20 revised budget relates to various one off grants received in year. *See comment RE13*
- TA4** The change in the 2019/20 revised and 2020/21 draft budget reflects an increase in investment income.

	Original 2019/20	Revised 2019/20	Draft 2020/21
	£	£	£
Central Support Allocations	(2,081,370)	(2,048,990)	(2,032,120)
Invest to Save and Service Improvement	150,000	150,000	150,000
General Contingency / Cont to Cap	40,000	40,000	2,552,500
Transfers to/from Reserves	265,610	1,836,580	(2,362,890)
NET COUNCIL BUDGET	9,556,410	9,556,410	9,414,190

Summary of KBC Fee Changes for 2020/21 - excluding Licences

<i>Description</i>	Current Charge exc VAT £'s	2020/21 Proposed Charges £'s	Change £'s	Notes	
Household Waste Collection					
Domestic bulk collections (max 6 items, no more than twice a year.)	23.00	24.00	1.00		
Bulk collections Student & OAP (max 6 items, no more than twice a year)	11.50	12.00	0.50	The increase reflects the increase in service delivery costs, and brings the charges in line with Corby Borough Council.	
Clinical Waste					
Commercial Customers (sacks)	27.13	27.85	0.72		
Commercial Customers (sharp boxes)	31.86	35.78	3.92		
Leisure Charges					
Football per Match - Weekday Glebe / Rothwell					
Adult	39.17	25.00	(14.17)	Reduction in fees to increase interest in bookings.	
Junior / Outseason Friendly	20.00	12.50	(7.50)		
Burton Latimer (Changing Rooms Included)					
Adult	39.17	25.00	(14.17)		
Junior	20.00	12.50	(7.50)		
Local Land charge Searches					
Residential					
Residential	80.00	85.00	5.00		
Full Search	105.00	110.00	5.00		
Commercial					
Commercial	120.00	130.00	10.00		
Full Search	145.00	155.00	10.00		
Housing					
Garage Rents					
Standard	10.48	10.76	0.28	Increased in line with Housing Rents of Sept CPI (as at Sept 1.7%) + 1%	
Large	11.03	11.33	0.30		
Traveller Ground Rent					
Pastures	73.90	75.90	2.00		
Laurels	87.06	89.41	2.35		

Licences Changes 2020/21 - set by Central Licensing Administration Unit (CLAU)

Description	Current Charge 2019/20 £	Proposed Charge 2020/21 £	Difference £
Schedules of Fees for Gambling Act 2005 (Northamptonshire) - Premises Licence Fees			
Existing Casino:			
Variation	844.00	878.00	34.00
Transfer	570.00	593.00	23.00
Re-Instatement	570.00	593.00	23.00
Annual Fee	1,268.00	1,319.00	51.00
New Small Casino:			
New Application	3,378.00	3,513.00	135.00
Variation	1,689.00	1,757.00	68.00
Transfer	762.00	792.00	30.00
Re-Instatement	762.00	792.00	30.00
Provisional Statement	3,378.00	3,513.00	135.00
Prov. State to Full Licence	1,268.00	1,319.00	51.00
Annual Fee	2,113.00	2,198.00	85.00
New Large Casino:			
New Application	4,223.00	4,392.00	169.00
Variation	2,113.00	2,198.00	85.00
Transfer	908.00	944.00	36.00
Re-Instatement	908.00	944.00	36.00
Provisional Statement	4,223.00	4,392.00	169.00
Prov. State to Full Licence	2,113.00	2,198.00	85.00
Annual Fee	4,223.00	4,392.00	169.00
Regional Casino:			
New Application	6,336.00	6,589.00	253.00
Variation	3,167.00	3,294.00	127.00
Transfer	2,745.00	2,574.00	(171.00)
Re-Instatement	2,745.00	2,855.00	110.00
Provisional Statement	6,336.00	6,589.00	253.00
Prov. State to Full Licence	3,378.00	3,513.00	135.00
Annual Fee	6,336.00	6,589.00	253.00
Bingo Club:			
New Application	1,478.00	1,537.00	59.00
Variation	738.00	768.00	30.00
Transfer	508.00	528.00	20.00
Re-Instatement	508.00	528.00	20.00
Provisional Statement	1,478.00	1,537.00	59.00
Prov. State to Full Licence	508.00	528.00	20.00
Annual Fee	423.00	440.00	17.00
Betting Premises (exc Racing Tracks):			
New Application	1,549.00	1,611.00	62.00
Variation	633.00	658.00	25.00
Transfer	508.00	528.00	20.00
Re-Instatement	508.00	528.00	20.00
Provisional Statement	1,549.00	1,611.00	62.00
Prov. State to Full Licence	508.00	528.00	20.00
Annual Fee	293.00	305.00	12.00
Racing Tracks:			
New Application	1,056.00	1,098.00	42.00
Variation	528.00	549.00	21.00
Transfer	401.00	417.00	16.00
Re-Instatement	401.00	417.00	16.00
Provisional Statement	1,056.00	1,098.00	42.00
Prov. State to Full Licence	401.00	417.00	16.00
Annual Fee	351.00	440.00	89.00

Licences Changes 2020/21 - set by Central Licensing Administration Unit (CLAU)

Description	Current Charge 2019/20 £	Proposed Charge 2020/21 £	Difference £
Licensed Family Entertainment Centre:			
New Application	844.00	878.00	34.00
Variation	423.00	440.00	17.00
Transfer	401.00	417.00	16.00
Re-Instatement	401.00	417.00	16.00
Provisional Statement	844.00	878.00	34.00
Prov. State to Full Licence	401.00	417.00	16.00
Annual Fee	301.00	313.00	12.00
Adult Gaming Centre:			
New Application	844.00	878.00	34.00
Variation	423.00	440.00	17.00
Transfer	423.00	440.00	17.00
Re-Instatement	573.00	596.00	23.00
Provisional Statement	844.00	878.00	34.00
Prov. State to Full Licence	844.00	878.00	34.00
Annual Fee	422.00	439.00	17.00
Copy Permits/Documents for:			
Alcohol Licensed Premises - Gaming			
Machine Permit:	15.00	17.00	2.00
Prize Gaming Permit	15.00	17.00	2.00
Club Machine Permit	15.00	17.00	2.00
Club Gaming Permit	15.00	17.00	2.00
Small Society Lotteries	15.00	17.00	2.00
Notification of two machines or less on			
Alcohol Licensed Premises	15.00	17.00	2.00

Licences Changes 2020/21 - set by Central Licensing Administration Unit (CLAU)

Description	Current Charge 2019/20 £	Proposed Charge 2020/21 £	Difference £
Boarding Dogs & Cats:			
New	246.00	254.00	8.00
Renewal	217.00	223.00	6.00
Grant	189.00	195.00	6.00
Re-rate or vary inc. inspection	193.00	201.00	8.00
Vary no inspection	81.00	84.00	3.00
Appeal	179.00	188.00	9.00
Transfer / Change of Details	24.00	25.00	1.00
Copy Licence	0.00	17.00	17.00
Home Boarding Dog			
New	232.00	242.00	10.00
Renewal	204.00	210.00	6.00
Grant	185.00	171.00	6.00
Re-rate or vary inc. inspection	181.00	189.00	8.00
Vary no inspection	81.00	84.00	3.00
Appeal	175.00	183.00	8.00
Transfer/ Change of Details	24.00	25.00	1.00
Copy Licence	0.00	17.00	17.00
Dog Day Care (No Overnight Kennelling)			
New	242.00	250.00	8.00
Renewal	213.00	219.00	6.00
Grant .	181.00	187.00	6.00
Re-rate or vary inc. inspection	185.00	193.00	8.00
Vary no inspection	81.00	84.00	3.00
Appeal	175.00	183.00	8.00
Transfer / Change of Details	24.00	25.00	1.00
Copy Licence	0.00	17.00	17.00
Combined Commercial Boarding (Cats & Dogs)			
New	293.00	303.00	10.00
Renewal	260.00	268.00	8.00
Grant	240.00	249.00	9.00
Re-rate or vary inc. inspection	224.00	234.00	10.00
Vary no inspection	83.00	86.00	3.00
Appeal	215.00	224.00	9.00
Transfer / Change of Details	24.00	25.00	1.00
Copy of Licence	0.00	17.00	17.00
Selling Animals as Pets:			
New	264.00	273.00	9.00
Renewal	231.00	238.00	7.00
Grant	237.00	245.00	8.00
Re-rate or vary inc. inspection	201.00	209.00	8.00
Vary no inspection	89.00	93.00	4.00
Appeal	195.00	204.00	9.00
Transfer / Change of Details	24.00	25.00	1.00
Copy of Licence	0.00	17.00	17.00

Licences Changes 2020/21 - set by Central Licensing Administration Unit (CLAU)

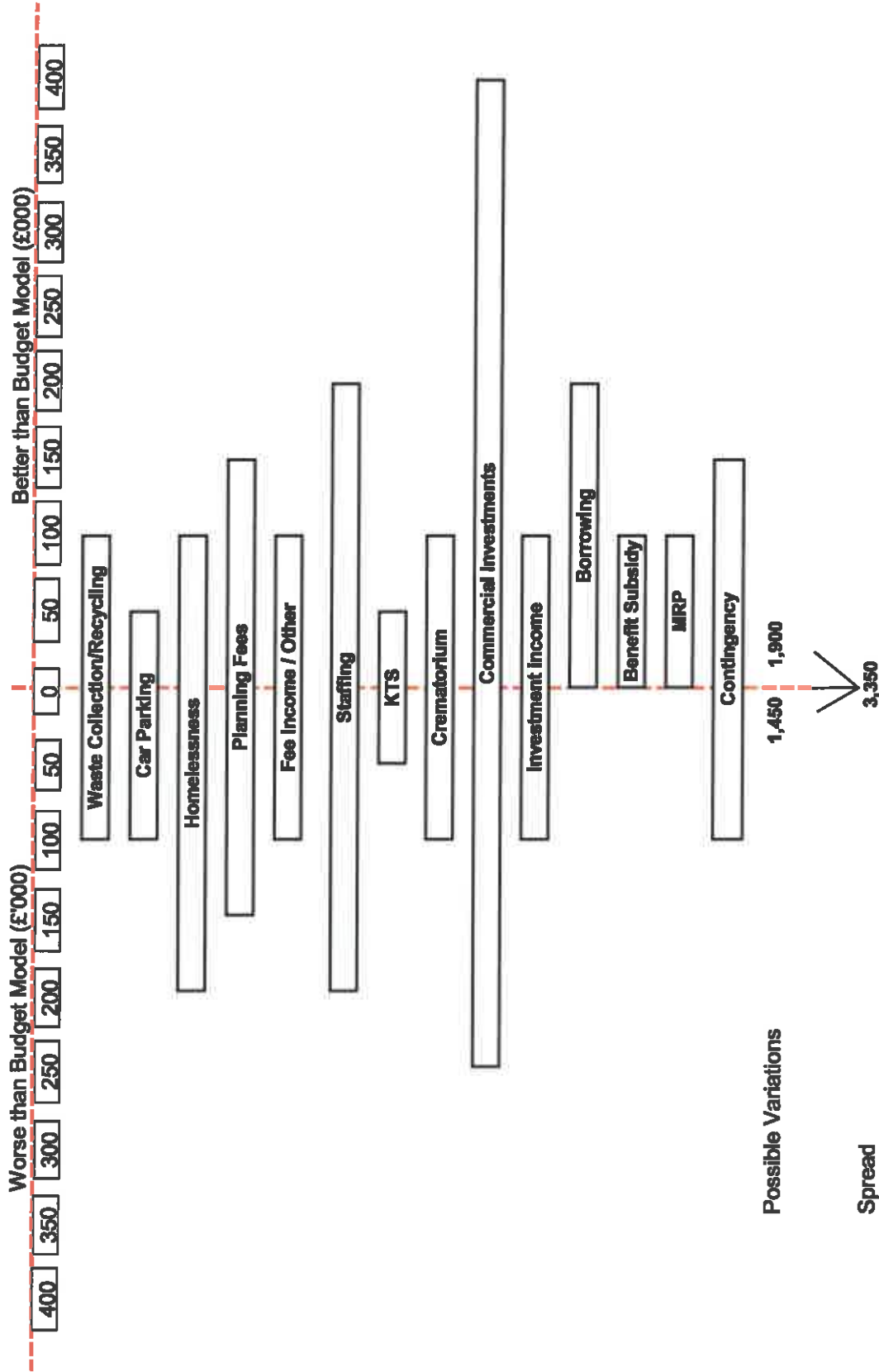
Description	Current Charge 2019/20 £	Proposed Charge 2020/21 £	Difference £
Breeding Dogs:			
New	254.00	269.00	15.00
Renewal	217.00	224.00	7.00
Grant	193.00	200.00	7.00
Re-rate or vary inc. inspection	197.00	205.00	8.00
Vary no inspection	83.00	86.00	3.00
Appeal	179.00	188.00	9.00
Transfer / Change of Details	24.00	25.00	1.00
Copy of Licence		17.00	17.00
Hiring out Horse (s):			
New	313.00	343.00	30.00
Renewal	308.00	318.00	10.00
Grant	268.00	277.00	9.00
Re-rate or vary inc. inspection	240.00	250.00	10.00
Vary no inspection	95.00	98.00	3.00
Appeal	215.00	224.00	9.00
Transfer / Change of Details	24.00	25.00	1.00
Copy Licence		17.00	17.00
Exhibition of Animals			
New	234.00	243.00	9.00
Renewal	219.00	226.00	7.00
Grant	185.00	191.00	6.00
Copy Licence		17.00	17.00
Cosmetic Piercing, Acupuncture, Electrolysis, Skin colouring & Tattooing:			
Registration of Premises & Practitioners	257.00	280.00	23.00
Add/Remove Practitioners(s)	55.00	67.00	12.00
Sex Establishments			
Application	1,265.00	1,316.00	51.00
Renewal	337.00	350.00	13.00
Boat Licences			
New Licence	125.00	130.00	5.00
Renewal Licence	113.00	118.00	5.00
Hypnotism			
	122.00	140.00	18.00
Scrap Metal Dealers Licence			
Site Licence	367.00	382.00	15.00
Collectors Licence	272.00	283.00	11.00
Variation to Site Licence	74.00	77.00	3.00
Duplicate Copy Licence	16.00	17.00	1.00
Mobile Homes:			
Application Fee:			
1 - 10 pitches	160.00	166.00	6.00
11 - 50 pitches	214.00	223.00	9.00
51 - 100 pitches	269.00	280.00	11.00
101 + pitches	322.00	335.00	13.00
Annual Fee:			
1 - 5 pitches	Exempt	Exempt	
6 - 10 pitches	106.00	110.00	4.00
11 - 50 pitches	133.00	138.00	5.00
51 - 100 pitches	160.00	166.00	6.00
101 + pitches	187.00	194.00	7.00
Application to transfer or amend licence	160.00	166.00	6.00
Depositing, varying or deleting Site Rules	106.00	110.00	4.00

Licences Changes 2020/21 - set by Central Licensing Administration Unit (CLAU)

Description	Current Charge 2019/20 £	Proposed Charge 2020/21 £	Difference £
Houses In Multiple Occupation			
Application Fee	640.00	768.00	128.00
Grant Fee	360.00	432.00	72.00
Variation Fee - No Inspection Required	266.00	319.00	53.00
Variation Fee - Inspection Required	610.00	732.00	122.00
Renewal Application	640.00	768.00	128.00
Renewal Grant Fee	360.00	432.00	72.00
Change of Details	0.00	31.00	31.00
Copy Licence	0.00	16.00	16.00

POSSIBLE VARIATIONS TO THE BUDGET MODEL FOR 2020/21

MAJOR BUSINESS RISKS 'SWING-O-METER'



Based upon current approved Council policies the Council has sufficient resources in balances to cover the additional costs even in the worst case scenario.

Kettering *Borough Council*

DRAFT BUDGET BOOKLET - 2020/21

Section 2

Housing Revenue Account Estimates 2020/21

HOUSING REVENUE ACCOUNT ESTIMATES 2020/21

Ref		Original 2019/20	Revised 2019/20	Draft 2020/21
		£	£	£
	INCOME			
1	Rents - Dwellings Only	14,875,000	14,944,000	14,978,400
	Service Charges	436,000	453,000	453,000
	HRA Investment Income	6,600	6,600	6,600
	Total Income	15,317,600	15,403,600	15,438,000
	EXPENDITURE			
2	Repairs and Maintenance	3,803,760	3,941,890	3,816,760
3	General Management	2,692,130	2,602,600	2,741,160
4	Special Services	1,096,790	1,080,040	1,095,570
5	Rents, Rates, Taxes & Other Charges	130,000	130,000	130,000
6	Contribution to Bad Debt Provislon	150,000	150,000	150,000
7	Revenue Contribution to Capital	2,598,900	2,605,600	2,578,900
8	HRA Self Financing & New Build	5,146,670	5,146,670	5,161,670
9	Interest Payable	199,350	199,350	199,350
	Contingency	0	47,450	64,590
10	Transfer To/From Reserves	(500,000)	(500,000)	(500,000)
	Total Expenditure	15,317,600	15,403,600	15,438,000
	Net Operating Expenditure	0	0	0
	Net Change In Balances	0	0	0
	Balance Carried Forward	(850,000)	(850,000)	(850,000)

Variance Explanations

- 1** The Council continues to follow Government policy for rent setting. In 2020/21, KBC tenants face average increases of 2.7% per week equivalent to £2.11, the average rent per week in 2020/2021 being £80.96. The increase 2019/20 revised budget is due to the Council having a lower number of void properties than anticipated.
- 2** This represents the cost of maintaining the council's housing stock to the expected Housing Standard and includes general maintenance, gas servicing and repair costs. The change in the 2019/20 revised budget reflects an increase in resources into voids resulting in a reduction in void levels.
- 3** General Management represents the cost of managing the Housing services provided by the Council and includes the cost of running the department efficiently and effectively. The change in the 2019/20 revised budget reflects savings on vacant posts, the increase in the 2020/21 draft budget reflects changes in National Pay Policy.
- 4** This represents the cost of running the Council's Sheltered Housing Scheme for vulnerable residents and includes expenditure on maintaining the Scheme properties.
- 5** This reflects charges for Council Tax on void properties. The revised budget for 2019/20 and the draft budget for 2020/21 remains unchanged.
- 6** This represents the cost of Bad Debts to the Housing Revenue Account. The draft budget for 2020/21 remains unchanged from the 2019/20 budget.
- 7** This reflects the level of investment into the Capital Programme that is funded by rents. This calculation is determined by legislation and is based around the valuation of the Council's Housing Stock.
- 8** This reflects the borrowing undertaken by the HRA for New Build Council Housing and the self-financing regime which came into effect on 1st April 2012, the Council's share of the national housing debt was £72.9m.
- 9** This relates to technical recharges between the General Fund and the HRA.
- 10** This line reflects transfers to and from reserves.

Kettering *Borough Council*

DRAFT BUDGET BOOKLET - 2020/21

Section 3

Capital Programme 2019/20 - 2024/25

CAPITAL PROGRAMME 2019/20 - 2024/25

	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	Current Budget	Revised Budget	Draft Budget	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
1. EXPENDITURE SUMMARY:							
A. HOUSING SCHEMES (HRA)							
New Build / Major Refurbishment	5,831	2,244	5,019	1,874	1,913	1,743	1,828
Pre-Planned Stock Investment	629	559	2,300	1,600	1,650	1,650	1,650
Adaptations	250	293	650	200	200	200	200
Health, Safety and Compliance Enhancements	145	185	300	20	20	20	20
Reactive Stock Investment	40	40	50	150	150	150	150
	636	623	400	400	400	350	350
	7,531	3,944	8,719	4,244	4,333	4,113	4,198
B. GENERAL FUND SCHEMES:							
Town Centres Delivery Plan	803	870	3,809	20	20	20	20
Community Facilities	1,804	892	1,392	742	442	292	292
Supporting Service Delivery	3,920	4,580	4,310	4,880	6,570	3,830	2,070
Commercial Strategy	41,149	41,149	20,160	20,000	20,000	20,000	20,000
Private Sector Housing Improvement	773	773	500	500	500	500	500
Other	300	300	300	300	300	300	300
	48,749	48,564	30,471	26,442	27,832	24,942	23,182
Total	56,280	52,508	39,190	30,686	32,165	29,055	27,380
2. FINANCING ANALYSIS:							
Capital Receipts	2,342	1,333	2,857	1,689	1,698	1,396	1,396
External Borrowing	48,815	48,967	27,891	25,742	26,942	24,292	21,792
Revenue Contribution	2,728	2,738	5,131	2,755	3,025	2,867	3,692
Grants and Contributions	2,395	1,470	3,311	500	500	500	500
Total	56,280	52,508	39,190	30,686	32,165	29,055	27,380

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HOUSING REVENUE ACCOUNT							
<i>New Build / Major Refurbishment</i>							
New Build							
Scott Road	2,858	200	2,658	0	0	0	0
Albert Street	839	60	779	0	0	0	0
Stamford Road land acquisition Including pre contract works	210	310	0	0	0	0	0
Housing Association Grant	0	0	332	985	985	985	985
Homes for the Future	0						
Montrose House	1,924	1,674	250	0	0	0	0
Desborough & Rothwell	0	0	1,000	889	0	0	0
Future Schemes	0	0	0	0	928	758	843
Sub Total	5,831	2,244	5,019	1,874	1,913	1,743	1,828
<i>Pre-Planned Stock Investment</i>							
Decent Homes - Kitchen & Bathroom Renewal	200	0	700	400	400	400	400
Window Renewal	0	0	0	50	100	100	100
Central Heating Renewal	214	375	550	500	500	500	500
Decent Homes - Electrical Upgrades	143	58	500	400	400	400	400
External Door Replacements	0	0	50	50	50	50	50
Roof Renewals	72	126	400	100	100	100	100
External insulation	0	0	100	100	100	100	100
Sub Total	629	559	2,300	1,600	1,650	1,650	1,650
<i>Adaptations</i>							
Improving access for disabled people	200	293	500	200	200	200	200
Hidden Homes	50	0	150	0	0	0	0
Sub Total	250	293	650	200	200	200	200
<i>Health, Safety and Compliance</i>							
Door Entry Systems	100	96	100	0	0	0	0
Decent Homes - Fire Precautions	45	89	200	20	20	20	20
Sub Total	145	185	300	20	20	20	20
<i>Enhancements</i>							
Environmental Improvements	0	0	0	100	100	100	100
Sheltered Housing - "Sparkle" Programme	40	40	50	50	50	50	50
Sub Total	40	40	50	150	150	150	150
<i>Reactive Stock Investment</i>							
Voids Repairs and Improvements	636	623	400	400	400	350	350
Sub Total	636	623	400	400	400	350	350
HRA CAPITAL PROGRAMME	7,531	3,944	8,719	4,244	4,333	4,113	4,198

CAPITAL PROGRAMME 2019/20 - 2024/25

Scheme	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
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	£000	£000	£000	£000	£000	£000	£000
GENERAL FUND							
<u>Town Centres Delivery Plan</u>							
Meadow Road Urban Park	299	361	0	0	0	0	0
GLaM	9	9	100	0	0	0	0
Public Realm 5	24	74	0	0	0	0	0
Town Centre Improvements and Regeneration	232	167	55	0	0	0	0
Electric Vehicle Charging Points	51	51	30	0	0	0	0
Car Parking	36	36	20	20	20	20	20
Residential Zones / CPE	50	70	20	0	0	0	0
Conservation Area Enhancement Schemes	4	4	0	0	0	0	0
High Street - Heritage Action Zone	0	0	3,484	0	0	0	0
London Road Site Development - Pre Contract	0	0	50	0	0	0	0
CCTV	0	0	50	0	0	0	0
Improving access to FE/HE	98	98	0	0	0	0	0
Sub Total	803	870	3,809	20	20	20	20
<u>Community Facilities</u>							
Parkwood Leisure Renewal	75	75	30	30	30	30	30
Swimming Pool	100	100	0	0	0	0	0
Community Fund	44	44	40	40	40	40	40
Cemetery Works	46	46	0	0	0	0	0
Desborough / Rothwell Chapel	75	75	60	0	0	0	0
Mausoleum	35	35	0	0	0	0	0
Desborough Leisure Centre Floor Replacement	20	20	0	0	0	0	0
Corn Market Hall Boiler Replacement	8	8	0	0	0	0	0
Health and Safety Improvements	40	40	40	40	40	40	40
Grants - Village Halls	32	32	32	32	32	32	32
Burton Latimer Football Provision	9	9	0	0	0	0	0
Churchill Way Public Realm	248	48	200	0	0	0	0
Burton Latimer Community Leisure	900	100	800	0	0	0	0
Community Centre Schemes	122	122	20	0	0	0	0
Warren Hill Works	0	0	0	150	150	0	0
Warren Hill - Music & Database	0	60	20	0	0	0	0
Rockingham Road Pavillion	0	0	0	300	0	0	0
Play Area : Thorpe Malsor	0	28	0	0	0	0	0
SCW - Small Capital Works	50	50	150	150	150	150	150
Sub Total	1,804	892	1,392	742	442	292	292
<u>Supporting Service Delivery</u>							
Borough Wide - Recycling Project	80	80	100	100	100	100	100
Municipal Offices - Major Works	200	50	250	0	0	0	0
Depot Improvements	10	10	0	0	0	0	0
Corporate Property - Stock Condition Works	100	100	0	0	0	0	0
Infrastructure / Flexi & Remote Working	269	269	220	220	220	220	220
Replacement IT System	90	0	0	0	0	0	0
New Depot	0	0	0	2,000	1,500	0	0
Recycling Project / Facility	0	0	0	500	2,500	2,500	0
Grounds Fleet	204	204	20	0	0	0	0
Stock Improvement & Compliance	0	0	720	60	250	10	750
Pre Contract Works	130	430	0	0	0	0	0
Housing and Homelessness Prevention	2,837	3,437	3,000	2,000	2,000	1,000	1,000
Sub Total	3,920	4,580	4,310	4,880	6,570	3,830	2,070

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Scheme	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	Current Budget	Revised Budget	Draft Budget	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
<i>Commercial Strategy</i>							
Chesham House - Major Works	131	131	0	0	0	0	0
Commercial Properties	40,968	40,968	20,000	20,000	20,000	20,000	20,000
Industrial Units - Energy Efficiency	50	50	0	0	0	0	0
Haylock House	0	0	160	0	0	0	0
Sub Total	41,149	41,149	20,160	20,000	20,000	20,000	20,000
<i>Private Sector Housing Improvement</i>							
Disabled Facilities Grants	659	659	500	500	500	500	500
Private Sector Decent Homes Project	98	98	0	0	0	0	0
Social Housing Grant	16	16	0	0	0	0	0
Sub Total	773	773	500	500	500	500	500
Contingency	300	300	300	300	300	300	300
Sub Total	300	300	300	300	300	300	300
GENERAL FUND CAPITAL PROGRAMME	48,749	48,584	30,471	26,442	27,632	24,942	23,182
CAPITAL PROGRAMME TOTAL	56,280	52,508	39,190	30,686	32,165	29,055	27,380

BUDGET PROCESS 2020/21 TIMELINE

Appendix B

Month	Date	Meeting	Comments
January	15	Executive	Receive initial draft budget proposals for the General Fund, Capital Programme, and Housing Revenue Account. This will constitute the beginning of the formal budget consultation process.
	23	Budget Consultation Meeting	The annual Budget Consultation Meeting with stakeholders of the Borough.
February	27	Kettering Town Forum	Opportunity for the Forum to comment on specific budget proposals / issues.
	28	Research & Development	To perform the scrutiny role in relation to the draft budget proposals. Comments to be submitted back to the Executive for the February Meeting.
	29	A6 Towns Forum	Opportunity for the Forum to comment on specific budget proposals / issues.
	30	Rural Forum	Opportunity for the Forum to comment on specific budget proposals / issues.
	4	Monitoring & Audit	To perform the scrutiny role in relation to the draft budget proposals. Comments to be submitted back to the Executive for the February Meeting.
	6	Tenants Forum	To consider the draft budget proposals for the Housing Revenue Account and make any comments to the February meeting of the Executive.
	19	Executive	Consideration of comments that have come back from the consultation process and formulation of final budget proposals for submission to the Council.
	26	Council	Budget and Council Tax debate and the formal setting of the Council's Revenue and Capital budgets for 2020/21 including setting the Council Tax.

Formal Consultation