

## PUBLIC SERVICES

| Ref |  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|--|---------------------|--------------------|------------------|
|     |  | £                   | £                  | £                |
|     | <b>RECREATION AND SPORT</b>                      |                     |                    |                  |
|     | <b>Indoor Sports &amp; Recreation Facilities</b> |                     |                    |                  |
| 1   | Employees  | 13,540              | 1,550              | 37,950           |
|     | Premises   | 5,550               | 5,690              | 6,110            |
|     | Transport  | 550                 | 550                | 550              |
|     | Supplies and Services                            | 18,150              | 18,150             | 18,150           |
|     | Third Party Payments                             | 323,700             | 316,700            | 325,700          |
|     | <b>Total Expenditure</b>                         | 361,490             | 342,640            | 388,460          |
|     | Fees and Charges                                 | 1,000               | 1,000              | 1,000            |
|     | <b>Total Income</b>                              | 1,000               | 1,000              | 1,000            |
|     | <b>Net Expenditure to Summary</b>                | 360,490             | 341,640            | 387,460          |
|     | <b>Community Centres</b>                         |                     |                    |                  |
| 2   | Employees  | 42,760              | 48,790             | 37,410           |
|     | Premises   | 31,400              | 29,810             | 29,650           |
|     | Transport  | 900                 | 900                | 900              |
|     | Supplies and Services                            | 2,350               | 2,350              | 2,350            |
|     | <b>Total Expenditure</b>                         | 77,410              | 81,850             | 70,310           |
|     | Fees and Charges                                 | 35,000              | 35,000             | 35,000           |
|     | <b>Total Income</b>                              | 35,000              | 35,000             | 35,000           |
|     | <b>Net Expenditure to Summary</b>                | 42,410              | 46,850             | 35,310           |
|     | <b>Sport Development/Community Recreation</b>    |                     |                    |                  |
| 3   | Employees  | 125,060             | 83,150             | 127,100          |
|     | Premises   | 530                 | 330                | 320              |
|     | Transport  | 7,900               | 1,900              | 7,900            |
|     | Supplies and Services                            | 40,750              | 40,750             | 40,750           |
|     | <b>Total Expenditure</b>                         | 174,240             | 126,130            | 176,070          |
|     | Fees and Charges                                 | 10,300              | 10,300             | 10,300           |
|     | <b>Total Income</b>                              | 10,300              | 10,300             | 10,300           |
|     | <b>Net Expenditure to Summary</b>                | 163,940             | 115,830            | 165,770          |
|     | <b>OPEN SPACES</b>                               |                     |                    |                  |
|     | <b>Community Parks/Open Spaces</b>               |                     |                    |                  |
|     | Employees  | 46,290              | 46,320             | 52,340           |
|     | Premises   | 36,970              | 37,600             | 37,590           |
|     | Transport  | 1,800               | 1,800              | 1,800            |
|     | Supplies and Services                            | 23,750              | 23,750             | 23,750           |
|     | Third Party Payments                             | 1,500               | 1,500              | 1,500            |
|     | <b>Total Expenditure</b>                         | 110,310             | 110,970            | 116,980          |
| 4   | Fees and Charges                                 | 73,480              | 33,480             | 33,480           |
|     | <b>Total Income</b>                              | 73,480              | 33,480             | 33,480           |
|     | <b>Net Expenditure to Summary</b>                | 36,830              | 77,490             | 83,500           |

### Variance Explanations

- 1 The reduction in the 2016/17 revised budget is due to vacant posts, the change in the 2017/18 draft budget is due to a change in internal allocations following the flexible resourcing review.
- 2 The reduction in the 2017/18 draft budget is due to a change in internal allocations.
- 3 The reduction in the 2016/17 revised budget is due to vacant posts, the 2017/18 draft budget reflects a full establishment.
- 4 The change in the 2016/17 revised budget and 2017/18 draft budget is due to reduced income in the North Park Pavillion as a result of a regular group booking no longer using the premises.

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|     |                                   | £                   | £                  | £                |
|     | <b>OPEN SPACES</b>                |                     |                    |                  |
|     | <b>Allotments</b>                 |                     |                    |                  |
|     | Premises                          | 30                  | 20                 | 20               |
|     | <b>Total Expenditure</b>          | 30                  | 20                 | 20               |
|     | Rents                             | 1,500               | 1,500              | 1,500            |
|     | <b>Total Income</b>               | 1,500               | 1,500              | 1,500            |
|     | <b>Net Expenditure to Summary</b> | (1,470)             | (1,480)            | (1,480)          |
|     | <b>ENVIRONMENTAL INITIATIVES</b>  |                     |                    |                  |
| 5   | Employees                         | 37,030              | 21,030             | 44,260           |
|     | Transport                         | 2,300               | 2,300              | 2,300            |
|     | Supplies and Services             | 100                 | 100                | 100              |
|     | <b>Total Expenditure</b>          | 39,430              | 23,430             | 46,660           |
|     | <b>Net Expenditure to Summary</b> | 39,430              | 23,430             | 46,660           |
|     | <b>Community Development</b>      |                     |                    |                  |
| 5   | Employees                         | 114,560             | 84,640             | 117,890          |
|     | Transport                         | 7,000               | 7,000              | 7,000            |
|     | Supplies and Services             | 1,000               | 1,000              | 1,000            |
|     | <b>Total Expenditure</b>          | 122,560             | 92,640             | 125,890          |
|     | <b>Net Expenditure to Summary</b> | 122,560             | 92,640             | 125,890          |
|     | <b>COMMUNITY SAFETY</b>           |                     |                    |                  |
|     | <b>Safety Services</b>            |                     |                    |                  |
|     | Employees                         | 50,620              | 49,650             | 59,480           |
|     | Transport                         | 1,000               | 1,000              | 1,000            |
| 6   | Supplies and Services             | 102,600             | 112,600            | 102,600          |
|     | <b>Total Expenditure</b>          | 154,220             | 163,250            | 163,080          |
| 6   | Grants and Contributions          | 0                   | 10,000             | 0                |
|     | <b>Total Income</b>               | 0                   | 10,000             | 0                |
|     | <b>Net Expenditure to Summary</b> | 154,220             | 153,250            | 163,080          |
|     | <b>Grants</b>                     |                     |                    |                  |
| 7   | Employees                         | 16,040              | 14,040             | 28,260           |
|     | Transport                         | 600                 | 600                | 600              |
|     | Supplies and Services             | 329,300             | 329,300            | 329,300          |
|     | <b>Total Expenditure</b>          | 345,940             | 343,940            | 358,160          |
|     | <b>Net Expenditure to Summary</b> | 345,940             | 343,940            | 358,160          |

### Variance Explanations

- 5 The reduction in the 2016/17 revised budget is due to vacant posts, the 2017/18 draft budget reflects a full establishment.
- 6 The change in the 2016/17 revised budget reflects one off grants received in respect of Community Safety.
- 7 The change in the 2017/18 draft budget is due to a change in allocations with Corporate and Cultural Services.

## PUBLIC SERVICES

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|-----|---|---------------------|--------------------|------------------|
|     |   | £                   | £                  | £                |
|     | <b>HIGHWAYS</b>                           |                     |                    |                  |
|     | <b>PARKING SERVICES</b>                   |                     |                    |                  |
| 8   | Employees                                 | 258,720             | 226,890            | 262,010          |
| 9   | Premises                                  | 69,300              | 67,470             | 86,780           |
|     | Transport                                 | 1,800               | 1,800              | 1,800            |
|     | Supplies and Services                     | 68,920              | 77,920             | 68,920           |
|     | <b>Total Expenditure</b>                  | 398,740             | 374,080            | 419,510          |
| 10  | Fees and Charges                          | 724,200             | 844,200            | 824,200          |
|     | <b>Total Income</b>                       | 724,200             | 844,200            | 824,200          |
|     | <b>Net Income to Summary</b>              | (325,460)           | (470,120)          | (404,690)        |
|     | <b>ENVIRONMENTAL HEALTH</b>               |                     |                    |                  |
|     | <b>Licences (incl. Hackney Carriages)</b> |                     |                    |                  |
| 11  | Employees                                 | 131,970             | 118,050            | 135,800          |
|     | Transport                                 | 4,350               | 4,350              | 4,350            |
|     | Supplies and Services                     | 59,760              | 59,760             | 62,760           |
|     | <b>Total Expenditure</b>                  | 196,080             | 182,160            | 202,910          |
|     | Fees and Charges                          | 165,000             | 173,000            | 165,000          |
|     | <b>Total Income</b>                       | 165,000             | 173,000            | 165,000          |
|     | <b>Net Expenditure to Summary</b>         | 31,080              | 9,160              | 37,910           |
|     | <b>Pest and Dog Control</b>               |                     |                    |                  |
| 11  | Employees                                 | 164,000             | 144,080            | 156,230          |
|     | Premises                                  | 30                  | 6,520              | 20               |
|     | Transport                                 | 1,800               | 1,800              | 1,800            |
|     | Supplies and Services                     | 13,950              | 13,950             | 13,950           |
|     | <b>Total Expenditure</b>                  | 179,780             | 166,350            | 172,000          |
|     | Fees and Charges                          | 18,000              | 22,000             | 18,000           |
|     | <b>Total Income</b>                       | 18,000              | 22,000             | 18,000           |
|     | <b>Net Expenditure to Summary</b>         | 161,780             | 144,350            | 154,000          |

### Variance Explanations

- 8 The reduction in the 2016/17 revised budget is due to vacant posts, the 2017/18 draft budget reflects a full establishment.
- 9 The change in the 2017/18 draft budget is due to the Business Rates Revaluation in 2017, which has caused a significant increase in the rateable value of certain properties, resulting in an increase in the amount of Business Rates we pay.
- 10 The change in the 2016/17 revised budget and the 2017/18 draft budget reflects increased usage.
- 11 The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.

## PUBLIC SERVICES

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|-----------------------------------|--|---------------------|--------------------|------------------|
|                                   |  | £                   | £                  | £                |
| 12                                | <b>Pollution Reduction</b>               |                     |                    |                  |
|                                   | Employees                                | 136,090             | 121,180            | 130,030          |
|                                   | Transport                                | 7,100               | 7,100              | 7,100            |
|                                   | Supplies and Services                    | 6,800               | 6,800              | 7,800            |
|                                   | <b>Total Expenditure</b>                 | 149,990             | 135,080            | 144,930          |
|                                   | Fees and Charges                         | 25,000              | 25,000             | 25,000           |
|                                   | <b>Total Income</b>                      | 25,000              | 25,000             | 25,000           |
|                                   | <b>Net Expenditure to Summary</b>        | 124,990             | 110,080            | 119,930          |
|                                   | <b>Food Safety</b>                       |                     |                    |                  |
|                                   | Employees                                | 106,870             | 100,940            | 97,090           |
| Transport                         | 4,600                                    | 4,600               | 4,600              |                  |
| Supplies and Services             | 2,550                                    | 2,550               | 2,550              |                  |
| <b>Total Expenditure</b>          | 114,020                                  | 108,090             | 104,240            |                  |
| Fees and Charges                  | 20,000                                   | 25,000              | 20,000             |                  |
| <b>Total Income</b>               | 20,000                                   | 25,000              | 20,000             |                  |
| <b>Net Expenditure to Summary</b> | 94,020                                   | 83,090              | 84,240             |                  |
| 12                                | <b>Public Health</b>                     |                     |                    |                  |
|                                   | Employees                                | 216,850             | 201,980            | 216,770          |
|                                   | Premises                                 | 720                 | 730                | 720              |
|                                   | Transport                                | 9,850               | 9,850              | 9,850            |
|                                   | Supplies and Services                    | 39,200              | 39,200             | 39,200           |
|                                   | <b>Total Expenditure</b>                 | 266,620             | 251,760            | 266,540          |
|                                   | Fees and Charges                         | 10,000              | 10,000             | 10,000           |
|                                   | <b>Total Income</b>                      | 10,000              | 10,000             | 10,000           |
|                                   | <b>Net Expenditure to Summary</b>        | 256,620             | 241,760            | 256,540          |
|                                   | <b>CEMETERY &amp; CREMATION SERVICES</b> |                     |                    |                  |
| <b>Cemeteries</b>                 |  |                     |                    |                  |
| Employees                         | 30,950                                   | 30,970              | 31,180             |                  |
| Premises                          | 13,070                                   | 13,390              | 19,440             |                  |
| Transport                         | 300                                      | 1,300               | 300                |                  |
| Supplies and Services             | 500                                      | 500                 | 500                |                  |
| <b>Total Expenditure</b>          | 44,820                                   | 46,160              | 51,420             |                  |
| 13                                | Fees and Charges                         | 118,000             | 163,000            | 148,000          |
| <b>Total Income</b>               | 118,000                                  | 163,000             | 148,000            |                  |
| <b>Net Expenditure to Summary</b> | (73,180)                                 | (116,840)           | (96,580)           |                  |

### Variance Explanations

- 12 The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 13 The change in the 2016/17 revised budget and the 2017/18 draft budget is due to an increase in the number of burials.

## PUBLIC SERVICES

| Ref |                              | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|------------------------------|---------------------|--------------------|------------------|
|     |                              | £                   | £                  | £                |
|     | <b>Crematorium</b>           |                     |                    |                  |
| 14  | Employees                    | 228,450             | 223,590            | 230,390          |
|     | Premises                     | 123,710             | 122,850            | 152,550          |
|     | Transport                    | 4,000               | 4,000              | 4,000            |
|     | Supplies and Services        | 163,710             | 163,710            | 163,720          |
|     | <b>Total Expenditure</b>     | 519,870             | 514,150            | 550,660          |
| 15  | Fees and Charges             | 1,857,700           | 1,907,700          | 1,907,700        |
|     | <b>Total Income</b>          | 1,857,700           | 1,907,700          | 1,907,700        |
|     | <b>Net Income to Summary</b> | (1,337,830)         | (1,393,550)        | (1,357,040)      |

### Variance Explanations

- 14 The change in the 2017/18 draft budget is due to the Business Rates Revaluation in 2017, which has caused a significant increase in the rateable value of certain properties, resulting in an increase in the amount of Business Rates we pay.
- 15 The change in the 2016/17 revised budget and the 2017/18 draft budget reflects increased usage.

| <b>PUBLIC SERVICES SUMMARY</b>         | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|--|---------------------|--------------------|------------------|
|  | £                   | £                  | £                |
| Indoor Sports & Recreation Facilities  | 360,490             | 341,640            | 387,460          |
| Community Centres                      | 42,410              | 46,850             | 35,310           |
| Sport Development/Community Recreation | 163,940             | 115,830            | 165,770          |
| Community Parks/Open Spaces            | 36,830              | 77,490             | 83,500           |
| Allotments                             | (1,470)             | (1,480)            | (1,480)          |
| Environmental Initiatives              | 39,430              | 23,430             | 46,660           |
| Community Development                  | 122,560             | 92,640             | 125,890          |
| Safety Services                        | 154,220             | 153,250            | 163,080          |
| Grants                                 | 345,940             | 343,940            | 358,160          |
| Parking Services                       | (325,460)           | (470,120)          | (404,690)        |
| Licences                               | 31,080              | 9,160              | 37,910           |
| Pest and Dog Control                   | 161,780             | 144,350            | 154,000          |
| Pollution Reduction                    | 124,990             | 110,080            | 119,930          |
| Food Safety                            | 94,020              | 83,090             | 84,240           |
| Public Health                          | 256,620             | 241,760            | 256,540          |
| Cemeteries                             | (73,180)            | (116,840)          | (96,580)         |
| Crematorium                            | (1,337,830)         | (1,393,550)        | (1,357,040)      |
| <b>PUBLIC SERVICES TOTAL</b>           | <b>196,370</b>      | <b>(198,480)</b>   | <b>158,660</b>   |
| <i>Equal Global Summary Line 1</i>     |                     |                    |                  |

## CORPORATE & CULTURAL SERVICES

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|-----|---|---------------------|--------------------|------------------|
|     |   | £                   | £                  | £                |
|     | <b>CULTURE AND HERITAGE</b>                   |                     |                    |                  |
|     | <b>Art Gallery</b>                            |                     |                    |                  |
|     | Employees                                     | 103,060             | 102,540            | <b>104,690</b>   |
|     | Premises                                      | 15,350              | 16,980             | <b>17,930</b>    |
|     | Transport                                     | 1,000               | 1,000              | <b>1,000</b>     |
| 16  | Supplies and Services                         | 18,130              | 52,400             | <b>18,130</b>    |
|     | <b>Total Expenditure</b>                      | <b>137,540</b>      | <b>172,920</b>     | <b>141,750</b>   |
| 16  | Fees and Charges / Grants                     | 6,500               | 44,770             | <b>6,500</b>     |
|     | <b>Total Income</b>                           | <b>6,500</b>        | <b>44,770</b>      | <b>6,500</b>     |
|     | <b>Net Expenditure to Summary</b>             | <b>131,040</b>      | <b>128,150</b>     | <b>135,250</b>   |
|     | <b>Museum</b>                                 |                     |                    |                  |
|     | Employees                                     | 103,040             | 102,840            | <b>104,690</b>   |
|     | Premises                                      | 25,460              | 27,730             | <b>28,080</b>    |
|     | Transport                                     | 1,300               | 1,300              | <b>1,300</b>     |
|     | Supplies and Services                         | 23,200              | 23,700             | <b>23,200</b>    |
|     | <b>Total Expenditure</b>                      | <b>153,000</b>      | <b>155,570</b>     | <b>157,270</b>   |
|     | Fees and Charges                              | 8,000               | 8,500              | <b>8,000</b>     |
|     | <b>Total Income</b>                           | <b>8,000</b>        | <b>8,500</b>       | <b>8,000</b>     |
|     | <b>Net Expenditure to Summary</b>             | <b>145,000</b>      | <b>147,070</b>     | <b>149,270</b>   |
|     | <b>Sport Development/Community Recreation</b> |                     |                    |                  |
|     | Employees                                     | 31,510              | 35,510             | <b>31,700</b>    |
|     | Transport                                     | 1,400               | 1,400              | <b>1,400</b>     |
| 17  | Supplies and Services                         | 46,300              | 86,300             | <b>46,300</b>    |
|     | <b>Total Expenditure</b>                      | <b>79,210</b>       | <b>123,210</b>     | <b>79,400</b>    |
|     | Fees and Charges                              | 3,000               | 3,000              | <b>3,000</b>     |
|     | <b>Total Income</b>                           | <b>3,000</b>        | <b>3,000</b>       | <b>3,000</b>     |
|     | <b>Net Expenditure to Summary</b>             | <b>76,210</b>       | <b>120,210</b>     | <b>76,400</b>    |
|     | <b>TOURISM</b>                                |                     |                    |                  |
|     | Premises                                      | 0                   | 30                 | <b>30</b>        |
|     | Supplies and Services                         | 1,300               | 1,300              | <b>1,300</b>     |
|     | <b>Total Expenditure</b>                      | <b>1,300</b>        | <b>1,330</b>       | <b>1,330</b>     |
|     | Fees and Charges                              | 500                 | 500                | <b>500</b>       |
|     | <b>Total Income</b>                           | <b>500</b>          | <b>500</b>         | <b>500</b>       |
|     | <b>Net Expenditure to Summary</b>             | <b>800</b>          | <b>830</b>         | <b>830</b>       |

### Variance Explanations

- 16** The change in the 2016/17 revised budget reflects one off grants for equipment for the Art Gallery, this includes new monitoring systems and an security upgrade.
- 17** The increase in the 2016/17 revised budget reflects the cost of hosting the final stage of the Womens Cylce Tour event.

## CORPORATE & CULTURAL SERVICES

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|-----|--|---------------------|--------------------|------------------|
|     |  | £                   | £                  | £                |
|     | <b>Office Accomodation</b>                 |                     |                    |                  |
| 18  | Employees                                  | 139,050             | 172,130            | 153,170          |
|     | Premises                                   | 235,000             | 235,990            | 227,970          |
|     | Transport                                  | 1,990               | 1,990              | 1,990            |
| 19  | Supplies and Services                      | 19,980              | 29,980             | 19,980           |
|     | <b>Total Expenditure</b>                   | 396,020             | 440,090            | 403,110          |
| 20  | Fees and Charges                           | 28,760              | 28,760             | 39,760           |
|     | <b>Total Income</b>                        | 28,760              | 28,760             | 39,760           |
|     | <b>Net Income / Expenditure to Summary</b> | 367,260             | 411,330            | 363,350          |
|     | <b>Printing and Photocopying Services</b>  |                     |                    |                  |
|     | Employees                                  | 53,010              | 53,050             | 53,490           |
|     | Supplies and Services                      | 102,500             | 94,500             | 87,500           |
|     | <b>Total Expenditure</b>                   | 155,510             | 147,550            | 140,990          |
|     | Fees and Charges                           | 4,000               | 6,000              | 4,000            |
|     | <b>Total Income</b>                        | 4,000               | 6,000              | 4,000            |
|     | <b>Net Income to Summary</b>               | 151,510             | 141,550            | 136,990          |
|     | <b>Performance Improvement</b>             |                     |                    |                  |
| 21  | Employees                                  | 275,770             | 263,940            | 279,820          |
|     | Transport                                  | 3,310               | 3,310              | 3,310            |
|     | Supplies and Services                      | 23,430              | 23,430             | 23,430           |
|     | <b>Total Expenditure</b>                   | 302,510             | 290,680            | 306,560          |
|     | Fees and Charges                           | 1,000               | 1,000              | 1,000            |
|     | <b>Total Income</b>                        | 1,000               | 1,000              | 1,000            |
|     | <b>Net Income / Expenditure to Summary</b> | 301,510             | 289,680            | 305,560          |
|     | <b>IT Team</b>                             |                     |                    |                  |
| 22  | Employees                                  | 420,760             | 443,010            | 447,430          |
|     | Transport                                  | 3,400               | 3,400              | 3,400            |
|     | Supplies and Services                      | 29,550              | 25,520             | 25,520           |
|     | <b>Total Expenditure</b>                   | 453,710             | 471,930            | 476,350          |
|     | <b>Net Income to Summary</b>               | 453,710             | 471,930            | 476,350          |

### Variance Explanations

- 18** The change in the 2016/17 revised budget and the 2017/18 draft budget is due to agency costs to meet one off operational requirements for the Main Council Offices.
- 19** The increase in the 2016/17 revised budget is due to increased spend on refurbishment and electrical works in the Main Council Offices.
- 20** The change in the 2017/18 draft budget is due to additional income from partners renting space in the Main Council Offices.
- 21** The reduction in the 2016/17 revised budget is due to vacant posts, the 2017/18 draft budget reflects a full establishment.
- 22** The change in the 2016/17 revised budget is due to additional temporary costs as a result of system upgrades. The change in the 2017/18 draft budget is due to a change in allocations with Customer Services and contractual changes.

## CORPORATE & CULTURAL SERVICES

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|-----|---|---------------------|--------------------|------------------|
|     |   | £                   | £                  | £                |
| 23  | <b>Central Telephones / IT / Postages</b> |                     |                    |                  |
|     | Supplies and Services                     | 496,600             | 556,600            | <b>541,600</b>   |
|     | <b>Total Expenditure</b>                  | 496,600             | 556,600            | <b>541,600</b>   |
|     | <b>Net Income to Summary</b>              | 496,600             | 556,600            | <b>541,600</b>   |
|     |   |                     |                    |                  |

### Variance Explanations

- 23** The change in 2016/17 revised budget and 2017/18 draft budget reflects an increase in postage and IT costs.

| <b>CORPORATE &amp; CULTURAL SERVICES</b>       | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|--|---------------------|--------------------|------------------|
|  | £                   | £                  | £                |
| Art Gallery                                    | 131,040             | 128,150            | 135,250          |
| Museum   | 145,000             | 147,070            | 149,270          |
| Sport Development/Community Recreation         | 76,210              | 120,210            | 76,400           |
| Tourism  | 800                 | 830                | 830              |
| Office Accomodation                            | 367,260             | 411,330            | 363,350          |
| Printing and Photocopying Services             | 151,510             | 141,550            | 136,990          |
| Performance Improvement                        | 301,510             | 289,680            | 305,560          |
| IT Team  | 453,710             | 471,930            | 476,350          |
| Central Telephones / IT / Postages             | 496,600             | 556,600            | 541,600          |
| <b>CORPORATE &amp; CULTURAL SERVICES TOTAL</b> | <b>2,123,640</b>    | <b>2,267,350</b>   | <b>2,185,600</b> |
| <i>Equal Global Summary Line 2</i>             |                     |                    |                  |

## COMMERCIAL SERVICES

| Ref |   | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|---|---------------------|--------------------|------------------|
|     |   | £                   | £                  | £                |
|     | <b>ECONOMIC DEVELOPMENT</b>               |                     |                    |                  |
|     | <b>Support to Business and Enterprise</b> |                     |                    |                  |
| 24  | Employees                                 | 208,910             | 351,030            | 216,970          |
|     | Premises                                  | 39,690              | 35,120             | 28,290           |
|     | Transport                                 | 1,000               | 8,000              | 4,000            |
| 24  | Supplies and Services                     | 49,200              | 315,200            | 46,000           |
|     | <b>Total Expenditure</b>                  | 298,800             | 709,350            | 295,260          |
| 24  | Fees and Charges                          | 41,500              | 477,500            | 50,000           |
|     | <b>Total Income</b>                       | 41,500              | 477,500            | 50,000           |
|     | <b>Net Expenditure to Summary</b>         | 257,300             | 231,850            | 245,260          |
|     | <b>Kettering Borough Training</b>         |                     |                    |                  |
| 25  | Employees                                 | 330,060             | 274,260            | 329,890          |
|     | Premises                                  | 29,290              | 29,180             | 26,560           |
|     | Transport                                 | 16,300              | 14,300             | 16,300           |
| 26  | Supplies and Services                     | 231,050             | 201,050            | 202,050          |
|     | <b>Total Expenditure</b>                  | 606,700             | 518,790            | 574,800          |
|     | Grants and Contributions                  | 453,000             | 453,000            | 453,000          |
|     | <b>Total Income</b>                       | 453,000             | 453,000            | 453,000          |
|     | <b>Net Expenditure to Summary</b>         | 153,700             | 65,790             | 121,800          |
|     | <b>MARKETS</b>                            |                     |                    |                  |
|     | Employees                                 | 18,800              | 20,810             | 18,620           |
|     | Premises                                  | 13,410              | 15,220             | 15,750           |
|     | Supplies and Services                     | 5,050               | 5,050              | 10,710           |
|     | <b>Total Expenditure</b>                  | 37,260              | 41,080             | 45,080           |
|     | Rents                                     | 44,700              | 49,700             | 49,700           |
|     | <b>Total Income</b>                       | 44,700              | 49,700             | 49,700           |
|     | <b>Net Expenditure to Summary</b>         | (7,440)             | (8,620)            | (4,620)          |

### Variance Explanations

- 24** The change in the 2016/17 revised budget and 2017/18 draft budget reflects additional work being undertaken to bring forward economic activity within the borough. This has been externally funded through the Council's successful Capacity bid.
- 25** The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 26** The change in the 2016/17 revised budget and the 2017/18 draft budget reflects lower spend on external training partners as more courses are being delivered in house.

| <b>COMMERCIAL DEVELOPMENT SUMMARY</b>                                     | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|---|---------------------|--------------------|------------------|
|   | £                   | £                  | £                |
| Support to Business and Enterprise  | 257,300             | 231,850            | 245,260          |
| Kettering Borough Training  | 153,700             | 65,790             | 121,800          |
| Markets   | (7,440)             | (8,620)            | (4,620)          |
| <b>COMMERCIAL DEVELOPMENT TOTAL</b><br><i>Equal Global Summary Line 3</i> | <b>403,560</b>      | <b>289,020</b>     | <b>362,440</b>   |

## ENVIRONMENTAL CARE

| Ref |                                   | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|-----------------------------------|---------------------|--------------------|------------------|
|     |                                   | £                   | £                  | £                |
|     | <b>WASTE COLLECTION</b>           |                     |                    |                  |
|     | <b>Household Waste Collection</b> |                     |                    |                  |
| 27  | Employees                         | 891,850             | 949,690            | 987,220          |
|     | Premises                          | 0                   | 100                | 0                |
|     | Transport                         | 17,350              | 8,300              | 17,350           |
| 28  | Supplies and Services             | 157,080             | 234,300            | 228,600          |
|     | Third Party Payments              | 600                 | 600                | 600              |
|     | <b>Total Expenditure</b>          | 1,066,880           | 1,192,990          | 1,233,770        |
| 28  | Fees and Charges                  | 342,700             | 475,900            | 444,700          |
|     | <b>Total Income</b>               | 342,700             | 475,900            | 444,700          |
|     | <b>Net Expenditure to Summary</b> | 724,180             | 717,090            | 789,070          |
|     | <b>Recycling</b>                  |                     |                    |                  |
| 27  | Employees                         | 762,570             | 821,880            | 869,050          |
|     | Transport                         | 7,900               | 6,250              | 7,900            |
| 29  | Supplies and Services             | 483,100             | 763,350            | 463,100          |
|     | Third Party Payments              | 0                   | 450                | 0                |
|     | <b>Total Expenditure</b>          | 1,253,570           | 1,591,930          | 1,340,050        |
| 30  | Fees and Charges                  | 1,039,000           | 1,005,500          | 1,030,000        |
|     | <b>Total Income</b>               | 1,039,000           | 1,005,500          | 1,030,000        |
|     | <b>Net Expenditure to Summary</b> | 214,570             | 586,430            | 310,050          |
|     | <b>STREET CLEANSING</b>           |                     |                    |                  |
| 31  | Employees                         | 532,120             | 507,290            | 551,090          |
|     | Transport                         | 10,050              | 7,250              | 7,350            |
| 32  | Supplies and Services             | 68,750              | 78,940             | 70,750           |
| 32  | Third Party Payments              | 0                   | 10,000             | 2,700            |
|     | <b>Total Expenditure</b>          | 610,920             | 603,480            | 631,890          |
|     | Fees and Charges                  | 0                   | 250                | 0                |
|     | <b>Total Income</b>               | 0                   | 250                | 0                |
|     | <b>Net Expenditure to Summary</b> | 610,920             | 603,230            | 631,890          |

### Variance Explanations

- 27** The change in the 2016/17 Revised Budget is a result of increased staff costs to provide cover for vacant posts and sickness. The change in the 2017/18 draft budget relates mainly to changes in national policy. e.g National Living Wage.
- 28** The increase in the 2016/17 revised budget and the 2017/18 draft budget is due to an increase in the cost for disposal of commercial waste as a result of a growth in customer base (new school waste service) this is offset by additional income.
- 29** The change in the 2016/17 revised budget reflects a one off increase in cost for the disposal of co-mingled waste arising from a temporary change in gate fees owing to operational changes with the current provider. The change in the 2017/18 draft budget compared to the original 2016/17 budget reflects lower disposal costs for Green waste.
- 30** The reduction in the 2016/17 revised budget and the 2017/18 draft budget is due to lower tonnages for paper which is partly offset by an increase in the tonnages for comingled waste, overall this results in lower recycling credits.
- 31** The reduction in the 2016/17 revised budget is due to vacant posts, the change in the 2017/18 draft budget relates to statutory and contractual increases.
- 32** The change in the 2016/17 revised budget is due to increased disposal costs and one off expenditure for additional litter bins and collection of fly tipping.

## ENVIRONMENTAL CARE

| Ref |                                    | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|------------------------------------|---------------------|--------------------|------------------|
|     |                                    | £                   | £                  | £                |
|     | <b>ENVIRONMENTAL HEALTH</b>        |                     |                    |                  |
|     | <b>Public Conveniences</b>         |                     |                    |                  |
|     | Premises                           | 3,770               | 2,500              | 5,480            |
|     | Supplies and Services              | 2,660               | 0                  | 2,660            |
|     | Third Party Payments               | 0                   | 400                | 0                |
|     | <b>Total Expenditure</b>           | 6,430               | 2,900              | 8,140            |
|     | Fees and Charges                   | 1,890               | 250                | 1,890            |
|     | <b>Total Income</b>                | 1,890               | 250                | 1,890            |
|     | <b>Net Expenditure to Summary</b>  | 4,540               | 2,650              | 6,250            |
|     | <b>COMMUNITY SAFETY</b>            |                     |                    |                  |
|     | <b>Crime Reduction</b>             |                     |                    |                  |
|     | Premises                           | 10,010              | 9,390              | 8,310            |
|     | Supplies and Services              | 184,750             | 189,750            | 184,750          |
|     | <b>Total Expenditure</b>           | 194,760             | 199,140            | 193,060          |
|     | Grants and Contributions           | 0                   | 4,000              | 0                |
|     | <b>Total Income</b>                | 0                   | 4,000              | 0                |
|     | <b>Net Expenditure to Summary</b>  | 194,760             | 195,140            | 193,060          |
|     | <b>FLOOD DEFENCE/LAND DRAINAGE</b> |                     |                    |                  |
|     | Supplies and Services              | 500                 | 0                  | 500              |
|     | Third Party Payments               | 0                   | 500                | 0                |
|     | <b>Total Expenditure</b>           | 500                 | 500                | 500              |
|     | <b>Net Expenditure to Summary</b>  | 500                 | 500                | 500              |
|     | <b>HIGHWAYS AND ROADS</b>          |                     |                    |                  |
|     | Employees                          | 34,180              | 34,100             | 34,610           |
|     | Premises                           | 17,800              | 21,250             | 21,100           |
|     | Transport                          | 6,600               | 9,550              | 6,600            |
|     | Supplies and Services              | 27,000              | 31,250             | 27,000           |
|     | Third Party Payments               | 35,000              | 37,000             | 36,500           |
|     | <b>Total Expenditure</b>           | 120,580             | 133,150            | 125,810          |
|     | Fees and Charges                   | 78,500              | 83,050             | 78,500           |
|     | <b>Total Income</b>                | 78,500              | 83,050             | 78,500           |
|     | <b>Net Expenditure to Summary</b>  | 42,080              | 50,100             | 47,310           |

### Variance Explanations

## ENVIRONMENTAL CARE

| Ref |  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|--|---------------------|--------------------|------------------|
|     |  | £                   | £                  | £                |
|     | <b>CORPORATE &amp; DEMOCRATIC SERVICES</b> |                     |                    |                  |
|     | <b>Emergency Planning</b>                  |                     |                    |                  |
| 33  | Employees                                  | 149,010             | 133,820            | 156,870          |
|     | Transport                                  | 7,200               | 3,500              | 7,200            |
| 33  | Supplies and Services                      | 500                 | 10,850             | 500              |
|     | <b>Total Expenditure</b>                   | 156,710             | 148,170            | 164,570          |
|     | Fees and Charges                           | 63,880              | 61,250             | 63,880           |
|     | <b>Total Income</b>                        | 63,880              | 61,250             | 63,880           |
|     | <b>Net Expenditure to Summary</b>          | 92,830              | 86,920             | 100,690          |
|     | <b>PROPERTY MAINTENANCE</b>                |                     |                    |                  |
|     | Employees                                  | 142,300             | 144,680            | 143,600          |
|     | Premises                                   | 0                   | 0                  | 3,000            |
|     | Transport                                  | 5,310               | 6,500              | 5,310            |
|     | Supplies and Services                      | 44,110              | 48,550             | 44,110           |
|     | Third Party Payments                       | 85,060              | 85,100             | 85,060           |
|     | <b>Total Expenditure</b>                   | 276,780             | 284,830            | 281,080          |
|     | Fees and Charges                           | 5,710               | 13,670             | 5,710            |
|     | <b>Total Income</b>                        | 5,710               | 13,670             | 5,710            |
|     | <b>Net Income / Expenditure to Summary</b> | 271,070             | 271,160            | 275,370          |
|     | <b>GROUNDS MAINTENANCE</b>                 |                     |                    |                  |
| 34  | Employees                                  | 1,131,280           | 1,140,270          | 1,205,880        |
|     | Premises                                   | 2,260               | 3,770              | 3,760            |
| 35  | Transport                                  | 20,150              | 10,100             | 13,150           |
| 35  | Supplies and Services                      | 128,300             | 142,500            | 150,800          |
| 35  | Third Party Payments                       | 31,500              | 21,340             | 24,500           |
|     | <b>Total Expenditure</b>                   | 1,313,490           | 1,317,980          | 1,398,090        |
|     | Fees and Charges                           | 93,000              | 86,800             | 93,000           |
|     | <b>Total Income</b>                        | 93,000              | 86,800             | 93,000           |
|     | <b>Net Income to Summary</b>               | 1,220,490           | 1,231,180          | 1,305,090        |

### Variance Explanations

- 33** The reduction in the 2016/17 revised budget is due to vacant posts, the increase in the 2017/18 draft budget reflects a full establishment.
- 34** The increase in the 2017/18 draft budget relates mainly to changes in national policy. e.g National Living Wage.
- 35** The change in the 2016/17 revised budget and 2017/18 draft budget reflects a reallocation of operational costs and an increase in disposal costs.

## ENVIRONMENTAL CARE

| Ref |  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|--|---------------------|--------------------|------------------|
|     |  | £                   | £                  | £                |
| 36  | <b>DEPOT</b>                               |                     |                    |                  |
|     | Employees                                  | 269,180             | 263,290            | 274,850          |
|     | Premises                                   | 114,070             | 114,860            | 107,000          |
|     | Transport                                  | 2,000               | 2,900              | 2,000            |
|     | Supplies and Services                      | 85,600              | 89,550             | 85,600           |
|     | Third Party Payments                       | 21,000              | 21,000             | 21,000           |
|     | <b>Total Expenditure</b>                   | 491,850             | 491,600            | 490,450          |
|     | Fees and Charges                           | 30,000              | 30,000             | 30,000           |
|     | Rent                                       | 65,000              | 65,000             | 65,000           |
|     | <b>Total Income</b>                        | 95,000              | 95,000             | 95,000           |
|     | <b>Net Income / Expenditure to Summary</b> | 396,850             | 396,600            | 395,450          |
| 37  | <b>FLEET MANAGEMENT</b>                    |                     |                    |                  |
|     | Transport                                  | 1,761,930           | 1,777,630          | 1,785,600        |
|     | <b>Total Expenditure</b>                   | 1,761,930           | 1,777,630          | 1,785,600        |
|     | <b>Net Income / Expenditure to Summary</b> | 1,761,930           | 1,777,630          | 1,785,600        |

### Variance Explanations

- 36 The reduction in the 2016/17 revised budget is due to vacant posts, the increase in the 2017/18 draft budget reflects a full establishment.
- 37 The increase in the 2017/18 draft budget reflects an increase in insurance premiums.

| ENVIRONMENTAL SERVICES SUMMARY  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|---|---------------------|--------------------|------------------|
|   | £                   | £                  | £                |
| Household Waste Collection  | 724,180             | 717,090            | 789,070          |
| Recycling   | 214,570             | 586,430            | 310,050          |
| Street Cleansing  | 610,920             | 603,230            | 631,890          |
| Public Conveniences   | 4,540               | 2,650              | 6,250            |
| Crime Reduction   | 194,760             | 195,140            | 193,060          |
| Flood Defence / Land Drainage   | 500                 | 500                | 500              |
| Highways & Roads  | 42,080              | 50,100             | 47,310           |
| Emergency Planning  | 92,830              | 86,920             | 100,690          |
| Property Maintenance  | 271,070             | 271,160            | 275,370          |
| Grounds Maintenance   | 1,220,490           | 1,231,180          | 1,305,090        |
| Depot   | 396,850             | 396,600            | 395,450          |
| Fleet Management  | 1,761,930           | 1,777,630          | 1,785,600        |
| <b>ENVIRONMENTAL SERVICES TOTAL</b><br><i>Equal Global Summary Line 4</i> | <b>5,534,720</b>    | <b>5,918,630</b>   | <b>5,840,330</b> |

## DEVELOPMENT SERVICES

| Ref |                                   | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|-----------------------------------|---------------------|--------------------|------------------|
|     |                                   | £                   | £                  | £                |
|     | <b>PLANNING POLICY</b>            |                     |                    |                  |
| 38  | Employees                         | 488,360             | 442,890            | 486,150          |
|     | Transport                         | 12,900              | 10,600             | 12,900           |
| 38  | Supplies and Services             | 92,810              | 171,050            | 77,810           |
|     | <b>Total Expenditure</b>          | 594,070             | 624,540            | 576,860          |
| 38  | Grants and Contributions          | 46,600              | 118,800            | 92,600           |
|     | <b>Total Income</b>               | 46,600              | 118,800            | 92,600           |
|     | <b>Net Expenditure to Summary</b> | 547,470             | 505,740            | 484,260          |
|     | <b>DEVELOPMENT CONTROL</b>        |                     |                    |                  |
| 39  | Employees                         | 1,188,530           | 979,670            | 1,189,240        |
|     | Transport                         | 30,400              | 20,750             | 30,400           |
| 40  | Supplies and Services             | 86,500              | 96,800             | 86,500           |
|     | <b>Total Expenditure</b>          | 1,305,430           | 1,097,220          | 1,306,140        |
|     | Fees and Charges                  | 29,000              | 28,500             | 29,000           |
|     | Planning Fees                     | 646,000             | 655,550            | 646,000          |
|     | <b>Total Income</b>               | 675,000             | 684,050            | 675,000          |
|     | <b>Net Expenditure to Summary</b> | 630,430             | 413,170            | 631,140          |
|     | <b>BUILDING CONTROL</b>           |                     |                    |                  |
| 39  | Employees                         | 203,950             | 168,990            | 205,660          |
|     | Transport                         | 8,500               | 5,800              | 8,500            |
|     | Supplies and Services             | 10,350              | 10,400             | 10,350           |
|     | Third Party Payments              | 0                   | 100                | 0                |
|     | <b>Total Expenditure</b>          | 222,800             | 185,290            | 224,510          |
| 41  | Fees and Charges                  | 163,000             | 151,400            | 163,000          |
|     | <b>Total Income</b>               | 163,000             | 151,400            | 163,000          |
|     | <b>Net Expenditure to Summary</b> | 59,800              | 33,890             | 61,510           |

### Variance Explanations

- 38** The 2016/17 revised budget reflects funding from CLG for Neighbourhood Plans. The 2017/18 draft budget reflects operational changes relating to the Joint Planning Unit (JPU).
- 39** The reduction in the 2016/17 revised budget is due to vacant posts, the increase in the 2017/18 draft budget reflects a full establishment.
- 40** The change in the 2016/17 revised budget is due one off costs for planning appeals.
- 41** The change in the 2016/17 revised budget is due to reduced income from Building Control Fees as a result of a market forces.

## DEVELOPMENT SERVICES

| Ref |                                   | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|-----------------------------------|---------------------|--------------------|------------------|
|     |                                   | £                   | £                  | £                |
|     | <b>Local Land Charges</b>         |                     |                    |                  |
| 42  | Employees                         | 108,270             | 80,810             | 101,490          |
|     | Premises                          | 8,230               | 5,970              | 6,020            |
|     | Transport                         | 900                 | 300                | 900              |
| 43  | Supplies and Services             | 21,020              | 38,090             | 21,020           |
|     | <b>Total Expenditure</b>          | 138,420             | 125,170            | 129,430          |
|     | Fees and Charges                  | 100,000             | 101,400            | 100,000          |
| 43  | Grants and Contributions          | 0                   | 15,400             | 0                |
|     | <b>Total Income</b>               | 100,000             | 116,800            | 100,000          |
|     | <b>Net Expenditure to Summary</b> | 38,420              | 8,370              | 29,430           |

### Variance Explanations

- 42 The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 43 The change in the 2016/17 revised budget reflects one off land charges litigation costs funded by a one off New Burdens Grant.

| DEVELOPMENT SERVICES  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|---|---------------------|--------------------|------------------|
|   | £                   | £                  | £                |
| Planning Policy   | 547,470             | 505,740            | 484,260          |
| Development Control   | 630,430             | 413,170            | 631,140          |
| Building Control  | 59,800              | 33,890             | 61,510           |
| Local Land Charges  | 38,420              | 8,370              | 29,430           |
| <b>DEVELOPMENT SERVICES TOTAL</b><br><i>Equal Global Summary Line 5</i> | <b>1,276,120</b>    | <b>961,170</b>     | <b>1,206,340</b> |

## HOUSING SERVICES

| Ref |                                      | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|--------------------------------------|---------------------|--------------------|------------------|
|     |                                      | £                   | £                  | £                |
|     | <b>HOUSING STRATEGY</b>              |                     |                    |                  |
| 44  | Employees                            | 82,260              | 67,310             | 83,540           |
|     | Transport                            | 1,250               | 1,250              | 1,250            |
|     | Supplies and Services                | 9,340               | 9,340              | 9,340            |
|     | <b>Total Expenditure</b>             | 92,850              | 77,900             | 94,130           |
|     | <b>Net Expenditure to Summary</b>    | 92,850              | 77,900             | 94,130           |
|     | <b>HOMELESSNESS &amp; PREVENTION</b> |                     |                    |                  |
| 45  | Employees                            | 242,860             | 282,960            | 200,930          |
|     | Premises                             | 2,000               | 2,000              | 2,000            |
|     | Transport                            | 7,500               | 9,500              | 7,500            |
| 46  | Supplies and Services                | 284,050             | 364,050            | 384,050          |
|     | <b>Total Expenditure</b>             | 536,410             | 658,510            | 594,480          |
| 45  | Grants and Contributions             | 202,000             | 192,000            | 150,200          |
|     | <b>Total Income</b>                  | 202,000             | 192,000            | 150,200          |
|     | <b>Net Expenditure to Summary</b>    | 334,410             | 466,510            | 444,280          |
|     | <b>PASTURE CARAVAN SITE</b>          |                     |                    |                  |
|     | Employees                            | 5,340               | 5,350              | 5,350            |
|     | Premises                             | 27,700              | 32,700             | 27,700           |
|     | Transport                            | 100                 | 100                | 100              |
|     | Supplies and Services                | 57,000              | 57,000             | 57,000           |
|     | <b>Total Expenditure</b>             | 90,140              | 95,150             | 90,150           |
|     | Rents                                | 74,000              | 74,000             | 74,000           |
|     | Fees and Charges                     | 12,000              | 12,000             | 12,000           |
|     | <b>Total Income</b>                  | 86,000              | 86,000             | 86,000           |
|     | <b>Net Expenditure to Summary</b>    | 4,140               | 9,150              | 4,150            |
|     | <b>HOUSING ADVICE</b>                |                     |                    |                  |
|     | Employees                            | 76,010              | 76,060             | 76,990           |
|     | Transport                            | 1,600               | 1,600              | 1,600            |
|     | Supplies and Services                | 13,500              | 16,500             | 13,500           |
|     | <b>Total Expenditure</b>             | 91,110              | 94,160             | 92,090           |
|     | Fees and Charges                     | 11,000              | 12,000             | 11,000           |
|     | <b>Total Income</b>                  | 11,000              | 12,000             | 11,000           |
|     | <b>Net Expenditure to Summary</b>    | 80,110              | 82,160             | 81,090           |
|     | <b>HOUSING ASSOCIATIONS</b>          |                     |                    |                  |
|     | Employees                            | 22,680              | 19,690             | 23,300           |
|     | Transport                            | 450                 | 450                | 450              |
|     | <b>Total Expenditure</b>             | 23,130              | 20,140             | 23,750           |
|     | <b>Net Expenditure to Summary</b>    | 23,130              | 20,140             | 23,750           |

### Variance Explanations

- 44** The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 45** The change in the 2016/17 revised budget is due to higher spend on agency staff as a result of an increase in homelessness applications. The change in the 2017/18 draft budget is due to a fixed term post ending for which we received external funding from CLG.
- 46** The change in the 2016/17 revised budget and 2017/18 draft budget reflects increased expenditure on temporary accommodation due to an increase in homelessness which is reflective of national pressures in this area.

## HOUSING SERVICES

| Ref |                                       | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|---------------------------------------|---------------------|--------------------|------------------|
|     |                                       | £                   | £                  | £                |
|     | <b>PRIVATE SECTOR HOUSING RENEWAL</b> |                     |                    |                  |
|     | Employees                             | 87,960              | 89,020             | 90,360           |
|     | Transport                             | 3,200               | 3,200              | 3,200            |
|     | Supplies and Services                 | 4,450               | 4,450              | 4,450            |
|     | <b>Total Expenditure</b>              | 95,610              | 96,670             | 98,010           |
|     | Fees and Charges                      | 1,300               | 6,300              | 1,300            |
|     | <b>Total Income</b>                   | 1,300               | 6,300              | 1,300            |
|     | <b>Net Expenditure to Summary</b>     | 94,310              | 90,370             | 96,710           |
|     | <b>INDUSTRIAL/COMMERCIAL PREMISES</b> |                     |                    |                  |
|     | <b>Garages</b>                        |                     |                    |                  |
|     | Premises                              | 5,600               | 6,600              | 5,600            |
|     | <b>Total Expenditure</b>              | 5,600               | 6,600              | 5,600            |
| 47  | Rents                                 | 302,000             | 315,000            | 317,000          |
|     | <b>Total Income</b>                   | 302,000             | 315,000            | 317,000          |
|     | <b>Net Expenditure to Summary</b>     | (296,400)           | (308,400)          | (311,400)        |

### Variance Explanations

- 47 The change in the 2016/17 revised budget is due to increased rental income as a result of investment in bringing garages back into use.

| HOUSING SERVICES                   | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|------------------------------------|---------------------|--------------------|------------------|
|                                    | £                   | £                  | £                |
| Housing Strategy                   | 92,850              | 77,900             | 94,130           |
| Homelessness & Prevention          | 334,410             | 466,510            | 444,280          |
| Pasture Caravan Site               | 4,140               | 9,150              | 4,150            |
| Housing Advice                     | 80,110              | 82,160             | 81,090           |
| Housing Associations               | 23,130              | 20,140             | 23,750           |
| Private Sector Housing Renewal     | 94,310              | 90,370             | 96,710           |
| Garages                            | (296,400)           | (308,400)          | (311,400)        |
| <b>HOUSING SERVICES TOTAL</b>      | <b>332,550</b>      | <b>437,830</b>     | <b>432,710</b>   |
| <i>Equal Global Summary Line 6</i> |                     |                    |                  |

## CUSTOMER SERVICES

| Ref |  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|--|---------------------|--------------------|------------------|
|     |  | £                   | £                  | £                |
|     | <b>HOUSING BENEFITS</b>                    |                     |                    |                  |
| 48  | Employees                                  | 445,510             | 502,280            | 521,560          |
|     | Transport                                  | 6,000               | 6,000              | 6,000            |
|     | Supplies and Services                      | 22,400              | 28,630             | 22,400           |
| 49  | Transfer Payments                          | 24,903,000          | 23,486,000         | 23,720,860       |
|     | <b>Total Expenditure</b>                   | 25,376,910          | 24,022,910         | 24,270,820       |
| 49  | Grants and Contributions                   | 25,218,350          | 23,842,080         | 24,006,210       |
|     | <b>Total Income</b>                        | 25,218,350          | 23,842,080         | 24,006,210       |
|     | <b>Net Expenditure to Summary</b>          | 158,560             | 180,830            | 264,610          |
|     | <b>Local Tax Collection</b>                |                     |                    |                  |
| 48  | Employees                                  | 907,450             | 857,000            | 848,370          |
|     | Transport                                  | 11,750              | 11,750             | 11,750           |
|     | Supplies and Services                      | 120,300             | 120,300            | 120,300          |
|     | <b>Total Expenditure</b>                   | 1,039,500           | 989,050            | 980,420          |
|     | Fees and Charges                           | 587,500             | 587,500            | 587,500          |
|     | Grants and Contributions                   | 224,950             | 224,950            | 224,950          |
|     | <b>Total Income</b>                        | 812,450             | 812,450            | 812,450          |
|     | <b>Net Expenditure to Summary</b>          | 227,050             | 176,600            | 167,970          |
|     | <b>Customer Services</b>                   |                     |                    |                  |
| 48  | Employees                                  | 1,017,100           | 1,002,720          | 967,480          |
|     | Transport                                  | 1,800               | 1,800              | 1,800            |
|     | Supplies and Services                      | 18,680              | 18,680             | 18,680           |
|     | <b>Total Expenditure</b>                   | 1,037,580           | 1,023,200          | 987,960          |
|     | Fees and Charges                           | 43,000              | 45,000             | 38,000           |
|     | <b>Total Income</b>                        | 43,000              | 45,000             | 38,000           |
|     | <b>Net Income / Expenditure to Summary</b> | 994,580             | 978,200            | 949,960          |

### Variance Explanations

- 48 The change in the 2016/17 revised budget and the 2017/18 draft budget relates to changes in allocations and new posts for the Budget Support and Social Inclusion team to support the growing number of vulnerable customers and those affected by Welfare Reform in the Borough.
- 49 The change in the 2016/17 revised budget reflects the current housing benefit caseload this is offset by the subsidy we receive. The 2017/18 draft budget also reflects a reduction in the Housing Benefit Administration Grant which we receive from DWP.

| CUSTOMER SERVICES  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|--|---------------------|--------------------|------------------|
|  | £                   | £                  | £                |
| Housing Benefits   | 158,560             | 180,830            | 264,610          |
| Local Tax Collection   | 227,050             | 176,600            | 167,970          |
| Customer Services  | 994,580             | 978,200            | 949,960          |
| <b>CUSTOMER SERVICES TOTAL</b><br><i>Equal Global Summary Line 7</i> | <b>1,380,190</b>    | <b>1,335,630</b>   | <b>1,382,540</b> |

## LEGAL SERVICES

| Ref            |  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|----------------|--|---------------------|--------------------|------------------|
|                |  | £                   | £                  | £                |
|                | <b>CORPORATE &amp; DEMOCRATIC CORE</b>     |                     |                    |                  |
|                | <b>Democratic Representation</b>           |                     |                    |                  |
|                | Employees                                  | 26,850              | 26,870             | 27,150           |
|                | Transport                                  | 15,700              | 15,700             | 15,700           |
|                | Supplies and Services                      | 369,270             | 358,990            | 364,990          |
| <b>50</b>      | <b>Total Expenditure</b>                   | 411,820             | 401,560            | 407,840          |
|                | <b>Net Expenditure to Summary</b>          | 411,820             | 401,560            | 407,840          |
|                | <b>Elections</b>                           |                     |                    |                  |
|                | Employees                                  | 35,000              | 35,000             | 35,000           |
|                | Transport                                  | 900                 | 900                | 900              |
|                | Supplies and Services                      | 8,000               | 8,000              | 8,000            |
|                | <b>Total Expenditure</b>                   | 43,900              | 43,900             | 43,900           |
|                | Fees and Charges                           | 4,000               | 4,000              | 4,000            |
|                | <b>Total Income</b>                        | 4,000               | 4,000              | 4,000            |
|                | <b>Net Expenditure to Summary</b>          | 39,900              | 39,900             | 39,900           |
|                | <b>Legal and Democratic Services</b>       |                     |                    |                  |
| <b>51 + 52</b> | Employees                                  | 958,530             | 822,690            | 876,730          |
|                | Transport                                  | 5,200               | 4,900              | 5,200            |
| <b>52</b>      | Supplies and Services                      | 57,730              | 66,080             | 55,980           |
|                | <b>Total Expenditure</b>                   | 1,021,460           | 893,670            | 937,910          |
| <b>52</b>      | Fees and Charges                           | 362,090             | 407,900            | 414,900          |
|                | <b>Total Income</b>                        | 362,090             | 407,900            | 414,900          |
|                | <b>Net Income / Expenditure to Summary</b> | 659,370             | 485,770            | 523,010          |

### Variance Explanations

- 51** The change in 2016/17 revised and 2017/18 draft budget relates to a review of operating costs.
- 52** The reduction in the 2016/17 revised budget and 2017/18 draft budget reflects a reallocation of posts to Resources. (Note 56)
- 53** The changes in 2016/17 revised and 2017/18 draft budget relates to a realignment of operating costs for District Law.

| LEGAL SERVICES                     | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|------------------------------------|---------------------|--------------------|------------------|
|                                    | £                   | £                  | £                |
| Democratic Representation          | 411,820             | 401,560            | 407,840          |
| Elections                          | 39,900              | 39,900             | 39,900           |
| Legal and Democratic Services      | 659,370             | 485,770            | 523,010          |
| <b>LEGAL SERVICES TOTAL</b>        | <b>1,111,090</b>    | <b>927,230</b>     | <b>970,750</b>   |
| <i>Equal Global Summary Line 8</i> |                     |                    |                  |

## RESOURCES

| Ref |  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|--|---------------------|--------------------|------------------|
|     |  | £                   | £                  | £                |
|     | <b>CORPORATE &amp; DEMOCRATIC CORE</b>     |                     |                    |                  |
|     | <b>Corporate Management</b>                |                     |                    |                  |
| 53  | Employees                                  | 0                   | 0                  | (150,000)        |
| 54  | Supplies and Services                      | 718,460             | 397,510            | 756,050          |
|     | <b>Total Expenditure</b>                   | 718,460             | 397,510            | 606,050          |
| 55  | Grants and Contributions                   | 3,868,000           | 3,872,230          | 3,637,000        |
|     | <b>Total Income</b>                        | 3,868,000           | 3,872,230          | 3,637,000        |
|     | <b>Net Expenditure to Summary</b>          | (3,149,540)         | (3,474,720)        | (3,030,950)      |
|     | <b>INDUSTRIAL/COMMERCIAL PREMISES</b>      |                     |                    |                  |
| 56  | Employees                                  | 0                   | 104,440            | 127,100          |
|     | Premises                                   | 105,320             | 96,010             | 102,560          |
|     | Transport                                  | 0                   | 170                | 0                |
|     | Supplies and Services                      | 30,050              | 35,390             | 30,050           |
|     | Third Party Payments                       | 0                   | 2,690              | 0                |
|     | <b>Total Expenditure</b>                   | 135,370             | 238,700            | 259,710          |
| 57  | Rents                                      | 806,010             | 910,950            | 1,114,610        |
|     | <b>Total Income</b>                        | 806,010             | 910,950            | 1,114,610        |
|     | <b>Net Expenditure to Summary</b>          | (670,640)           | (672,250)          | (854,900)        |
|     | <b>Personnel Services</b>                  |                     |                    |                  |
| 58  | Employees                                  | 165,340             | 156,560            | 166,910          |
|     | Transport                                  | 1,800               | 990                | 1,800            |
| 59  | Supplies and Services                      | 67,500              | 55,300             | 67,500           |
|     | <b>Total Expenditure</b>                   | 234,640             | 212,850            | 236,210          |
|     | <b>Net Income / Expenditure to Summary</b> | 234,640             | 212,850            | 236,210          |
|     | <b>Training</b>                            |                     |                    |                  |
|     | Employees                                  | 131,900             | 128,460            | 128,570          |
|     | Premises                                   | 6,600               | 6,600              | 6,600            |
|     | Transport                                  | 950                 | 1,490              | 950              |
|     | Supplies and Services                      | 2,000               | 2,200              | 2,000            |
|     | <b>Total Expenditure</b>                   | 141,450             | 138,750            | 138,120          |
|     | Fees and Charges                           | 0                   | 600                | 0                |
|     | <b>Total Income</b>                        | 0                   | 600                | 0                |
|     | <b>Net Income to Summary</b>               | 141,450             | 138,150            | 138,120          |

### Variance Explanations

- 53 The Council has previously budgeted for a full establishment from 2017/18 the Council has budgeted for a vacancy factor.
- 54 The reduction in the 2016/17 revised budget reflects lower borrowing costs. The change in the 2017/18 draft budget reflects estimated borrowing costs.
- 55 The change in the 2017/18 draft budget reflects growth delivered in 2015/16 from the business rates retention scheme and the reduction in funding from New Homes Bonus following the reduction in years NHB is paid and the introduction of a baseline.
- 56 The Increase in the 2016/17 revised budget reflects a reallocation of posts from Legal and Democratic Services posts, the 2017/18 draft budget reflects a full establishment. (Note 51)
- 57 The change in the 2016/17 revised budget reflects one off income and improved void rates. The change in the 2017/18 draft budget reflects additional from new commercial investments.
- 58 The change in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 59 The reduction in the 2016/17 revised budget reflects an underspend on external training costs, the budget is expected to be utilised in full in 2017/18.

## RESOURCES

| Ref |  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|--|---------------------|--------------------|------------------|
|     |  | £                   | £                  | £                |
|     | <b>Payroll</b>                             |                     |                    |                  |
|     | Employees                                  | 41,970              | 44,200             | 45,580           |
|     | Supplies and Services                      | 7,100               | 6,830              | 7,100            |
|     | <b>Total Expenditure</b>                   | 49,070              | 51,030             | 52,680           |
|     | Fees and Charges                           | 0                   | 580                | 0                |
|     | <b>Total Income</b>                        | 0                   | 580                | 0                |
|     | <b>Net Income / Expenditure to Summary</b> | 49,070              | 50,450             | 52,680           |
|     | <b>Finance and SMT</b>                     |                     |                    |                  |
| 60  | Employees                                  | 1,321,210           | 1,319,270          | 1,264,650        |
|     | Transport                                  | 14,580              | 15,210             | 14,580           |
|     | Supplies and Services                      | 86,330              | 93,980             | 85,970           |
|     | <b>Total Expenditure</b>                   | 1,422,120           | 1,428,460          | 1,365,200        |
| 61  | Fees and Charges                           | 55,000              | 58,030             | 65,000           |
|     | <b>Total Income</b>                        | 55,000              | 58,030             | 65,000           |
|     | <b>Net Income to Summary</b>               | 1,367,120           | 1,370,430          | 1,300,200        |
|     | <b>Office Accomodation</b>                 |                     |                    |                  |
|     | Premises                                   | 17,260              | 16,080             | 22,100           |
|     | <b>Total Expenditure</b>                   | 17,260              | 16,080             | 22,100           |
|     | Fees and Charges                           | 34,500              | 34,970             | 39,300           |
|     | <b>Total Income</b>                        | 34,500              | 34,970             | 39,300           |
|     | <b>Net Income to Summary</b>               | (17,240)            | (18,890)           | (17,200)         |

### Variance Explanations

- 60** The change in the 2017/18 draft budget reflects the changes to the establishment as part of the Flexible Resourcing Review.
- 61** The change in the 2016/17 revised budget reflects additional one off LGA fees and charges and recruitment costs.

## RESOURCES

| Ref |  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|--|---------------------|--------------------|------------------|
|     |  | £                   | £                  | £                |
|     | <b>Internal Audit</b>                      |                     |                    |                  |
|     | Supplies and Services                      | 66,820              | 67,080             | <b>66,820</b>    |
|     | <b>Total Expenditure</b>                   | 66,820              | 67,080             | <b>66,820</b>    |
|     | <b>Net Income / Expenditure to Summary</b> | 66,820              | 67,080             | <b>66,820</b>    |
|     | <b>TECHNICAL ACCOUNTING ADJUSTMENTS</b>    |                     |                    |                  |
| 62  | Depreciation Charge                        | 1,264,600           | 1,428,200          | <b>1,456,200</b> |
| 63  | REFCUS                                     | 435,000             | 777,000            | <b>727,000</b>   |
|     | <b>Total Expenditure</b>                   | 1,699,600           | 2,205,200          | <b>2,183,200</b> |
|     | <b>Net Income / Expenditure to Summary</b> | 1,699,600           | 2,205,200          | <b>2,183,200</b> |

### Variance Explanations

- 62** The change in the 2016/17 revised budget and 2017/18 draft budget reflects increased depreciation charges taking account of the 2016/17 estimated Capital Expenditure and an increase in asset values. (This has no impact on the Council's overall revenue budget)
- 63** The change in the 2016/17 revised budget and 2017/18 draft budget reflects additional funding for Disabled Facilities Grants and the carry forward of Private Sector and Social Housing Grants. (This has no impact on the Council's overall revenue budget)

| RESOURCES                          | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18   |
|------------------------------------|---------------------|--------------------|--------------------|
|                                    | £                   | £                  | £                  |
| Corporate Management               | (3,149,540)         | (3,474,720)        | <b>(3,030,950)</b> |
| Industrial & Commercial Premises   | (670,640)           | (672,250)          | <b>(854,900)</b>   |
| Personnel Services                 | 234,640             | 212,850            | <b>236,210</b>     |
| Training                           | 141,450             | 138,150            | <b>138,120</b>     |
| Payroll                            | 49,070              | 50,450             | <b>52,680</b>      |
| Finance and SMT                    | 1,367,120           | 1,370,430          | <b>1,300,200</b>   |
| Office Accomodation                | (17,240)            | (18,890)           | <b>(17,200)</b>    |
| Internal Audit                     | 66,820              | 67,080             | <b>66,820</b>      |
| Technical Accounting Adjustments   | 1,699,600           | 2,205,200          | <b>2,183,200</b>   |
| <b>RESOURCES TOTAL</b>             | <b>(278,720)</b>    | <b>(121,700)</b>   | <b>74,180</b>      |
| <i>Equal Global Summary Line 9</i> |                     |                    |                    |

## CAPITAL FINANCING AND TECHNICAL ACCOUNTING ADJUSTMENTS

| Ref |  | Original<br>2016/17 | Revised<br>2016/17 | Draft<br>2017/18 |
|-----|--|---------------------|--------------------|------------------|
|     |  | £                   | £                  | £                |
|     | <b>CAPITAL CHARGES</b>                       |                     |                    |                  |
| 64  | Surplus on Depreciation Charges              | (1,264,600)         | (1,428,200)        | (1,456,200)      |
|     | <b>Total Surplus on Depreciation Charges</b> | (1,264,600)         | (1,428,200)        | (1,456,200)      |
|     | <b>Net Income to Summary</b>                 | (1,264,600)         | (1,428,200)        | (1,456,200)      |
|     | <b>TECHNICAL ACCOUNTING ADJUSTMENTS</b>      |                     |                    |                  |
|     | Non Distributed Costs                        | 126,000             | 126,000            | 116,000          |
|     | HRA Support Services Adjustment              | 52,300              | 52,300             | 52,300           |
| 65  | MRP  | 318,870             | 318,870            | 379,870          |
| 66  | Surplus from REFCUS Account                  | (435,000)           | (777,000)          | (727,000)        |
|     | <b>Total Movement to Summary</b>             | 62,170              | (279,830)          | (178,830)        |
|     | <b>INTEREST &amp; INVESTMENT INCOME</b>      |                     |                    |                  |
|     | Interest Payable to HRA                      | 6,150               | 6,150              | 6,150            |
|     | Interest Receivable from HRA                 | (190,350)           | (190,350)          | (190,350)        |
|     | Interest - Car Purchase Account              | (8,000)             | (8,000)            | (8,000)          |
| 67  | Interest - General Fund                      | (25,000)            | (25,000)           | (75,000)         |
|     | <b>Total Income to Summary</b>               | (217,200)           | (217,200)          | (267,200)        |

### Variance Explanations

- 64** The change in the 2016/17 revised budget and 2017/18 draft budget reflects increased depreciation charges taking account of the 2016/17 estimated Capital Expenditure and an increase in asset values. (This has no impact on the Council's overall revenue budget)
- 65** Minimum Revenue Provision (MRP) is a statutory amount the Council must provide for future repayment of debt (both internal and external). This has a "real" impact on the overall budget.
- 66** REFCUS relates to capital expenditure for which no capital asset is created, it reverses out costs in the Service Revenue Accounts and has no impact on the Council's overall budget. The main change for the 2016/17 Revised Budget and 2017/18 draft budget relates to additional capital investment on Housing Services (DFG's, Private Sector Grants and Social Grants).
- 67** The change in the 2017/18 draft budget reflects an increase in investment income.

|   | Original           | Revised            | Draft              |
|---|--------------------|--------------------|--------------------|
| <b>CAPITAL FINANCING AND TECHNICAL ACCOUNTING ADJUSTMENTS</b> | 2016/17            | 2016/17            | 2017/18            |
|   | £                  | £                  | £                  |
| Capital Charges   | (1,264,600)        | (1,428,200)        | (1,456,200)        |
| Technical Accounting Adjustments                              | 62,170             | (279,830)          | (178,830)          |
| Interest & Investment Income                                  | (217,200)          | (217,200)          | (267,200)          |
| <b>CAPITAL FINANCING TOTAL</b>                                | <b>(1,419,630)</b> | <b>(1,925,230)</b> | <b>(1,902,230)</b> |
| <i>Equal Global Summary Line 14 - 16</i>                      |                    |                    |                    |