

PUBLIC SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	RECREATION AND SPORT			
	Indoor Sports & Recreation Facilities			
1	Employees	13,540	1,550	37,950
	Premises	5,550	5,690	6,110
	Transport	550	550	550
	Supplies and Services	18,150	18,150	18,150
	Third Party Payments	323,700	316,700	325,700
	Total Expenditure	361,490	342,640	388,460
	Fees and Charges	1,000	1,000	1,000
	Total Income	1,000	1,000	1,000
	Net Expenditure to Summary	360,490	341,640	387,460
	Community Centres			
2	Employees	42,760	48,790	37,410
	Premises	31,400	29,810	29,650
	Transport	900	900	900
	Supplies and Services	2,350	2,350	2,350
	Total Expenditure	77,410	81,850	70,310
	Fees and Charges	35,000	35,000	35,000
	Total Income	35,000	35,000	35,000
	Net Expenditure to Summary	42,410	46,850	35,310
	Sport Development/Community Recreation			
3	Employees	125,060	83,150	127,100
	Premises	530	330	320
	Transport	7,900	1,900	7,900
	Supplies and Services	40,750	40,750	40,750
	Total Expenditure	174,240	126,130	176,070
	Fees and Charges	10,300	10,300	10,300
	Total Income	10,300	10,300	10,300
	Net Expenditure to Summary	163,940	115,830	165,770
	OPEN SPACES			
	Community Parks/Open Spaces			
	Employees	46,290	46,320	52,340
	Premises	36,970	37,600	37,590
	Transport	1,800	1,800	1,800
	Supplies and Services	23,750	23,750	23,750
	Third Party Payments	1,500	1,500	1,500
	Total Expenditure	110,310	110,970	116,980
4	Fees and Charges	73,480	33,480	33,480
	Total Income	73,480	33,480	33,480
	Net Expenditure to Summary	36,830	77,490	83,500

Variance Explanations

- 1 The reduction in the 2016/17 revised budget is due to vacant posts, the change in the 2017/18 draft budget is due to a change in internal allocations following the flexible resourcing review.
- 2 The reduction in the 2017/18 draft budget is due to a change in internal allocations.
- 3 The reduction in the 2016/17 revised budget is due to vacant posts, the 2017/18 draft budget reflects a full establishment.
- 4 The change in the 2016/17 revised budget and 2017/18 draft budget is due to reduced income in the North Park Pavillion as a result of a regular group booking no longer using the premises.

PUBLIC SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	OPEN SPACES			
	Allotments			
	Premises	30	20	20
	Total Expenditure	30	20	20
	Rents	1,500	1,500	1,500
	Total Income	1,500	1,500	1,500
	Net Expenditure to Summary	(1,470)	(1,480)	(1,480)
	ENVIRONMENTAL INITIATIVES			
5	Employees	37,030	21,030	44,260
	Transport	2,300	2,300	2,300
	Supplies and Services	100	100	100
	Total Expenditure	39,430	23,430	46,660
	Net Expenditure to Summary	39,430	23,430	46,660
	Community Development			
5	Employees	114,560	84,640	117,890
	Transport	7,000	7,000	7,000
	Supplies and Services	1,000	1,000	1,000
	Total Expenditure	122,560	92,640	125,890
	Net Expenditure to Summary	122,560	92,640	125,890
	COMMUNITY SAFETY			
	Safety Services			
	Employees	50,620	49,650	59,480
	Transport	1,000	1,000	1,000
6	Supplies and Services	102,600	112,600	102,600
	Total Expenditure	154,220	163,250	163,080
6	Grants and Contributions	0	10,000	0
	Total Income	0	10,000	0
	Net Expenditure to Summary	154,220	153,250	163,080
	Grants			
7	Employees	16,040	14,040	28,260
	Transport	600	600	600
	Supplies and Services	329,300	329,300	329,300
	Total Expenditure	345,940	343,940	358,160
	Net Expenditure to Summary	345,940	343,940	358,160

Variance Explanations

- 5 The reduction in the 2016/17 revised budget is due to vacant posts, the 2017/18 draft budget reflects a full establishment.
- 6 The change in the 2016/17 revised budget reflects one off grants received in respect of Community Safety.
- 7 The change in the 2017/18 draft budget is due to a change in allocations with Corporate and Cultural Services.

PUBLIC SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	HIGHWAYS			
	PARKING SERVICES			
8	Employees	258,720	226,890	262,010
9	Premises	69,300	67,470	86,780
	Transport	1,800	1,800	1,800
	Supplies and Services	68,920	77,920	68,920
	Total Expenditure	398,740	374,080	419,510
10	Fees and Charges	724,200	844,200	824,200
	Total Income	724,200	844,200	824,200
	Net Income to Summary	(325,460)	(470,120)	(404,690)
	ENVIRONMENTAL HEALTH			
	Licences (incl. Hackney Carriages)			
11	Employees	131,970	118,050	135,800
	Transport	4,350	4,350	4,350
	Supplies and Services	59,760	59,760	62,760
	Total Expenditure	196,080	182,160	202,910
	Fees and Charges	165,000	173,000	165,000
	Total Income	165,000	173,000	165,000
	Net Expenditure to Summary	31,080	9,160	37,910
	Pest and Dog Control			
11	Employees	164,000	144,080	156,230
	Premises	30	6,520	20
	Transport	1,800	1,800	1,800
	Supplies and Services	13,950	13,950	13,950
	Total Expenditure	179,780	166,350	172,000
	Fees and Charges	18,000	22,000	18,000
	Total Income	18,000	22,000	18,000
	Net Expenditure to Summary	161,780	144,350	154,000

Variance Explanations

- 8 The reduction in the 2016/17 revised budget is due to vacant posts, the 2017/18 draft budget reflects a full establishment.
- 9 The change in the 2017/18 draft budget is due to the Business Rates Revaluation in 2017, which has caused a significant increase in the rateable value of certain properties, resulting in an increase in the amount of Business Rates we pay.
- 10 The change in the 2016/17 revised budget and the 2017/18 draft budget reflects increased usage.
- 11 The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.

PUBLIC SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
12	Pollution Reduction			
	Employees	136,090	121,180	130,030
	Transport	7,100	7,100	7,100
	Supplies and Services	6,800	6,800	7,800
	Total Expenditure	149,990	135,080	144,930
	Fees and Charges	25,000	25,000	25,000
	Total Income	25,000	25,000	25,000
	Net Expenditure to Summary	124,990	110,080	119,930
	Food Safety			
	Employees	106,870	100,940	97,090
Transport	4,600	4,600	4,600	
Supplies and Services	2,550	2,550	2,550	
Total Expenditure	114,020	108,090	104,240	
Fees and Charges	20,000	25,000	20,000	
Total Income	20,000	25,000	20,000	
Net Expenditure to Summary	94,020	83,090	84,240	
12	Public Health			
	Employees	216,850	201,980	216,770
	Premises	720	730	720
	Transport	9,850	9,850	9,850
	Supplies and Services	39,200	39,200	39,200
	Total Expenditure	266,620	251,760	266,540
	Fees and Charges	10,000	10,000	10,000
	Total Income	10,000	10,000	10,000
	Net Expenditure to Summary	256,620	241,760	256,540
	CEMETERY & CREMATION SERVICES			
Cemeteries				
Employees	30,950	30,970	31,180	
Premises	13,070	13,390	19,440	
Transport	300	1,300	300	
Supplies and Services	500	500	500	
Total Expenditure	44,820	46,160	51,420	
Fees and Charges	118,000	163,000	148,000	
Total Income	118,000	163,000	148,000	
Net Expenditure to Summary	(73,180)	(116,840)	(96,580)	

Variance Explanations

- 12 The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 13 The change in the 2016/17 revised budget and the 2017/18 draft budget is due to an increase in the number of burials.

PUBLIC SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	Crematorium			
14	Employees	228,450	223,590	230,390
	Premises	123,710	122,850	152,550
	Transport	4,000	4,000	4,000
	Supplies and Services	163,710	163,710	163,720
	Total Expenditure	519,870	514,150	550,660
15	Fees and Charges	1,857,700	1,907,700	1,907,700
	Total Income	1,857,700	1,907,700	1,907,700
	Net Income to Summary	(1,337,830)	(1,393,550)	(1,357,040)

Variance Explanations

- 14 The change in the 2017/18 draft budget is due to the Business Rates Revaluation in 2017, which has caused a significant increase in the rateable value of certain properties, resulting in an increase in the amount of Business Rates we pay.
- 15 The change in the 2016/17 revised budget and the 2017/18 draft budget reflects increased usage.

PUBLIC SERVICES SUMMARY	Original 2016/17	Revised 2016/17	Draft 2017/18
	£	£	£
Indoor Sports & Recreation Facilities	360,490	341,640	387,460
Community Centres	42,410	46,850	35,310
Sport Development/Community Recreation	163,940	115,830	165,770
Community Parks/Open Spaces	36,830	77,490	83,500
Allotments	(1,470)	(1,480)	(1,480)
Environmental Initiatives	39,430	23,430	46,660
Community Development	122,560	92,640	125,890
Safety Services	154,220	153,250	163,080
Grants	345,940	343,940	358,160
Parking Services	(325,460)	(470,120)	(404,690)
Licences	31,080	9,160	37,910
Pest and Dog Control	161,780	144,350	154,000
Pollution Reduction	124,990	110,080	119,930
Food Safety	94,020	83,090	84,240
Public Health	256,620	241,760	256,540
Cemeteries	(73,180)	(116,840)	(96,580)
Crematorium	(1,337,830)	(1,393,550)	(1,357,040)
PUBLIC SERVICES TOTAL	196,370	(198,480)	158,660
<i>Equal Global Summary Line 1</i>			

CORPORATE & CULTURAL SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	CULTURE AND HERITAGE			
	Art Gallery			
	Employees	103,060	102,540	104,690
	Premises	15,350	16,980	17,930
	Transport	1,000	1,000	1,000
16	Supplies and Services	18,130	52,400	18,130
	Total Expenditure	137,540	172,920	141,750
16	Fees and Charges / Grants	6,500	44,770	6,500
	Total Income	6,500	44,770	6,500
	Net Expenditure to Summary	131,040	128,150	135,250
	Museum			
	Employees	103,040	102,840	104,690
	Premises	25,460	27,730	28,080
	Transport	1,300	1,300	1,300
	Supplies and Services	23,200	23,700	23,200
	Total Expenditure	153,000	155,570	157,270
	Fees and Charges	8,000	8,500	8,000
	Total Income	8,000	8,500	8,000
	Net Expenditure to Summary	145,000	147,070	149,270
	Sport Development/Community Recreation			
	Employees	31,510	35,510	31,700
	Transport	1,400	1,400	1,400
17	Supplies and Services	46,300	86,300	46,300
	Total Expenditure	79,210	123,210	79,400
	Fees and Charges	3,000	3,000	3,000
	Total Income	3,000	3,000	3,000
	Net Expenditure to Summary	76,210	120,210	76,400
	TOURISM			
	Premises	0	30	30
	Supplies and Services	1,300	1,300	1,300
	Total Expenditure	1,300	1,330	1,330
	Fees and Charges	500	500	500
	Total Income	500	500	500
	Net Expenditure to Summary	800	830	830

Variance Explanations

- 16** The change in the 2016/17 revised budget reflects one off grants for equipment for the Art Gallery, this includes new monitoring systems and an security upgrade.
- 17** The increase in the 2016/17 revised budget reflects the cost of hosting the final stage of the Womens Cylce Tour event.

CORPORATE & CULTURAL SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
18	Office Accomodation			
	Employees	139,050	172,130	153,170
	Premises	235,000	235,990	227,970
	Transport	1,990	1,990	1,990
19	Supplies and Services	19,980	29,980	19,980
	Total Expenditure	396,020	440,090	403,110
20	Fees and Charges	28,760	28,760	39,760
	Total Income	28,760	28,760	39,760
	Net Income / Expenditure to Summary	367,260	411,330	363,350
	Printing and Photocopying Services			
	Employees	53,010	53,050	53,490
	Supplies and Services	102,500	94,500	87,500
	Total Expenditure	155,510	147,550	140,990
	Fees and Charges	4,000	6,000	4,000
	Total Income	4,000	6,000	4,000
	Net Income to Summary	151,510	141,550	136,990
21	Performance Improvement			
	Employees	275,770	263,940	279,820
	Transport	3,310	3,310	3,310
	Supplies and Services	23,430	23,430	23,430
	Total Expenditure	302,510	290,680	306,560
	Fees and Charges	1,000	1,000	1,000
	Total Income	1,000	1,000	1,000
	Net Income / Expenditure to Summary	301,510	289,680	305,560
22	IT Team			
	Employees	420,760	443,010	447,430
	Transport	3,400	3,400	3,400
	Supplies and Services	29,550	25,520	25,520
	Total Expenditure	453,710	471,930	476,350
	Net Income to Summary	453,710	471,930	476,350

Variance Explanations

- 18** The change in the 2016/17 revised budget and the 2017/18 draft budget is due to agency costs to meet one off operational requirements for the Main Council Offices.
- 19** The increase in the 2016/17 revised budget is due to increased spend on refurbishment and electrical works in the Main Council Offices.
- 20** The change in the 2017/18 draft budget is due to additional income from partners renting space in the Main Council Offices.
- 21** The reduction in the 2016/17 revised budget is due to vacant posts, the 2017/18 draft budget reflects a full establishment.
- 22** The change in the 2016/17 revised budget is due to additional temporary costs as a result of system upgrades. The change in the 2017/18 draft budget is due to a change in allocations with Customer Services and contractual changes.

CORPORATE & CULTURAL SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
23	Central Telephones / IT / Postages Supplies and Services	496,600	556,600	541,600
	Total Expenditure	496,600	556,600	541,600
	Net Income to Summary	496,600	556,600	541,600

Variance Explanations

- 23 The change in 2016/17 revised budget and 2017/18 draft budget reflects an increase in postage and IT costs.

CORPORATE & CULTURAL SERVICES	Original 2016/17	Revised 2016/17	Draft 2017/18
	£	£	£
Art Gallery	131,040	128,150	135,250
Museum	145,000	147,070	149,270
Sport Development/Community Recreation	76,210	120,210	76,400
Tourism	800	830	830
Office Accomodation	367,260	411,330	363,350
Printing and Photocopying Services	151,510	141,550	136,990
Performance Improvement	301,510	289,680	305,560
IT Team	453,710	471,930	476,350
Central Telephones / IT / Postages	496,600	556,600	541,600
CORPORATE & CULTURAL SERVICES TOTAL <i>Equal Global Summary Line 2</i>	2,123,640	2,267,350	2,185,600

COMMERCIAL SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	ECONOMIC DEVELOPMENT			
	Support to Business and Enterprise			
24	Employees	208,910	351,030	216,970
	Premises	39,690	35,120	28,290
	Transport	1,000	8,000	4,000
24	Supplies and Services	49,200	315,200	46,000
	Total Expenditure	298,800	709,350	295,260
24	Fees and Charges	41,500	477,500	50,000
	Total Income	41,500	477,500	50,000
	Net Expenditure to Summary	257,300	231,850	245,260
	Kettering Borough Training			
25	Employees	330,060	274,260	329,890
	Premises	29,290	29,180	26,560
	Transport	16,300	14,300	16,300
26	Supplies and Services	231,050	201,050	202,050
	Total Expenditure	606,700	518,790	574,800
	Grants and Contributions	453,000	453,000	453,000
	Total Income	453,000	453,000	453,000
	Net Expenditure to Summary	153,700	65,790	121,800
	MARKETS			
	Employees	18,800	20,810	18,620
	Premises	13,410	15,220	15,750
	Supplies and Services	5,050	5,050	10,710
	Total Expenditure	37,260	41,080	45,080
	Rents	44,700	49,700	49,700
	Total Income	44,700	49,700	49,700
	Net Expenditure to Summary	(7,440)	(8,620)	(4,620)

Variance Explanations

- 24** The change in the 2016/17 revised budget and 2017/18 draft budget reflects additional work being undertaken to bring forward economic activity within the borough. This has been externally funded through the Council's successful Capacity bid.
- 25** The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 26** The change in the 2016/17 revised budget and the 2017/18 draft budget reflects lower spend on external training partners as more courses are being delivered in house.

COMMERCIAL DEVELOPMENT SUMMARY	Original 2016/17	Revised 2016/17	Draft 2017/18
	£	£	£
Support to Business and Enterprise	257,300	231,850	245,260
Kettering Borough Training	153,700	65,790	121,800
Markets	(7,440)	(8,620)	(4,620)
COMMERCIAL DEVELOPMENT TOTAL <i>Equal Global Summary Line 3</i>	403,560	289,020	362,440

ENVIRONMENTAL CARE

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	WASTE COLLECTION			
	Household Waste Collection			
27	Employees	891,850	949,690	987,220
	Premises	0	100	0
	Transport	17,350	8,300	17,350
28	Supplies and Services	157,080	234,300	228,600
	Third Party Payments	600	600	600
	Total Expenditure	1,066,880	1,192,990	1,233,770
28	Fees and Charges	342,700	475,900	444,700
	Total Income	342,700	475,900	444,700
	Net Expenditure to Summary	724,180	717,090	789,070
	Recycling			
27	Employees	762,570	821,880	869,050
	Transport	7,900	6,250	7,900
29	Supplies and Services	483,100	763,350	463,100
	Third Party Payments	0	450	0
	Total Expenditure	1,253,570	1,591,930	1,340,050
30	Fees and Charges	1,039,000	1,005,500	1,030,000
	Total Income	1,039,000	1,005,500	1,030,000
	Net Expenditure to Summary	214,570	586,430	310,050
	STREET CLEANSING			
31	Employees	532,120	507,290	551,090
	Transport	10,050	7,250	7,350
32	Supplies and Services	68,750	78,940	70,750
32	Third Party Payments	0	10,000	2,700
	Total Expenditure	610,920	603,480	631,890
	Fees and Charges	0	250	0
	Total Income	0	250	0
	Net Expenditure to Summary	610,920	603,230	631,890

Variance Explanations

- 27** The change in the 2016/17 Revised Budget is a result of increased staff costs to provide cover for vacant posts and sickness. The change in the 2017/18 draft budget relates mainly to changes in national policy. e.g National Living Wage.
- 28** The increase in the 2016/17 revised budget and the 2017/18 draft budget is due to an increase in the cost for disposal of commercial waste as a result of a growth in customer base (new school waste service) this is offset by additional income.
- 29** The change in the 2016/17 revised budget reflects a one off increase in cost for the disposal of co-mingled waste arising from a temporary change in gate fees owing to operational changes with the current provider. The change in the 2017/18 draft budget compared to the original 2016/17 budget reflects lower disposal costs for Green waste.
- 30** The reduction in the 2016/17 revised budget and the 2017/18 draft budget is due to lower tonnages for paper which is partly offset by an increase in the tonnages for comingled waste, overall this results in lower recycling credits.
- 31** The reduction in the 2016/17 revised budget is due to vacant posts, the change in the 2017/18 draft budget relates to statutory and contractual increases.
- 32** The change in the 2016/17 revised budget is due to increased disposal costs and one off expenditure for additional litter bins and collection of fly tipping.

ENVIRONMENTAL CARE

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	ENVIRONMENTAL HEALTH			
	Public Conveniences			
	Premises	3,770	2,500	5,480
	Supplies and Services	2,660	0	2,660
	Third Party Payments	0	400	0
	Total Expenditure	6,430	2,900	8,140
	Fees and Charges	1,890	250	1,890
	Total Income	1,890	250	1,890
	Net Expenditure to Summary	4,540	2,650	6,250
	COMMUNITY SAFETY			
	Crime Reduction			
	Premises	10,010	9,390	8,310
	Supplies and Services	184,750	189,750	184,750
	Total Expenditure	194,760	199,140	193,060
	Grants and Contributions	0	4,000	0
	Total Income	0	4,000	0
	Net Expenditure to Summary	194,760	195,140	193,060
	FLOOD DEFENCE/LAND DRAINAGE			
	Supplies and Services	500	0	500
	Third Party Payments	0	500	0
	Total Expenditure	500	500	500
	Net Expenditure to Summary	500	500	500
	HIGHWAYS AND ROADS			
	Employees	34,180	34,100	34,610
	Premises	17,800	21,250	21,100
	Transport	6,600	9,550	6,600
	Supplies and Services	27,000	31,250	27,000
	Third Party Payments	35,000	37,000	36,500
	Total Expenditure	120,580	133,150	125,810
	Fees and Charges	78,500	83,050	78,500
	Total Income	78,500	83,050	78,500
	Net Expenditure to Summary	42,080	50,100	47,310

Variance Explanations

ENVIRONMENTAL CARE

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	CORPORATE & DEMOCRATIC SERVICES			
	Emergency Planning			
33	Employees	149,010	133,820	156,870
	Transport	7,200	3,500	7,200
33	Supplies and Services	500	10,850	500
	Total Expenditure	156,710	148,170	164,570
	Fees and Charges	63,880	61,250	63,880
	Total Income	63,880	61,250	63,880
	Net Expenditure to Summary	92,830	86,920	100,690
	PROPERTY MAINTENANCE			
	Employees	142,300	144,680	143,600
	Premises	0	0	3,000
	Transport	5,310	6,500	5,310
	Supplies and Services	44,110	48,550	44,110
	Third Party Payments	85,060	85,100	85,060
	Total Expenditure	276,780	284,830	281,080
	Fees and Charges	5,710	13,670	5,710
	Total Income	5,710	13,670	5,710
	Net Income / Expenditure to Summary	271,070	271,160	275,370
	GROUNDS MAINTENANCE			
34	Employees	1,131,280	1,140,270	1,205,880
	Premises	2,260	3,770	3,760
35	Transport	20,150	10,100	13,150
35	Supplies and Services	128,300	142,500	150,800
35	Third Party Payments	31,500	21,340	24,500
	Total Expenditure	1,313,490	1,317,980	1,398,090
	Fees and Charges	93,000	86,800	93,000
	Total Income	93,000	86,800	93,000
	Net Income to Summary	1,220,490	1,231,180	1,305,090

Variance Explanations

- 33** The reduction in the 2016/17 revised budget is due to vacant posts, the increase in the 2017/18 draft budget reflects a full establishment.
- 34** The increase in the 2017/18 draft budget relates mainly to changes in national policy. e.g National Living Wage.
- 35** The change in the 2016/17 revised budget and 2017/18 draft budget reflects a reallocation of operational costs and an increase in disposal costs.

ENVIRONMENTAL CARE

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
36	DEPOT			
	Employees	269,180	263,290	274,850
	Premises	114,070	114,860	107,000
	Transport	2,000	2,900	2,000
	Supplies and Services	85,600	89,550	85,600
	Third Party Payments	21,000	21,000	21,000
	Total Expenditure	491,850	491,600	490,450
	Fees and Charges	30,000	30,000	30,000
	Rent	65,000	65,000	65,000
	Total Income	95,000	95,000	95,000
	Net Income / Expenditure to Summary	396,850	396,600	395,450
37	FLEET MANAGEMENT			
	Transport	1,761,930	1,777,630	1,785,600
	Total Expenditure	1,761,930	1,777,630	1,785,600
	Net Income / Expenditure to Summary	1,761,930	1,777,630	1,785,600

Variance Explanations

- 36 The reduction in the 2016/17 revised budget is due to vacant posts, the increase in the 2017/18 draft budget reflects a full establishment.
- 37 The increase in the 2017/18 draft budget reflects an increase in insurance premiums.

ENVIRONMENTAL SERVICES SUMMARY	Original 2016/17	Revised 2016/17	Draft 2017/18
	£	£	£
Household Waste Collection	724,180	717,090	789,070
Recycling	214,570	586,430	310,050
Street Cleansing	610,920	603,230	631,890
Public Conveniences	4,540	2,650	6,250
Crime Reduction	194,760	195,140	193,060
Flood Defence / Land Drainage	500	500	500
Highways & Roads	42,080	50,100	47,310
Emergency Planning	92,830	86,920	100,690
Property Maintenance	271,070	271,160	275,370
Grounds Maintenance	1,220,490	1,231,180	1,305,090
Depot	396,850	396,600	395,450
Fleet Management	1,761,930	1,777,630	1,785,600
ENVIRONMENTAL SERVICES TOTAL <i>Equal Global Summary Line 4</i>	5,534,720	5,918,630	5,840,330

DEVELOPMENT SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	PLANNING POLICY			
38	Employees	488,360	442,890	486,150
	Transport	12,900	10,600	12,900
38	Supplies and Services	92,810	171,050	77,810
	Total Expenditure	594,070	624,540	576,860
38	Grants and Contributions	46,600	118,800	92,600
	Total Income	46,600	118,800	92,600
	Net Expenditure to Summary	547,470	505,740	484,260
	DEVELOPMENT CONTROL			
39	Employees	1,188,530	979,670	1,189,240
	Transport	30,400	20,750	30,400
40	Supplies and Services	86,500	96,800	86,500
	Total Expenditure	1,305,430	1,097,220	1,306,140
	Fees and Charges	29,000	28,500	29,000
	Planning Fees	646,000	655,550	646,000
	Total Income	675,000	684,050	675,000
	Net Expenditure to Summary	630,430	413,170	631,140
	BUILDING CONTROL			
39	Employees	203,950	168,990	205,660
	Transport	8,500	5,800	8,500
	Supplies and Services	10,350	10,400	10,350
	Third Party Payments	0	100	0
	Total Expenditure	222,800	185,290	224,510
41	Fees and Charges	163,000	151,400	163,000
	Total Income	163,000	151,400	163,000
	Net Expenditure to Summary	59,800	33,890	61,510

Variance Explanations

- 38** The 2016/17 revised budget reflects funding from CLG for Neighbourhood Plans. The 2017/18 draft budget reflects operational changes relating to the Joint Planning Unit (JPU).
- 39** The reduction in the 2016/17 revised budget is due to vacant posts, the increase in the 2017/18 draft budget reflects a full establishment.
- 40** The change in the 2016/17 revised budget is due one off costs for planning appeals.
- 41** The change in the 2016/17 revised budget is due to reduced income from Building Control Fees as a result of a market forces.

DEVELOPMENT SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	Local Land Charges			
42	Employees	108,270	80,810	101,490
	Premises	8,230	5,970	6,020
	Transport	900	300	900
43	Supplies and Services	21,020	38,090	21,020
	Total Expenditure	138,420	125,170	129,430
	Fees and Charges	100,000	101,400	100,000
43	Grants and Contributions	0	15,400	0
	Total Income	100,000	116,800	100,000
	Net Expenditure to Summary	38,420	8,370	29,430

Variance Explanations

- 42 The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 43 The change in the 2016/17 revised budget reflects one off land charges litigation costs funded by a one off New Burdens Grant.

DEVELOPMENT SERVICES	Original 2016/17	Revised 2016/17	Draft 2017/18
	£	£	£
Planning Policy	547,470	505,740	484,260
Development Control	630,430	413,170	631,140
Building Control	59,800	33,890	61,510
Local Land Charges	38,420	8,370	29,430
DEVELOPMENT SERVICES TOTAL <i>Equal Global Summary Line 5</i>	1,276,120	961,170	1,206,340

HOUSING SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	HOUSING STRATEGY			
44	Employees	82,260	67,310	83,540
	Transport	1,250	1,250	1,250
	Supplies and Services	9,340	9,340	9,340
	Total Expenditure	92,850	77,900	94,130
	Net Expenditure to Summary	92,850	77,900	94,130
	HOMELESSNESS & PREVENTION			
45	Employees	242,860	282,960	200,930
	Premises	2,000	2,000	2,000
	Transport	7,500	9,500	7,500
46	Supplies and Services	284,050	364,050	384,050
	Total Expenditure	536,410	658,510	594,480
45	Grants and Contributions	202,000	192,000	150,200
	Total Income	202,000	192,000	150,200
	Net Expenditure to Summary	334,410	466,510	444,280
	PASTURE CARAVAN SITE			
	Employees	5,340	5,350	5,350
	Premises	27,700	32,700	27,700
	Transport	100	100	100
	Supplies and Services	57,000	57,000	57,000
	Total Expenditure	90,140	95,150	90,150
	Rents	74,000	74,000	74,000
	Fees and Charges	12,000	12,000	12,000
	Total Income	86,000	86,000	86,000
	Net Expenditure to Summary	4,140	9,150	4,150
	HOUSING ADVICE			
	Employees	76,010	76,060	76,990
	Transport	1,600	1,600	1,600
	Supplies and Services	13,500	16,500	13,500
	Total Expenditure	91,110	94,160	92,090
	Fees and Charges	11,000	12,000	11,000
	Total Income	11,000	12,000	11,000
	Net Expenditure to Summary	80,110	82,160	81,090
	HOUSING ASSOCIATIONS			
	Employees	22,680	19,690	23,300
	Transport	450	450	450
	Total Expenditure	23,130	20,140	23,750
	Net Expenditure to Summary	23,130	20,140	23,750

Variance Explanations

- 44** The reduction in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 45** The change in the 2016/17 revised budget is due to higher spend on agency staff as a result of an increase in homelessness applications. The change in the 2017/18 draft budget is due to a fixed term post ending for which we received external funding from CLG.
- 46** The change in the 2016/17 revised budget and 2017/18 draft budget reflects increased expenditure on temporary accommodation due to an increase in homelessness which is reflective of national pressures in this area.

HOUSING SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	PRIVATE SECTOR HOUSING RENEWAL			
	Employees	87,960	89,020	90,360
	Transport	3,200	3,200	3,200
	Supplies and Services	4,450	4,450	4,450
	Total Expenditure	95,610	96,670	98,010
	Fees and Charges	1,300	6,300	1,300
	Total Income	1,300	6,300	1,300
	Net Expenditure to Summary	94,310	90,370	96,710
	INDUSTRIAL/COMMERCIAL PREMISES			
	Garages			
	Premises	5,600	6,600	5,600
	Total Expenditure	5,600	6,600	5,600
47	Rents	302,000	315,000	317,000
	Total Income	302,000	315,000	317,000
	Net Expenditure to Summary	(296,400)	(308,400)	(311,400)

Variance Explanations

- 47 The change in the 2016/17 revised budget is due to increased rental income as a result of investment in bringing garages back into use.

HOUSING SERVICES	Original 2016/17	Revised 2016/17	Draft 2017/18
	£	£	£
Housing Strategy	92,850	77,900	94,130
Homelessness & Prevention	334,410	466,510	444,280
Pasture Caravan Site	4,140	9,150	4,150
Housing Advice	80,110	82,160	81,090
Housing Associations	23,130	20,140	23,750
Private Sector Housing Renewal	94,310	90,370	96,710
Garages	(296,400)	(308,400)	(311,400)
HOUSING SERVICES TOTAL	332,550	437,830	432,710
<i>Equal Global Summary Line 6</i>			

CUSTOMER SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	HOUSING BENEFITS			
48	Employees	445,510	502,280	521,560
	Transport	6,000	6,000	6,000
	Supplies and Services	22,400	28,630	22,400
49	Transfer Payments	24,903,000	23,486,000	23,720,860
	Total Expenditure	25,376,910	24,022,910	24,270,820
49	Grants and Contributions	25,218,350	23,842,080	24,006,210
	Total Income	25,218,350	23,842,080	24,006,210
	Net Expenditure to Summary	158,560	180,830	264,610
	Local Tax Collection			
48	Employees	907,450	857,000	848,370
	Transport	11,750	11,750	11,750
	Supplies and Services	120,300	120,300	120,300
	Total Expenditure	1,039,500	989,050	980,420
	Fees and Charges	587,500	587,500	587,500
	Grants and Contributions	224,950	224,950	224,950
	Total Income	812,450	812,450	812,450
	Net Expenditure to Summary	227,050	176,600	167,970
	Customer Services			
48	Employees	1,017,100	1,002,720	967,480
	Transport	1,800	1,800	1,800
	Supplies and Services	18,680	18,680	18,680
	Total Expenditure	1,037,580	1,023,200	987,960
	Fees and Charges	43,000	45,000	38,000
	Total Income	43,000	45,000	38,000
	Net Income / Expenditure to Summary	994,580	978,200	949,960

Variance Explanations

- 48 The change in the 2016/17 revised budget and the 2017/18 draft budget relates to changes in allocations and new posts for the Budget Support and Social Inclusion team to support the growing number of vulnerable customers and those affected by Welfare Reform in the Borough.
- 49 The change in the 2016/17 revised budget reflects the current housing benefit caseload this is offset by the subsidy we receive. The 2017/18 draft budget also reflects a reduction in the Housing Benefit Administration Grant which we receive from DWP.

CUSTOMER SERVICES	Original 2016/17	Revised 2016/17	Draft 2017/18
	£	£	£
Housing Benefits	158,560	180,830	264,610
Local Tax Collection	227,050	176,600	167,970
Customer Services	994,580	978,200	949,960
CUSTOMER SERVICES TOTAL <i>Equal Global Summary Line 7</i>	1,380,190	1,335,630	1,382,540

LEGAL SERVICES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	CORPORATE & DEMOCRATIC CORE			
	Democratic Representation			
	Employees	26,850	26,870	27,150
	Transport	15,700	15,700	15,700
	Supplies and Services	369,270	358,990	364,990
50	Total Expenditure	411,820	401,560	407,840
	Net Expenditure to Summary	411,820	401,560	407,840
	Elections			
	Employees	35,000	35,000	35,000
	Transport	900	900	900
	Supplies and Services	8,000	8,000	8,000
	Total Expenditure	43,900	43,900	43,900
	Fees and Charges	4,000	4,000	4,000
	Total Income	4,000	4,000	4,000
	Net Expenditure to Summary	39,900	39,900	39,900
	Legal and Democratic Services			
51 + 52	Employees	958,530	822,690	876,730
	Transport	5,200	4,900	5,200
52	Supplies and Services	57,730	66,080	55,980
	Total Expenditure	1,021,460	893,670	937,910
52	Fees and Charges	362,090	407,900	414,900
	Total Income	362,090	407,900	414,900
	Net Income / Expenditure to Summary	659,370	485,770	523,010

Variance Explanations

- 51** The change in 2016/17 revised and 2017/18 draft budget relates to a review of operating costs.
- 52** The reduction in the 2016/17 revised budget and 2017/18 draft budget reflects a reallocation of posts to Resources. (Note 56)
- 53** The changes in 2016/17 revised and 2017/18 draft budget relates to a realignment of operating costs for District Law.

LEGAL SERVICES	Original 2016/17	Revised 2016/17	Draft 2017/18
	£	£	£
Democratic Representation	411,820	401,560	407,840
Elections	39,900	39,900	39,900
Legal and Democratic Services	659,370	485,770	523,010
LEGAL SERVICES TOTAL	1,111,090	927,230	970,750
<i>Equal Global Summary Line 8</i>			

RESOURCES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	CORPORATE & DEMOCRATIC CORE			
	Corporate Management			
53	Employees	0	0	(150,000)
54	Supplies and Services	718,460	397,510	756,050
	Total Expenditure	718,460	397,510	606,050
55	Grants and Contributions	3,868,000	3,872,230	3,637,000
	Total Income	3,868,000	3,872,230	3,637,000
	Net Expenditure to Summary	(3,149,540)	(3,474,720)	(3,030,950)
	INDUSTRIAL/COMMERCIAL PREMISES			
56	Employees	0	104,440	127,100
	Premises	105,320	96,010	102,560
	Transport	0	170	0
	Supplies and Services	30,050	35,390	30,050
	Third Party Payments	0	2,690	0
	Total Expenditure	135,370	238,700	259,710
57	Rents	806,010	910,950	1,114,610
	Total Income	806,010	910,950	1,114,610
	Net Expenditure to Summary	(670,640)	(672,250)	(854,900)
	Personnel Services			
58	Employees	165,340	156,560	166,910
	Transport	1,800	990	1,800
59	Supplies and Services	67,500	55,300	67,500
	Total Expenditure	234,640	212,850	236,210
	Net Income / Expenditure to Summary	234,640	212,850	236,210
	Training			
	Employees	131,900	128,460	128,570
	Premises	6,600	6,600	6,600
	Transport	950	1,490	950
	Supplies and Services	2,000	2,200	2,000
	Total Expenditure	141,450	138,750	138,120
	Fees and Charges	0	600	0
	Total Income	0	600	0
	Net Income to Summary	141,450	138,150	138,120

Variance Explanations

- 53 The Council has previously budgeted for a full establishment from 2017/18 the Council has budgeted for a vacancy factor.
- 54 The reduction in the 2016/17 revised budget reflects lower borrowing costs. The change in the 2017/18 draft budget reflects estimated borrowing costs.
- 55 The change in the 2017/18 draft budget reflects growth delivered in 2015/16 from the business rates retention scheme and the reduction in funding from New Homes Bonus following the reduction in years NHB is paid and the introduction of a baseline.
- 56 The Increase in the 2016/17 revised budget reflects a reallocation of posts from Legal and Democratic Services posts, the 2017/18 draft budget reflects a full establishment. (Note 51)
- 57 The change in the 2016/17 revised budget reflects one off income and improved void rates. The change in the 2017/18 draft budget reflects additional from new commercial investments.
- 58 The change in the 2016/17 revised budget reflects vacant posts, the 2017/18 draft budget reflects a full establishment.
- 59 The reduction in the 2016/17 revised budget reflects an underspend on external training costs, the budget is expected to be utilised in full in 2017/18.

RESOURCES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	Payroll			
	Employees	41,970	44,200	45,580
	Supplies and Services	7,100	6,830	7,100
	Total Expenditure	49,070	51,030	52,680
	Fees and Charges	0	580	0
	Total Income	0	580	0
	Net Income / Expenditure to Summary	49,070	50,450	52,680
	Finance and SMT			
60	Employees	1,321,210	1,319,270	1,264,650
	Transport	14,580	15,210	14,580
	Supplies and Services	86,330	93,980	85,970
	Total Expenditure	1,422,120	1,428,460	1,365,200
61	Fees and Charges	55,000	58,030	65,000
	Total Income	55,000	58,030	65,000
	Net Income to Summary	1,367,120	1,370,430	1,300,200
	Office Accomodation			
	Premises	17,260	16,080	22,100
	Total Expenditure	17,260	16,080	22,100
	Fees and Charges	34,500	34,970	39,300
	Total Income	34,500	34,970	39,300
	Net Income to Summary	(17,240)	(18,890)	(17,200)

Variance Explanations

- 60** The change in the 2017/18 draft budget reflects the changes to the establishment as part of the Flexible Resourcing Review.
- 61** The change in the 2016/17 revised budget reflects additional one off LGA fees and charges and recruitment costs.

RESOURCES

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	Internal Audit			
	Supplies and Services	66,820	67,080	66,820
	Total Expenditure	66,820	67,080	66,820
	Net Income / Expenditure to Summary	66,820	67,080	66,820
	TECHNICAL ACCOUNTING ADJUSTMENTS			
62	Depreciation Charge	1,264,600	1,428,200	1,456,200
63	REFCUS	435,000	777,000	727,000
	Total Expenditure	1,699,600	2,205,200	2,183,200
	Net Income / Expenditure to Summary	1,699,600	2,205,200	2,183,200

Variance Explanations

- 62** The change in the 2016/17 revised budget and 2017/18 draft budget reflects increased depreciation charges taking account of the 2016/17 estimated Capital Expenditure and an increase in asset values. (This has no impact on the Council's overall revenue budget)
- 63** The change in the 2016/17 revised budget and 2017/18 draft budget reflects additional funding for Disabled Facilities Grants and the carry forward of Private Sector and Social Housing Grants. (This has no impact on the Council's overall revenue budget)

RESOURCES	Original 2016/17	Revised 2016/17	Draft 2017/18
	£	£	£
Corporate Management	(3,149,540)	(3,474,720)	(3,030,950)
Industrial & Commercial Premises	(670,640)	(672,250)	(854,900)
Personnel Services	234,640	212,850	236,210
Training	141,450	138,150	138,120
Payroll	49,070	50,450	52,680
Finance and SMT	1,367,120	1,370,430	1,300,200
Office Accomodation	(17,240)	(18,890)	(17,200)
Internal Audit	66,820	67,080	66,820
Technical Accounting Adjustments	1,699,600	2,205,200	2,183,200
RESOURCES TOTAL <i>Equal Global Summary Line 9</i>	(278,720)	(121,700)	74,180

CAPITAL FINANCING AND TECHNICAL ACCOUNTING ADJUSTMENTS

Ref		Original 2016/17	Revised 2016/17	Draft 2017/18
		£	£	£
	CAPITAL CHARGES			
64	Surplus on Depreciation Charges	(1,264,600)	(1,428,200)	(1,456,200)
	Total Surplus on Depreciation Charges	(1,264,600)	(1,428,200)	(1,456,200)
	Net Income to Summary	(1,264,600)	(1,428,200)	(1,456,200)
	TECHNICAL ACCOUNTING ADJUSTMENTS			
	Non Distributed Costs	126,000	126,000	116,000
	HRA Support Services Adjustment	52,300	52,300	52,300
65	MRP	318,870	318,870	379,870
66	Surplus from REFCUS Account	(435,000)	(777,000)	(727,000)
	Total Movement to Summary	62,170	(279,830)	(178,830)
	INTEREST & INVESTMENT INCOME			
	Interest Payable to HRA	6,150	6,150	6,150
	Interest Receivable from HRA	(190,350)	(190,350)	(190,350)
	Interest - Car Purchase Account	(8,000)	(8,000)	(8,000)
67	Interest - General Fund	(25,000)	(25,000)	(75,000)
	Total Income to Summary	(217,200)	(217,200)	(267,200)

Variance Explanations

- 64** The change in the 2016/17 revised budget and 2017/18 draft budget reflects increased depreciation charges taking account of the 2016/17 estimated Capital Expenditure and an increase in asset values. (This has no impact on the Council's overall revenue budget)
- 65** Minimum Revenue Provision (MRP) is a statutory amount the Council must provide for future repayment of debt (both internal and external). This has a "real" impact on the overall budget.
- 66** REFCUS relates to capital expenditure for which no capital asset is created, it reverses out costs in the Service Revenue Accounts and has no impact on the Council's overall budget. The main change for the 2016/17 Revised Budget and 2017/18 draft budget relates to additional capital investment on Housing Services (DFG's, Private Sector Grants and Social Grants).
- 67** The change in the 2017/18 draft budget reflects an increase in investment income.

	Original	Revised	Draft
CAPITAL FINANCING AND TECHNICAL ACCOUNTING ADJUSTMENTS	2016/17	2016/17	2017/18
	£	£	£
Capital Charges	(1,264,600)	(1,428,200)	(1,456,200)
Technical Accounting Adjustments	62,170	(279,830)	(178,830)
Interest & Investment Income	(217,200)	(217,200)	(267,200)
CAPITAL FINANCING TOTAL	(1,419,630)	(1,925,230)	(1,902,230)
<i>Equal Global Summary Line 14 - 16</i>			