



kettering  
borough



community safety partnership  
**THREE YEAR PARTNERSHIP PLAN**



**2014  
to  
2017**

## **KETTERING COMMUNITY SAFETY STRATEGY 2014 - 2017**

### **GLOSSARY OF TERMS**

<b>A&amp;E</b>	- <b>Hospital Accident and Emergency Department</b>
<b>ABC</b>	- <b>Anti-social Behaviour Contract</b>
<b>ANPR</b>	- <b>Automatic Number Plate Recognition – a CCTV system</b>
<b>Aquarius</b>	- <b>A charitable organization and drug and alcohol provider who cater for the 18+ age group</b>
<b>ARC Course</b>	- <b>Action Reaction Consequences (a week long course run by the Fire Service working with young people)</b>
<b>ASBO</b>	- <b>Anti-social Behaviour Order</b>
<b>ASBU</b>	- <b>Anti-social Behaviour Unit</b>
<b>BBPA</b>	- <b>British Beer and Pub Association</b>
<b>BCS</b>	- <b>British Crime Survey</b>
<b>BCU</b>	- <b>Police Basic Command Unit</b>
<b>BLAST</b>	- <b>Burton Latimer Anti-Social Behaviour Team</b>
<b>CAF</b>	- <b>Common Assessment Framework which is an assessment tool which is used by the different agencies who work with children and families to ensure a standardized and common approach</b>
<b>CAFICAS</b>	- <b>Child and Family Courts Advisory Service</b>
<b>CAN</b>	- <b>Provides help for anyone concerned about alcohol, drugs and homelessness</b>
<b>CBO</b>	- <b>Community Beat Officer</b>
<b>CCTV</b>	- <b>Closed Circuit Television systems</b>
<b>CSP</b>	- <b>Community Safety Partnership</b>
<b>CPA</b>	- <b>Crime Pattern Analysis</b>
<b>CPDA</b>	- <b>Police Crime Prevention Design Advisors</b>
<b>CPS</b>	- <b>Crown Prosecution Service</b>
<b>CSS</b>	- <b>Consultation Support Service</b>
<b>CSO</b>	- <b>Community Safety Officer</b>
<b>DAAT</b>	- <b>Northamptonshire Drug and Alcohol Action Team</b>

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<b>DIP</b>	- <b>Drug Intervention Programme</b>
<b>EWO</b>	- <b>Education Welfare Officer</b>
<b>EWS</b>	- <b>Education Welfare Service</b>
<b>IDVA</b>	- <b>Independent Domestic Violence Advisors</b>
<b>IQUANTA</b>	- <b>BCU and CSP Crime Data provided by Home Office</b>
<b>KBC</b>	- <b>Kettering Borough Council</b>
<b>KBCI</b>	- <b>Kettering Borough Crime Initiative</b>
<b>KPI</b>	- <b>Key Performance Indicator</b>
<b>LEN</b>	- <b>Life Education Northamptonshire</b>
<b>LPA</b>	- <b>Local Planning Authority</b>
<b>LSP</b>	- <b>Local Strategic Partnership</b>
<b>MAPPA</b>	- <b>Multi-agency Public Protection Panel – deals with high risk prisoners who have been recently released into the community</b>
<b>MAPPOM</b>	- <b>Multi-Agency Prolific and Priority Offender Management Meetings</b>
<b>MARAC</b>	- <b>Multi-Agency Risk Assessment Conferences</b>
<b>MKSM</b>	- <b>Milton Keynes South Midlands Strategy</b>
<b>NALC</b>	- <b>Northamptonshire Association of Local Councils</b>
<b>NC</b>	- <b>Neighbourhood Co-ordination</b>
<b>NCC</b>	- <b>Northamptonshire Council Council</b>
<b>NCJB</b>	- <b>Northamptonshire Criminal Justice Board</b>
<b>NDAS</b>	- <b>Northamptonshire Drug and Alcohol Service</b>
<b>NOMS</b>	- <b>National Offender Management Service</b>
<b>NPYD</b>	- <b>Northamptonshire Police Young Detectives scheme</b>
<b>NREC</b>	- <b>Northamptonshire Rights and Equality Council</b>
<b>NR</b>	- <b>Neighbourhood Renewal</b>
<b>NTA</b>	- <b>National Treatment Agency</b>
<b>PCSO</b>	- <b>Police Community Support Officer</b>
<b>PPO</b>	- <b>National/Local Prolific and other Priority Offender Strategy</b>
<b>Pubwatch</b>	- <b>Voluntary scheme to exchange information between licencees about incidents, threats of trouble and undesirable pub users</b>

*Produced by the Kettering Borough Community Safety Partnership  
March 2014*

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<b>RCGP</b>	- <b>Royal College of General Practitioners</b>
<b>RSL</b>	- <b>Registered Social Landlords (Housing Associations)</b>
<b>SAC</b>	- <b>Serious Acquisitive Crime</b>
<b>SCT</b>	- <b>Safer Community Team</b>
<b>SDVC</b>	- <b>Specialist Domestic Violence Courts</b>
<b>Solve It</b>	- <b>Provides family support, counselling and education on volatile substance abuse</b>
<b>STAC</b>	- <b>Strategic Advisory Committee</b>
<b>Sub Zero</b>	- <b>Provides specialist treatment for drug and alcohol use for the under 19's</b>
<b>YMCA</b>	- <b>Young Mens Christian Association</b>
<b>YOS</b>	- <b>Youth Offending Service</b>
<b>YOT</b>	- <b>Youth Offending Team</b>



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## **Introduction**

This is the Kettering Borough Community Safety Partnership Three Year Partnership Plan. The Crime and Disorder Act 1998 as amended by the Police Reform Act 2002, Clean Neighbourhoods and Environment Act 2005 and Police and Crime Act 2009 requires that the Borough Council, County Council, Police, Fire and Rescue Authority, NHS Northamptonshire and Probation Service jointly develop and implement a strategy to tackle crime and disorder including anti-social and other behaviour adversely affecting the local environment, as well as the misuse of drugs and to prevent re-offending within Kettering Borough. They are required to work in co-operation with a variety of others and to work closely with the Drug and Alcohol Action Team.

In Kettering Borough we are fully committed to working in partnership with a large number of statutory agencies, voluntary organisations and the business community. Involvement of the local community is also essential and community spirit will continue to be harnessed into making Kettering Borough a safe place to live, work and visit. Such involvement will include that of 'hard to reach' groups, individuals and communities. It is recognised that many aspects and areas of community life can help combat the destructive and negative aspects of crime, disorder, anti-social behaviour, other behaviour adversely affecting the local environment and misuse of drugs.

This Plan is effective for three years, from April 2014 – March 2017 and it aligns with other planning cycles. It will be revised annually thus reflecting any new priorities emerging from annual strategic assessments. Also included will be community priorities.

Set out within this document is how the Plan was arrived at, what the strategic priorities are and why they have been chosen. It contains the action plans for implementing the objectives and targets contained within the Plan. They will inevitably change as the Plan is implemented and reviewed.

The Kettering Borough Three Year Partnership Plan is a living working document. The targets represent a real but realistic challenge for the lead agencies, and other groups and organisations participating alongside them. However, members of the Community Safety Partnership are confident it will achieve the aim to reduce crime and disorder including anti-social and other behaviour adversely affecting the local environment, as well as the misuse of drugs and to prevent re-offending, and ensure that Kettering Borough is a safe place for people to live, work and visit.



## **Background**

It is a statutory requirement that each year, the partnership shall prepare a strategic assessment to assist in producing or revising the partnership plan. The primary aim of the partnership strategic assessment is to provide a long-term, high level evaluation of anticipated crime and disorder; misuse of drugs, alcohol and other substances; anti-social behaviour; and, behaviour adversely affecting the environment in order to:-

- Drive the business of the Community Safety Partnership and Police Basic Command Unit;
- Aid and support co-ordinated strategic business planning and resource allocation;
- Aid the formation of priorities which will identify prevention and reduction, community safety, information and enforcement delivery plans;
- Identify knowledge and information gaps and requirements and, from this, develop an action and/or work plan to enable future data collection and the commissioning of further research and analysis.

A range of partner data and information requirements was identified resulting in the development of a data collection plan.

The Partnership Strategic Assessment included:

- Analysis of the level and patterns of crime, disorder and substance misuse;
- Changes in the levels and patterns of crime, disorder and substance misuse;
- Analysis of why these changes have occurred;
- Assessment of the extent to which the previous year's plan was implemented; and
- Views from the community on matters that need to be prioritised.

### **Effective Partnership Working**

Partnership working has contributed to a sustained fall in crime over recent years. However, the landscape in which Community Safety Partnerships deliver has changed considerably since the introduction of the Crime and Disorder Act 1998. Following a formal review of the partnership provisions of that Act, statutory requirements form part of the Hallmarks of Effective Partnerships, which represent the key aspects of partnership working that underpin effective delivery through partnerships. The six Hallmarks are:-

- Empowered and effective leadership;
- Visible and constructive accountability;
- Intelligence-led business processes;
- Effective and responsive delivery structures;
- Engaged communities; and
- Appropriate skills and knowledge

\* \* \* \*

The development of the Community Safety Partnership's Three Year Partnership Plans has been undertaken in the context of the national, regional and local policies and frameworks:

- Neighbourhood Policing (Safer Community Teams)
- Neighbourhood and Rural Renewal/Neighbourhood Management/Neighbourhood Co-ordination
- Assessments of Policing and Community Safety (APACS)
- National Crime Strategy
- National Alcohol Strategy
- National Drug Strategy
- Northamptonshire Criminal Justice Board Delivery Plan
- The Growth Agenda – Milton Keynes and South Midlands Growth Plan

### **Current Community Safety/Crime Reduction Work in Kettering Borough**

Kettering Borough has a history of extremely good partnership working relating to community safety and tackling crime and disorder (including anti-social behaviour) and the misuse of drugs. This has been achieved through the co-operation of a number of organisations, agencies and people striving to make the Borough a safe place in which to live, work and visit.

Current partnership arrangements include:

- The Local Strategic Partnership, which is built on a genuine local commitment to work across all agencies and with the community to improve the quality of life for people in the Borough
- The Community Safety Partnership (CSP). Membership of this is listed on the outside cover of this document. The CSP is accountable to the LSP as well as generally to local people.

Other groups involved in local community safety initiatives include:

- Age Concern Handyperson Scheme
- Aquarius
- CSP Reducing Re-offending and Serious Acquisitive Crime Group
- CSP Anti-social Behaviour Group
- CSP Alcohol Related Violence Group
- Groundwork Northamptonshire
- Kettering and Corby CSP Interpersonal Violence Delivery Group
- Kettering Borough Crime Initiative (Retail Crime Initiative)
- Kettering Purple Flag Task Force
- Kettering Town Pubwatch
- Northampton Care and Repair
- Northamptonshire Sunflower Centre
- Service 6
- Solve It
- Victim Support
- Watch Schemes





**Progress Since Last Assessment**

**(2013-2016 Crime and Disorder and Drugs Strategy)**

Performance at the end of March 2014 was as follows:

- All Crime  
Reduction of 813 crimes (12.6% reduction)
- Burglary Dwelling  
Reduction of 78 crimes (16.6% reduction)
- Vehicle Crime  
Reduction of 80 crimes (13.9% reduction)
- Serious Acquisitive Crime  
Reduction of 148 crimes (13.3% reduction)
- Violence Offences  
Reduction of 65 offences (5.4% reduction)
- ASB reported to the Police  
Reduction of 199 incidents (4.1 % reduction)
- Criminal Damage  
Reduction of 138 crimes (12.1% reduction)

Some activities that have contributed to the successes include:-

- Targeting areas with above average crime.
- Improved management of prolific offenders.
- Holding Weeks of Action in partnership with other agencies and community bodies
- A range of youth activities.
- Working with young people at risk of offending.
- Targeted outreach youth work.
- Youth Chaplaincy
- Developing new Neighbourhood Watch Schemes.
- Improved home security at vulnerable properties
- Gating and making communal alleyways secure.
- Personal household CCTV initiative.

*Produced by the Kettering Borough Community Safety Partnership  
March 2014*



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- Marking property with forensic coding.
- Launch of “No Cold Call” areas
- Secure by design car parks.
- Improving the service to victims by development of a multi-agency domestic abuse service.
- A range of programmes for victims and perpetrators of domestic abuse.
- Developing the Retail Crime Initiative.
- Developing Kettering Town Pubwatch.
- Supporting the development of a late evening coffee lounge offering an alcohol free alternative
- Use of polycarbonate replacements in Town Centre licensed premises.
- Use of body worn video cameras for use by door supervisors.
- Supporting the Street Pastors Scheme
- Providing a Dynamic Emergency Care Centre in Kettering Town Centre
- Designated Public Places Orders assisting in controlling on-street drinking.
- Developing a “fare share” taxi scheme.
- Kettering Borough Council ensuring that the Borough is clean and safe.
- Developing the Kettering Borough CCTV system.
- Use of CCTV in taxis.



### **Links with Other Strategies and Plans**

In order to tackle crime and disorder, including anti-social and other behaviour adversely affecting the local environment as well as the misuse of drugs effectively and in a sustainable way, it is important that the work of the Kettering Borough Community Safety Partnership (CSP) is linked with any other action locally which could contribute to the dual aims of reducing the level of crime and disorder in Kettering Borough and tackling the underlying causes. A number of strategies or plans can contribute to these aims, the most obvious being the Police and Crime Plan. This plan is supported by the work of the Community Safety Partnership. Other plans also have a direct community safety input and these include:-

- Kettering Borough Sustainable Community Strategy
- Northamptonshire Partnership Reducing Re-offending Strategy
- Northamptonshire Youth Justice Plan
- Probation Service Area Plan
- Health Improvement Plan
- Northamptonshire Children and Young People's Partnership Board Plan
- Education Development Plan
- Northamptonshire Interpersonal Violence Strategy
- Northamptonshire County Council Prevent Strategy
- Northamptonshire Community Cohesion Strategy

The Kettering Borough Community Safety Partnership works closely with the Northamptonshire Drug and Alcohol Action Team (DAAT). Objectives within this Partnership Plan 2014-2017 are complementary to the DAAT delivery plans and the Northamptonshire Alcohol Harm Reduction Strategy.

### **Options for Action – Towards a Safer Kettering Borough**

During the life of the 2013-2016 Crime and Disorder and Drug Strategy, a considerable amount of good work has been carried out by a range of agencies to tackle crime and disorder including anti-social and other behaviour adversely affecting the local environment as well as the misuse of drugs within Kettering Borough. This new Three Year Partnership Plan (April 2014 – March 2017) will build upon past achievements and develop new ideas to tackle the priorities.

As always, there will be limited new resources available for new activities in Kettering Borough from any of the participating agencies. Therefore the available resources must be used effectively and targeted towards a limited number of key priorities.

Although this Partnership Plan is for the whole of Kettering Borough the work has focused upon identifying three particular areas.

- ◆ The first is issues – which aspects of each priority area should be the focus of Partnership activity during the next three years.
- ◆ The second is people – whether any particular demographic groups or communities are particularly vulnerable to crime and disorder, and should therefore be a focus of partnership activity during the next three years. Similarly, are there particular demographic groups identified as potential perpetrators of crime and disorder on where we should focus.
- ◆ The third is places – whether any geographic areas are particularly vulnerable to crime and disorder, and should therefore be a focus of partnership activity during the next three years.

An evidence-based, problem-solving approach to local problems will be used with all community safety activity. This is to recognise that the effective and sustainable resolution of a problem requires us to tackle the underlying cause.

This means following an approach identifying problems and following through with a multi-agency partnership approach to identify underlying causes and find solutions.

We will therefore aim to create a long-term effect, and sustainable impact, by altering the circumstances which lead to criminal and anti-social behaviour, as well as tackling the behaviour itself.

The various issues within Kettering Borough will require time and therefore long-term strategies; in many cases the impact will not be immediate. However, efforts will be made to engage people and agencies in finding solutions to some short-term issues and problems.

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The Partnership Strategic Assessment has been considered by the Kettering Borough Community Safety Partnership who have identified and agreed on a number of strategic priorities/aims for the next three years (April 2014 – March 2017) as follows:-

### Anti-social behaviour with a focus on:

- Responding to repeat victims and repeat neighbourhoods
- Acknowledging all communities
- Communication

### Violence with the following two strands:

- Domestic abuse
- Alcohol and substance abuse

### Reducing re-offending with strands around:

- Drugs and alcohol
- Serious acquisitive crime, with a focus on domestic burglary and vehicle crime

### Public confidence

All priorities are inter-connected and central to combating crime and disorder including anti-social and other behaviour adversely affecting the local environment as well as the misuse of drugs within Kettering Borough.

### **Community Engagement**

The Borough of Kettering has complete coverage through 2 Safer Community Teams (SCTs) which provide local communities with a dedicated team of Police Officers who are visible, accessible and known to local people. They work closely with partner agencies and the community to tackle crime and anti-social behaviour problems identified within the local area. The 2 Safer Community Teams are as follows:

- Kettering Town Safer Community Team – covering the area including William Knibb, Northfield, All Saints, Brambleside, Avondale, Warkton, Millbrook, Spinney, Pipers Hill, St Peter's, St Michael's and Wicksteed wards in Kettering.
- Kettering Rural Safer Community Team – covering the area including Barton Seagrave, Burton Latimer, Cranford, Geddington, Grafton Underwood, Little Oakley, Warkton, Weekley, Rothwell, Desborough, Broughton, Ashley, Brampton Ash, Braybrooke, Cransley, Harrington, Mawsley, Newton, Rushton, Stoke Albany, Sutton Bassett, Thorpe Malsor and Wilbarston.

The 2 Safer Community Teams are made up of Police Officers, Police Community Support Officers, Special Constables working closely with Local Authority Elected Members, Housing Managers, Environmental Wardens, Community Development Officers, Fire and Rescue Officers, Housing Associations, Schools, local Residents Associations, Neighbourhood Watch and a variety of others.

Membership of individual SCTs varies according to local need. The aim is to tackle the wide-ranging issues that affect people's quality of life. Whether this is crime, disorder or other social, economic or environmental problems, the aim is to work with the community to find effective, long-term solutions.

An intelligence-led approach is taken to tackling local issues. The Safer Community Teams give people the opportunity to get involved in community safety, and to influence the services provided by Partners in their locality. Public consultation is at the heart of the process with each team identifying the communities' main priorities. Once identified the Team work collectively with the community to find solutions to those problems.

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Regular surgeries are held at a wide variety of locations. These include council offices, village halls, community centres, libraries, farmers markets, theatres, shopping centres, supermarkets, licensed premises and various other locations accessible to the local communities.

In Kettering town there is a fit between Neighbourhood Renewal (NR)/ Neighbourhood Co-ordination (NC) areas and the Safer Community Team area, with the 3 NR areas being within the Kettering SCT area. The 3 areas are:-

- Highfields and the Oval (entirely contained within Wicksteed and St Michaels ward).
- Avondale–Grange (covering the whole of this ward and part of Pipers Hill, with a small corner of Brambleside).
- A central Kettering area (covering all of Northfield ward and parts of William Knibb and All Saints wards).

A Joint Action Group serves Neighbourhood Renewal/Neighbourhood Co-ordination as well as SCT purposes, and it is this Group that agrees SCT locally identified priorities on a quarterly basis.

The work of the Safer Community Teams is overseen by the Community Safety Partnership Board and SCT Priorities is a standing item on the agenda.

Regular “Have Your Say” events are held in high footfall areas such as shopping centres, supermarkets and colleges, on both the Kettering Town and Kettering Rural Safer Community Team areas, and these events inform the next locally identified priorities. All events are very much multi-agency and feedback is provided to members of the public with regard to positive action taken.

There is also a local priorities questionnaire on agency websites. Members of the public can use this form to tell the Partnership what matters most to them in the area where they live or work.

Within Kettering Borough there is also considerable public engagement through Neighbourhood Watch. Every effort is made to maximise take up of Neighbourhood Watch and to provide support to local schemes to enable them to develop. As at the end of December 2012 there were a total number of 330 active schemes operating within the Borough, 25 of which have been set up within the last year. In addition, Dogwatch was launched in March 2012 and there are currently 108 members.

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Communication, consultation and community engagement is considered of paramount importance to the Community Safety Partnership. For that reason this Partnership Plan includes a strategic objective to have a co-ordinated approach to communication and consultation.

### **How Performance Against Priorities will be Measured**

The following action plans have been agreed by the Community Safety Partnership. They set out the following:-

- Outcome (the broader consequences of the project outputs and what we are ultimately hoping to achieve).
- Targets (outcome focused – measure whether outcomes have been achieved).
- Action (the means by which the Community Safety Partnership will meet its objectives. Essentially, they list the substantive work that will be undertaken by the partnership).
- Outputs (the products and activities of the project, narrowly defined in terms of what has been done).
- Monitoring indicators (measures used to assess the success of actions in meeting objectives. These measures are a key part of the Community Safety Partnership's monitoring framework and will help to improve accountability to the Community Safety Partnership by providing a more robust means of evidencing what has been achieved).
- Resources (resources required to undertake projects and initiatives defined in terms of cost, staff or skills).
- Lead and participating agencies.
- The timescale applying.
- Risks (potential barriers to the delivery of outputs).
- Current Position (a summary of current progress against the delivery of outputs).

In respect of the action plans, there is a mix in being achievable in short, medium or long term, whilst the strategic priorities tend to show the full three year and longer term aspects. The action plans will change from year to year in pursuit of the main strategic priorities.

The Community Safety Partnership, which meets bi-monthly, will continue to be responsible for directing, co-ordinating, monitoring and evaluating all objectives.

Members of the Partnership are sufficiently senior within their own organisations to be able to commit support and resources to action plans. The Community Safety Partnership ensures that its membership always retains cross-membership with other partnerships. This is to maintain dialogue and have an awareness of what others are doing and enable co-ordination of work.

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The Partnership is provided regularly with the following information. Members of the Partnership are prepared to share further information arising from or affected by the data:

- Bi-monthly – Performance Improvement Documents (these are intended to provide the Community Safety Partnership with relevant information to assist in the monitoring of performance against the targets identified in the Partnership Plan. In doing so, it is intended to identify strategic objectives that require additional improvement and assist in the identification of priorities. Included is iQuanta data).
- Bi-monthly – report on progress against County targets.
- Bi-monthly – reports from Reducing Re-offending and Serious Acquisitive Crime Action Group, Alcohol and Substance Abuse Related Violence Action Group, Anti-social Behaviour Action Group, and Interpersonal Violence Action Group.
- Bi-monthly – report from Kettering Purple Flag Task Force.
- Bi-monthly – reports on CSP high crime areas.
- Bi-monthly – reports on progress of Safer Community Teams.
- Bi-monthly – any relevant research and survey work carried out.
- Annually – information regarding the distribution and activities of Neighbourhood Watch.

Work is in progress to have access to fire/arson data and exclusion/attendance data on a regular basis. There is currently a gap in these important areas of work.





# **APPENDIX 'A'**

## **KETTERING BOROUGH COMMUNITY SAFETY PARTNERSHIP PLAN 2014-2017 AIMS, STRATEGIC OBJECTIVES AND TARGETS**

KETTERING BOROUGH COMMUNITY SAFETY PARTNERSHIP PLAN 2014-2017

Priority	Objective	Outcome	Indicator	Baseline	Target	Change Required from 2012/13 position	Lead
Public Confidence	To reduce concern about crime and ASB	Increase percentage of residents in feeling safe in their local area Reduce percentage of residents in with high levels of worry about burglary, vehicle crime, ASB and violent crime	Percentage of residents perceiving a high level of anti-social behaviour	7.0% (2013/2014 Police local Survey)	Reduce to below 6.6%	(2014/2015 Police Local Survey)	CSP Board
	To have a coordinated approach to communication and consultation with the public	Public are aware of the positive actions of the Partnership Public feel that their views inform the actions of the Partnership	Dealing with concerns about anti-social behaviour and crime by the local police and council	61.2% (2013/2014 Police Local Survey)	Increase to 64%	(2014/2015 Police Local Survey)	CSP Board

Priority	Objective	Outcome	Indicator	Baseline	Target	Change Required from 2012/13 position	Lead
Anti Social Behaviour	To provide a cleaner environment	A cleaner environment and reduction in signal crimes	Percentage of residents stating that rubbish or litter lying around is a problem in their area.	14.4% (2013/2014 Police Local Survey)	Reduce to below 13.7%	(2014/2015 Police Local Survey)	Brendan Coleman
			Percentage of residents stating that vandalism and graffiti is a problem in their area	7.0% (2013/2014 Police local Survey)	Reduce to below 6.6%	(2014/2015 Police Local Survey)	

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Priority	Objective	Outcome	Indicator	Baseline	Target	Change Required from 2012/13 position	Lead	
Anti Social Behaviour	To reduce the number of first time entrants to the Youth Justice System	Reduction of numbers of first time entrants into Youth Justice System	First time entrants to the Youth Justice System aged 10-17		Monitor progress at county level		Emma Hildreth	
		Reduction in ASB	Volume reduction in Criminal Damage	998 (2013/2014) 998 (2013/2014)	5% (reduction) 5% (reduction)	50 (5%) 50 (5%)		
	Reduce number of young people (aged up to 18 years) entering the Criminal Justice System or becoming involved in ASB or committing damage	Reduction of numbers of first time entrants into Youth Justice system	Volume reduction in Criminal Damage	Volume reduction in Criminal Damage	73 (2013/2014)	10% (reduction)	7 (10%)	
			Volume reduction in anti-social behaviour repeat victimisation reported to the Police	Volume reduction in anti-social behaviour repeat victimisation reported to the Police	7.0% (2013/2014 Police local Survey)	Reduce to Below 6.6%	(2014/2015 Police Local Survey)	
			Percentage of residents perceiving a high level of anti-social behaviour	Percentage of residents perceiving a high level of anti-social behaviour				
	To improve the provision of activities to divert young people from criminal and anti-social activity	Increased numbers of young people engaged in positive activities	First time entrants to the Youth Justice System aged 10-17	Volume reduction in Criminal Damage	998 (2013/14)	5% (reduction)	50 (5%)	
				Percentage of residents perceiving a high level of anti-social behaviour	Percentage of residents perceiving a high level of anti-social behaviour	7.0% (2013/2014 Police Local Survey)	Reduce to below 6.6%	(2014/2015 Police Local Survey)
		Reduction in ASB and first time entrants into Criminal Justice System	Percentage of people perceiving teenagers hanging around the streets as a problem	Volume reduction in Criminal Damage	Volume reduction in Criminal Damage	8.4% (2013/2014 Police Local Survey)	Reduce to below 8%	(2014/2015 Police Local Survey)
				Percentage of people perceiving teenagers hanging around the streets as a problem	Percentage of people perceiving teenagers hanging around the streets as a problem			

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<p>To improve the perception of children and young people in Kettering and reduce the perception of ASB in Kettering</p>	<p>Reduction in fear of ASB in Kettering Improved perceptions of young people among residents</p>	<p>Increased interaction between young people and adults in local communities</p>		<p>Percentage of residents perceiving a high level of anti-social behaviour</p>	<p>7.0% (2013/2014 Police Local Survey)</p>		<p>Reduce to below 6.6%</p>	<p>(2014/2015 Police Local Survey)</p>
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Priority	Objective	Outcome	Indicator	Baseline	Target	Change Required from 2012/13 position	Lead	
Re-Offending	Reduction in the rate of repeat Domestic Burglary victimisation	Reduction in the rate of domestic burglary repeat victimisation	Number of repeat Domestic Burglary victims	7 (2013/14)	5	2		
			Volume reduction in Burglary Dwelling	392 (2013/14)	15% reduction	59 (15%)		
	To reduce re-offending	Reduction in re-offending rates	Reoffending rate	Monitor progress at county level				Richard Tall
			Volume reduction in Vehicle Crime	496 (2013/14)	15% (reduction)	74 (15%)		
			Volume reduction in Burglary Dwelling	392 (2013/14)	15% reduction	59 (15%)		
			Volume reduction in robbery of personal property	64 (2013/14)	15% reduction	10 (15%)		
	To reduce robbery of personal property	Reduction in robbery of personal property	Volume reduction in Vehicle Crime	496 (2013/14)	15% (reduction)	74 (15%)		
			Volume reduction in Vehicle Crime					
	To reduce vehicle crime	Reduction in Vehicle Crime	Volume reduction in Vehicle Crime	496 (2013/14)	15% (reduction)	74 (15%)		

KETTERING BOROUGH COMMUNITY SAFETY PARTNERSHIP PLAN 2014-2017

Priority	Objective	Outcome	Indicator	Baseline	Target	Change Required from 2012/13 position	Lead
Violence	To reduce alcohol related violence in Kettering associated with the night time economy	Reduction in alcohol related violent crime in and around Kettering Town Centre	Volume reduction in violence against the person offences in Kettering Borough	1140 (2013/14)	8% (reduction)	91 (8%)	Shirley Plenderleith
			Volume reduction in violence against the person offences in Kettering Town Centre	276 (2013/14)	8% (reduction)	22 (8%)	
Domestic Abuse	To reduce the risk of harm to victims of domestic abuse	Increase in reported incidents	Repeat incidents of domestic violence cases reviewed at MARAC	Monitor progress at county level			Lucy Westley
		Reduce repeat cases at MARAC					

# **APPENDIX 'B'**

## **KETTERING BOROUGH COMMUNITY SAFETY PARTNERSHIP PLAN 2014 – 2017**

### **ACTIONS PLANS**



**Strategic Objective: TO REDUCE THE NUMBER OF FIRST TIME ENTRANTS TO THE YOUTH JUSTICE SYSTEM**

**Outcome:**Reduction in numbers of first time entrants to the youth justice system

**Target(s):**

To reduce criminal damage within Kettering Borough by 5% by March 2015  
To reduce to below 6.6% the percentage of residents perceiving a high level of anti-social behaviour

Action		Outputs	Monitoring Indicators	Resources
<p><b>Increase provision of diversionary activities during school holidays. Focusing on vulnerable areas, Avondale Grange, All Saints, Northfield, William Knibb, Highfield Estate, Desborough and Rothwell</b></p>		<p>Provision of sustainable coaching and use of local facilities in vulnerable areas Targeted at children aged 13+ Partnership referrals direct young people to activities</p>	<p>Monitor progress at County level First time entrants to the Youth Justice System aged 10-17 Volume reduction in criminal damage Number of participants taking part in activities Police Local Survey</p>	<p>KBC NCC Youth Works Service Six</p>
Lead	Start Date:	End date	Current Position	
Steve Edwards (KBC)	April 2014	March 2015	<p>June 2013—planning for summer holidays now. Early Help Forums will assist with getting the right young people involved. 15,000 booklets will go to every school in the Borough, leisure centres, sports centres etc. Youth Works have put on a range of activities at Desborough and Rothwell. Task and Finish Group being set up to address issues on Avondale Grange, being co-ordinated by County Council. August 2013—A Community Focus Event, where local agencies came together to provide residents of the Grange Estate and surrounding areas with a family fun day took place on Saturday 10th August 2013, 10am x 2pm, at Grange Methodist Church. The event proved a success with a range of agencies and approximately 150 members of the community attending. November 2013 - Football coaching was held during the summer holidays at North Park playing field which attracted 15 people. During the summer KBC worked with Parkwood Leisure and Montsaye Academy to run activities during the summer holidays.</p>	
			<b>Risks</b>	
			<p>Low levels of uptake of activities Finance may influence venues Getting the right young people involved from local areas – <b>KEY RISK</b></p>	

**Strategic Objective: TO REDUCE THE NUMBER OF FIRST TIME ENTRANTS TO THE YOUTH JUSTICE SYSTEM**

**Outcome:**Reduction in numbers of first time entrants to the Youth Justice system.

**Targets:**

To reduce criminal damage within Kettering Borough by 5% by March 2015  
 To reduce to below 6.6% the percentage of residents perceiving a high level of anti-social behaviour

Action		Outputs	Monitoring Indicators	Resources
<p><b>Target Diversionary Activities to Priority Young People most at risk of involvement in crime and ASB</b></p>	<p>Identify young people to target                      Divert the target group to activities                      Scope the range of diversionary activities outside of KBC                      Monitor take up of diversionary activities                      Ensure all providers of diversionary activities are encouraged to engage</p>	<p>Monitor progress at County Level                      First time entrants to the Youth Justice System aged 10-17                      Volume reduction in criminal damage                      Numbers of identified young people engaging in diversionary activities                      Police Local Survey</p>	<p>SCT staff                      Schools/PRU                      KBC                      YOS                      Groundwork                      Youth Works                      Service Six</p>	
Lead	Start Date:	End date	Current Position	
<p>Cindy Wrighting (Youth Works)/                      Steven Edwards (KBC)/                      Katy Bridges (NCC)</p>	<p>April 2014</p>	<p>March 2015</p>	<p>January 2013—Turnaround Project run by Youth Works targeting this group. Intensive work with 12 to 15 young people. Referrals from schools and ASB Unit.                      June 2013 - KBA have accessed funding from Sport England to focus Judo in the priority areas of Avondale / Grange and possibly Highfields. These sessions will be after school and linked to the Judo Club based at the William Knibb.                      William Knibb open 2 evenings per week. There are a range of activities including music, art, sport and bike maintenance. Later this month it will also be open on Friday evenings for music, bands etc.                      November 2013 - Started the pilot scheme of Healthy Happy Families which is a sport/healthy living project for families linked with the Grange School who are recommended by the school. First project had 3 families (8 children). Pilot went well and funding sourced for another 6 weeks in November - December at the Grange School.                      Groundwork has held alcohol awareness sessions from January-March 2014 and is looking to evaluate the work upon completion.</p>	

<b>Strategic Objective: TO REDUCE THE NUMBER OF FIRST TIME ENTRANTS TO THE YOUTH JUSTICE SYSTEM</b>	
<p><b>Outcome:</b> Reduction in numbers of first time entrants to the Youth Justice system Reduction in youth violent crimes and ASB in the vicinity of the school gates</p>	<p><b>Targets:</b> To reduce criminal damage within Kettering Borough by 5% by March 2015 To reduce violence against the person within Kettering Borough by 8% by March 2015</p>

<b>Action</b>		<b>Outputs</b>	<b>Monitoring Indicators</b>	<b>Resources</b>
<p><b>Provision of a Youth Chaplaincy pilot within Kettering</b></p>		<p>Recruit Youth Chaplains Maintain teams of Youth Chaplains fully trained and operational Provide safer routes home from school</p>	<p>Volume reduction in violent crimes and ASB incidents in vicinity of the academy Number of trained youth chaplains Number of interactive PSHE sessions and assemblies Number of sessions at school gates and surrounding area</p>	<p>Perspective Trust Kettering Science Academy Police KBC</p>
<b>Lead</b>	<b>Start Date:</b>	<b>End date</b>	<b>Current Position</b>	
<p>Paul Frost/ Andy Stillwell Perspective Trust</p>	<p>April 2014</p>	<p>March 2015</p>	<p><b>Risks</b></p> <p>Lack of "buy in" from Academy Obtaining sufficient volunteers</p>	<p>The Lead for this project is Perspective Trust, a Christian Youth Organisation that supports schools and churches in Kettering, Corby and the surrounding area. A funding bid submitted to the Police and Crime Commissioner was successful and £1,500 was awarded to enable this Pilot to go ahead. Kettering Science Academy agreed to run a pilot in Kettering and initial barriers are gradually being overcome.</p>

**Strategic Objective: REDUCE NUMBER OF YOUNG PEOPLE (AGED UP TO 18 YEARS) ENTERING THE CRIMINAL JUSTICE SYSTEM OR BECOMING INVOLVED IN ASB OR COMMITTING DAMAGE**

**Outcome:** Reduction in rates of anti-social behaviour and youth offending in Kettering Borough

**Target(s):**

- To reduce criminal damage within Kettering Borough by 5% by March 2015
- To reduce anti-social behaviour repeat victimisation by 10% within Kettering Borough by March 2015
- To reduce to below 6.6% the percentage of residents perceiving a high level of ASB
- To reduce first time entrants into the criminal justice system
- To reduce re-offending by young people

Action		Outputs	Monitoring Indicators	Resources
<p><b>To bring about sustainable change in young people's behaviour</b></p>		<p>Partners to work with young people and families where there is an identified risk of involvement in ASB and/or criminal activity</p> <p>Deliver programmes of intervention to address risk factors identified through assessment</p>	<p>Risk factor scores assessed through use of Onset or Asset</p> <p>Anti-Social Behaviour rates</p> <p>First time entrant rates</p> <p>Re-offending rates</p> <p>Parent engagement 1:1 and in groups</p> <p>Use of RJ by Police &amp; YOS to resolve incidents of crime or ASB</p> <p>Community Payback activities carried out in the Borough</p> <p>Police Local Survey</p>	<p>Early Help Forums</p> <p>Targeted Prevention Team</p> <p>Youth Offending Team</p>
Lead	Start Date:	End date	Current Position	
<p>Katy Bridges (NCC)</p> <p>Chris York (NCC Targeted Prevention)</p> <p>Darren Carson (YOS)</p>	<p>April 2014</p>	<p>March 2015</p>	<p>November 12—PTLP as a service has now ceased. NCC's restructure has shaped support in this area as follows:</p> <ul style="list-style-type: none"> <li><b>Early Help Forums</b> replaced LOTS in early 2013—Early Help Forums replaced LOT's and work in a solution focused way that promotes integrated responses to individual and community issues at Level 2 and Level 3, that are likely to become complex and require intensive and coordinated responses.</li> <li><b>New CAF framework currently being developed which will operate at Level 2 and where concerns are rising.</b> One agreed assessment tool across partners. A whole family assessment to determine the most appropriate components of the intervention required. The CAF team will be part of the local resourcing of the early help services to children young people and families.</li> <li><b>Targeted Prevention Team</b> have been appointed to undertake work to prevent children and young people entering the criminal justice system and the care system as part of NCC Early Help Offer.</li> <li><b>Troubled Families</b>—In total Kettering Borough has 110 families identified by the Troubled Families data. Data has now been shared with Schools, Local Councils and Partner agencies and Troubled Families coordinators appointed into post. Lead agencies are currently being asked to come forward and TF Coordinators have been appointed.</li> <li><b>Youth Offending Team</b>—YOS are now concentrating on completing reparation with young people at the Green patch community allotment jointly run by Groundwork and KBC. Young people have been involved in painting, conservation and other maintenance tasks on site.</li> </ul> <p>Catch 22 have supported this objective through the use of the Pre-court Disposal and IIP Project.</p>	

<b>Strategic Objective: TO IMPROVE THE PROVISION OF ACTIVITIES TO DIVERT YOUNG PEOPLE FROM CRIMINAL &amp; ANTI-SOCIAL ACTIVITY</b>			
<p><b>Outcome: Increased numbers of young people engaged in positive activities</b>  <b>Reduction in ASB and first time entrants into CJS</b></p> <p><b>Target(s):</b>                      To reduce criminal damage within Kettering Borough by 5% by March 2015                      To reduce to below 6.6% the percentage of residents perceiving a high level of anti-social behaviour                      To reduce to below 8.0% the percentage of people perceiving teenagers hanging around the streets as a problem</p>			
<b>Action</b>	<b>Outputs</b>	<b>Monitoring Indicators</b>	<b>Resources</b>
<p><b>Provide targeted Outreach Youth Work to ASB hotspots to divert young people from ASB and crime with some focus on drug and alcohol issues</b></p>	<p>Numbers of young people targeted through outreach work. Numbers of young people diverted into youth provision</p> <p>Delivery of "2B" Project</p> <p>Delivery of "Hammered" Project</p> <p>To provide intensive 1:1 mentoring as appropriate</p> <p>To provide quarterly media articles</p> <p>Focus on drug and alcohol issues</p>	<p>First time entrants to the Youth Justice System aged 10-17 – monitor progress at County level</p> <p>Volume reduction in criminal damage</p> <p>Percentage of residents perceiving a high level of anti-social behaviour (Police Local Survey)</p> <p>ASB incidents in targeted areas</p> <p>Number of young people participating in informal education sessions</p>	<p>SLA between Youth Works and KBC</p> <p>£6k per annum over the 4 year period commencing April 2013</p> <p>To be reviewed after 2 years</p>
<b>Lead</b>	<b>Start Date:</b>	<b>End date</b>	<b>Current Position</b>
<p>Cindy Wrighting                      Youth Works/Ann-Marie Law-son                      Groundwork</p>	<p>April 2013</p>	<p>March 2017</p>	<p>May 2013—Funding bid submitted to Police and Crime Commissioner successful. £12k awarded to provide 2 detached workers, 5 hours per week. In addition, as part of the Project Groundwork delivered a "2B" Project which enabled them to target young people who were referred or were involved in regular ASB that impacted on the quality of life of the communities they live within. They also delivered a version of the "Hammered" Project targeting underage drinking and alcohol misuse, with most of the learning taking place on the streets.</p> <p>November 2013 - Intelligence led detached work carried out as requested by KBC and Police. 13 detached youthwork sessions delivered every Friday from 7pm x 10pm. Sessions delivered in Kettering town centre, Mill Road Park, Rockingham Road Pleasure Park and the Avondale/Grange ward. 94 young people registered onto the project. 70 young people have gained a recorded outcome. "Hammered" Project delivered on the street with young people who had identified a need for intervention regarding their alcohol misuse. Delivered on a Saturday evening from 7pm x 10pm, weekly, throughout August and September. 12 young people participated in the project. All young people involved have a recorded outcome. "2B" Project being delivered since January 2014.</p> <p>April 2014 - Annual evaluation being carried out by Groundwork.</p>

**Strategic Objective: TO IMPROVE THE PROVISION OF ACTIVITIES TO DIVERT YOUNG PEOPLE FROM CRIMINAL AND ANTI-SOCIAL ACTIVITY**

**Outcome: Increased numbers of young people engaged in positive activities  
Reduction in ASB and first time entrants into CJS**

**Target(s):**  
To reduce criminal damage within Kettering Borough by 5% by March 2015  
To reduce to below 6.6% the percentage of residents perceiving a high level of anti-social behaviour  
To reduce to below 8.0% the percentage of people perceiving teenagers hanging around the streets as a problem

Action		Outputs	Monitoring Indicators	Resources
<b>Develop the Youth Starz Project in Kettering Grange/Avondale to increase young people's (10-19 years) access to healthy positive activities and transferable life skills</b>		Provide 1-2-1 support Run a football Academy Run a dance academy Run life skills programmes including cooking, parenting, budgeting and homework club Run a community volunteering project	First time entrants to the Youth Justice System aged 10-17 –monitor progress at County level Volume reduction in criminal damage Percentage of residents perceiving a high level of anti-social behaviour (Police Local Survey) ASB incidents in targeted area Number of youths engaging with Project	Service Six Big Lottery Fund Police KBC
Lead	Start Date:	End date	Current Position	
Hayley Brown-Rhiannon Maple Service Six	April 2014	March 2016	This project reaches out to young people aged 10-19 years, with the aim to improve their wellbeing, achieve in everyday life activities and support other young people and inter-generational disadvantaged groups in their communities. Referrals are received from EHF, CAMHS, Targeted Prevention, Troubled Families, Police, Schools, Social Care and self and parental referrals.	
Risks		Low levels of uptake of activities Getting the right young people involved		

**Strategic Objective: TO IMPROVE THE PERCEPTION OF CHILDREN AND YOUNG PEOPLE IN KETTERING AND REDUCE THE PERCEPTION OF ASB IN KETTERING**

**Outcome:** Reduction in fear of ASB in Kettering Borough  
Improved perceptions of young people among residents  
Increased interaction between young people and adults in local communities

**Target(s):**

- To increase to 64% or more the proportion of people who agree that the police and local council are dealing with anti-social behaviour and crime issues that matter to them
- To reduce to below 6.6% the percentage of residents perceiving a high level of anti-social behaviour
- To reduce to below 8.0% the percentage of people perceiving teenagers hanging around the streets as a problem

Action		Outputs	Monitoring Indicators	Resources
Increased publicity of young people engaging in positive activities and increase in 'success stories' when young people are diverted from ASB or offending. Focusing on vulnerable areas, in particular Avondale Grange, All Saints, Northfield, William Knibb, Highfield Estate, Desborough and Rothwell	Positive images of young people printed in local paper, SCT posters, and pictures in community centres and libraries Success stories appearing in newspapers, on local radio/tv and web based media websites	Dealing with concerns about anti-social behaviour and crime by local police and council (Police Local Survey) Percentage of residents perceiving a high level of anti-social behaviour (Police Local Survey)	Posters/pictures Staff time to contact media Survey costs ASB Campaigns	
Lead	Start Date:	End date	Current Position	
CSP ASB Group	April 2014	March 2015	<p>Perceptions of ASB are high in Kettering Borough and do not match the reality of incidents, in particular in Rothwell.</p> <p>Concerns around young people 'hanging around streets' are high, when reality may be that young people are behaving well.</p> <p>Part of Youth Contract is to publicise good news stories.</p> <p>NCC Strategic Grant targeting A6 towns and villages.</p> <p>April 2014 - Regular publicity through Police Community Messaging, KBC, YOS, Youth Works and Groundwork. Use made of local radio.</p> <p>Groundwork continues to support this objective through the Youth Action Groups.</p>	
			<b>Risks</b>	
			Lack of engagement from local media Limited completion of surveys	

**Strategic Objective: TO PROVIDE A SAFER CLEANER ENVIRONMENT**

**Outcome:**  
 A safer and cleaner environment and reduction in signal crimes  
 Increase public confidence  
 Utilise public engagement to identify issues and potential solutions

**Target(s):**

- To increase to 64% or more the proportion of people who agree that the police and local council are dealing with anti-social behaviour and crime issues that matter to them
- To reduce to below 6.6% the percentage of residents perceiving a high level of anti-social behaviour
- To reduce to below 13.7% the percentage of residents stating that rubbish or litter lying around is a problem in their area
- To reduce to below 6.6% the percentage of residents stating that vandalism and graffiti is a problem in their area

Action		Outputs	Monitoring Indicators	Resources
<p><b>To hold Weeks of Action developing the street a week concept, in partnership with other agencies and community bodies, focusing on vulnerable streets</b></p>		<p>Involve multi agency and community bodies in weeks of action.</p> <p>Multi-agency environmental survey work in hotspot areas to identify issues that require resolution.</p> <p>Restorative interventions delivered for the benefit of victims and the community.</p> <p>Real time identification of local priorities.</p>	<p>Percentage of residents stating that rubbish or litter lying around is a problem in their area</p> <p>Percentage of residents stating that vandalism and graffiti is a problem in their area</p> <p>Number of Restorative interventions in the community</p> <p>Dealing with concerns about anti-social behaviour and crime by the local police and council (Police Local Survey)</p> <p>Percentage of residents perceiving a high level of anti-social behaviour (Police Local Survey)</p> <p>Number of locally identified priorities</p>	<p>Police</p> <p>Kettering Borough Council</p> <p>County Council</p> <p>Probation/YOS</p> <p>Fire and Rescue</p> <p>NHS Northamptonshire</p> <p>Job Centre Plus</p> <p>HM Excise and Customs</p> <p>DWP</p>
Lead	Start Date:	End date	Current Position	
<p>Locally Identified Neighbourhood Week of Action Co-ordinator supported by Police and KBC</p>	<p>April 2014</p>	<p>March 2015</p>	<p>In December 2012 "Street a Week" was trialled in Wellington Street and Regent Street in Kettering with agencies working together to share information. A multi-agency referral form was incorporated for use when visiting residents in the locations to establish who was living there, and to highlight any risks and concerns and to therefore allow agencies to work together and share information. This initiative was run again from 25th February - 28th February 2013 visiting Wood Street and Havelock Street, again in the All Saints area. The involvement during the week is to aim to talk to every homeowner and business in the area to promote good relations and listen to their concerns and take appropriate action.</p> <p>Further events were held 25th -31st March 2013, 2nd April -21st April 2013, 8th July -12th July 2013 and 19th August - 23rd August 2013. KBC Housing Services and KBC Environmental Health support these events through the use of staff including Environmental Wardens.</p> <p>The Police hold "Have Your Say" events, where Partners are encouraged to join in, throughout the year.</p>	
			<b>Risks</b>	
			<p>Support from partner agencies</p> <p>Lack of resources</p> <p>Buy in from community</p> <p>Local demographics and engaging with hard to reach groups eg Eastern European communities</p>	



## Strategic Objective: TO PROVIDE A SAFER CLEANER ENVIRONMENT

**Outcome:** People feel safe secure and reassured in their homes and communities and have access to support mechanism as and when needed

**Target(s):**

- To reduce ASB repeat victimisation within Kettering Borough by 10% by March 2015
- To reduce criminal damage within Kettering Borough by 5% by March 2015
- To reduce to below 6.6% the percentage of residents perceiving a high level of ASB

Action		Outputs	Monitoring Indicators	Resources
To provide support for victims and witnesses of crime and ASB		<p>Provide a free and confidential service to victims and witnesses.</p> <p>Provide a core service plus telephone advice that can be accessed outside core service times.</p> <p>Signpost to other partners and services.</p>	<p>Number of contacts</p> <p>Percentage of service user satisfaction</p> <p>Volume reduction in ASB</p> <p>Volume reduction in criminal damage</p> <p>Police Local Survey</p>	<p>SLA between Victim Support and KBC</p> <p>£34k allocated over the 4 year period commencing April 2013 to be reviewed after 2 years</p>
Lead	Start Date:	End date	Current Position	
Victim Support	April 2013	March 2017	<p>Historically, support for victims and witnesses of crime has been given priority and support for victims and witnesses of ASB has been limited. A free and confidential service will be provided to victims and witnesses.</p> <p>PCSO's visit every victim of crime and ASB as part of daily business.</p> <p>August 2013 - Clarification of Victim Support organisation remit: we do not provide support in all ASB cases, but where people are vulnerable, or where an element of crime is involved (eg threats, criminal damage, harassment). Victims can contact us direct, so we can assess needs and decide who is best placed to address these, often working with other agencies.</p>	

<b>Strategic Objective: To Reduce Re-Offending</b>	
<b>Outcome: Reduction in re-offending rates</b> Reduction in serious acquisitive crime	<b>Target(s):</b> To reduce re-offending within Kettering Borough by March 2015

Action	Outputs	Monitoring Indicators	Resources
<b>To improve case management of offenders who are not PPO's and not within the IOM framework, but are causing harm to the local community</b>	<p>Cost effective interagency agreements.</p> <p>More effective interagency working through co-location.</p> <p>Identify individuals displaying risk factors.</p> <p>Through multi-agency activity adopt a problem solving approach to address criminogenic need.</p> <p>Instant information sharing.</p>	<p>Number of individuals identified.</p> <p>Number of positive outcomes achieved.</p> <p>Re-offending rate.</p> <p>Reduction in SAC.</p> <p>Learning provided through cases.</p>	<p>Police</p> <p>Probation</p> <p>YOS</p> <p>KBC</p> <p>NCC</p> <p>Troubled Families Co-ordinator</p> <p>CAN</p> <p>Tresham College</p> <p>Mental Health</p> <p>Housing Associations</p> <p>Groundwork</p> <p>Job Centre</p>
Lead	Start Date:	End date	Risks
Richard Tall Police/ Mary Geaney Probation	April 2014	March 2015	<p>Ineffective risk management</p> <p>Lack of ownership</p> <p>Limited resources of partner agencies</p>
<p>Research shows that there are known risk factors associated with criminal activity which if not addressed then criminal behaviour will not be disrupted or reduced. Risk factors include drug misuse and alcohol misuse. Currently there is a cohort of offenders who fall outside of the PPO Strategy and IOM framework. Historically, the re-offending rate for Kettering has been higher than the county average. Partnership Hub launched at Kettering Police Station on 27th June 2013.</p> <p>January 2014 - Presentation given by Mary Geaney to Kettering Community Safety Partnership Board on 27th January 2014. Owing to internal changes currently taking place, plans where Probation were the lead were to be paused for the immediate future but would be revisited in three to four months once the changes had taken place in the Trust and the CGRC was up and running.</p> <p>7 April 2014 -Agreed at CSP Reducing Re-offending/SAC Group to continue re-offending work, bringing in other agencies as and when required. Agreed to explore other avenues to reduce re-offending including interaction with bail hostels and evaluating youth interaction.</p>			
<b>Current Position</b>			

## Strategic Objective: To Reduce Re-Offending

**Outcome: Reduction in re-offending rates**  
**Reduction in serious acquisitive crime**

Target(s):

To reduce re-offending within Kettering Borough by March 2015

Action		Outputs	Monitoring Indicators	Resources
<b>To ensure effective resettlement of offenders on release from custody</b>		Effective information sharing between prisons and partners. Overseeing a pre-release plan when appropriate. Through multi-agency activity adopt a problem solving approach to address criminogenic need. More effective inter-agency working.	Number of individuals identified. Number of positive outcomes achieved. Re-offending rate. Reduction in SAC. Learning provided through cases.	Police Probation YOS Prisons KBC NCC Troubled Families Co-ordinator CAIN Tresham College Mental Health Housing Associations Groundwork Job Centre
Lead	Start Date:	End date	Current Position	
Richard Tall Police/ Mary Geaney Probation	April 2014	March 2015	Effective resettlement of offenders on release from custody currently occurs in pockets but could be developed and improved. Historically, the re-offending rate for Kettering has been higher than the county average. Partnership Hub launched at Kettering Police Station on 27th June 2013. January 2014 - Presentation given by Mary Geaney to Kettering Community Safety Partnership Board on 27th January 2014. Owing to internal changes taking place, plans where Probation were the lead would be paused for the immediate future and be re-visited in three to four months once the changes had taken place in the Trust and the CGRC was up and running.	

<b>Strategic Objective: TO REDUCE THE NUMBER OF REPEAT VICTIMS OF DOMESTIC BURGLARY</b>	
<b>Outcome: Reduction in the rate of domestic burglary repeat Victimisation</b>	<b>Target(s):</b> To reduce the number of domestic burglaries that are repeats within Kettering Borough to 5 by March 2015 To reduce domestic burglary within Kettering Borough by 15% by March 2015 To reduce serious acquisitive crime within Kettering Borough by 15% by March 2015

Action		Outputs	Monitoring Indicators	Resources
Crime prevention advice, survey and security upgrade to be offered to all victims of domestic burglary and potential victims on priority areas, including All Saints and Avondale Grange areas	Visits and crime prevention packages to all victims of domestic burglary and homes adjacent to burgled premises Upgrade home security when appropriate Use of personal household CCTV cameras	Number of homes where security upgraded Number of repeat domestic burglary victims Volume reduction in domestic burglary	Police KBC Victim Support Care and Repair	
Lead	Start Date:	End date	Current Position	
John Kinloch supported by CSP Reducing Re-offending and SAC Group	April 2014	March 2015	<p>There is a service level agreement between Police, Kettering Borough Council and Care and Repair (Northampton) Ltd to provide target hardening</p> <p>65 referrals during the period April 2010 – March 2011 at a total cost of £5054.30, average cost £74.33</p> <p>10 referrals during the period April 2011—March 2012 at a total cost of £1257.12, average cost £125.71</p> <p>£11k Community Safety Partnership funding allocated to this project for 2012/2013</p> <p>65 referrals during the period April 2012—March 2013, total spend £10,943</p> <p>June 2013 -Funding bid submitted to Police and Crime Commissioner successful. £17.7k awarded to enable this project to continue during 2013/2014.</p> <p>April 2014 - 53 completed referrals during the period March 2013 - March 2014.</p>	
			<b>Risks</b>	
			Reliant on Safer Community Team resources Funding runs out	

**Strategic Objective: TO REDUCE THE NUMBER OF REPEAT VICTIMS OF DOMESTIC BURGLARY**

**Outcome: Reduction in the rate of domestic burglary repeat Victimisation**

**Target(s):**

To reduce the number of domestic burglaries that are repeats within Kettering Borough to 5 by March 2015  
 To reduce domestic burglary within Kettering Borough by 15% by March 2015

Action		Outputs	Monitoring Indicators	Resources
Alleygating Project – secure communal alleyways, in particular on priority Areas, including All Saints and Avon-dale Grange areas	Visits and crime prevention packages to all victims of domestic burglary and homes adjacent to burgled premises. Secure communal alleyways and other alleyways as and when appropriate.	<ul style="list-style-type: none"> <li>Number of alleyways made secure</li> <li>Number of repeat domestic burglary victims</li> <li>Volume reduction in domestic burglary</li> </ul>	Kettering Borough Council Police SCT	
Lead	Start Date:	End date	Current Position	
John Nichols supported by CSP Reducing Re-offending/SAC Group	April 2014	March 2015	<p>£16,000 funding from BCU Fund to continue project focussed on SAC Area during 2010/2011 - 48 communal alleyways gated and made secure.</p> <p>During 2011 a successful bid was made to Northamptonshire Police Authority for £1,000 Proceeds of Crime Act funding to gate and make secure communal alleyways, priority being given to vulnerable people and older members of the community. 8 alleyways secured.</p> <p>£3k Community Safety Partnership funding allocated to the project for 2012/2013. 7 communal alleyways gated and made secure between April 2012 -March 2013.</p> <p>£10k Community Safety Partnership Funding allocated to the project for 2013/2014.</p> <p>March 2014 - 13 communal alleyways gated and made secure between April 2013 - March 2014. A further 2 alleyways will be gated and made secure within the next few weeks.</p> <p>7 April 2014 - agreed at CSP Reducing Re-offending/SAC Group to make use of Police off road motor cycle capability.</p>	
			<p>Risks</p> <ul style="list-style-type: none"> <li>Reliant on resources of Kettering Borough Council, and Safer Community Teams</li> <li>Funding runs out</li> </ul>	

<b>Strategic Objective: TO REDUCE THE NUMBER OF REPEAT VICTIMS OF DOMESTIC BURGLARY</b>	
<b>Outcome: Reduction in the rate of domestic burglary repeat Victimisation</b>	<b>Target(s):</b> To reduce the number of domestic burglaries that are repeats within Kettering Borough to 5 by March 2015 To reduce domestic burglary within Kettering Borough by 15% by March 2015

Action		Outputs	Monitoring Indicators	Resources
<b>Delivery of a "tackling insecurities and promoting neighbourliness programme" in particular in Avondale Grange and All Saints priority areas</b>	<b>Start Date:</b> April 2014  <b>End date:</b> March 2015	Provide materials which alert householders and car owners to security risks through PCSO's, street wardens and others  Delivery of a community event for priority area getting out messages on behalf of public agencies and voluntary sector	<ul style="list-style-type: none"> <li>Number of householders and car owners receiving materials</li> <li>Numbers attending community event</li> <li>Number of repeat domestic burglary victims</li> <li>Volume reduction in domestic burglary</li> <li>Volume reduction in vehicle crime</li> </ul>	Police SCT  Kettering Borough Council  Groundwork Northamptonshire
<b>Current Position</b>				
<b>Lead</b> Adam Ward supported by CSP Reducing Re-offending/SAC Group		<b>Risks</b> <ul style="list-style-type: none"> <li>Reliant on SCT re-sources</li> <li>Limited funding</li> </ul>	36% of domestic burglaries attributable to insecurity of homes 19% of theft from motor vehicles attributable to insecurity of vehicles 7 April 2014 -Agreed at CSP Reducing Re-offending/SAC Group: Street Wardens to give advice re security in All Saints area/key messages on Neighbourhood Watch facebook page/provision of property marking at community event/packs to go out to estate agents and all new homes/through Richard Sanders Group packs to be given out by dealers with new and used car sales.	

**Strategic Objective: TO REDUCE THE NUMBER OF REPEAT VICTIMS OF DOMESTIC BURGLARY**

**Outcome: Reduction in the rate of domestic burglary repeat Victimisation**

**Target(s):**  
 To reduce the number of domestic burglaries that are repeats within Kettering Borough to 5 by March 2015  
 To reduce domestic burglary within Kettering Borough by 15% March 2015

Action		Outputs	Monitoring Indicators	Resources
<p><b>Identifying and development of "No Cold Call Areas" – empower the residents in selected areas to have the confidence to say no to uninvited salespeople, and to warn potential rogue traders and cold callers that they are visiting an area where uninvited salespeople are not invited, and that the residents do not buy at the door.</b></p>	<p>Selected areas easily identifiable to a potential distraction burglar or rogue tradesman</p> <p>Each resident to receive a personal visit and information pack</p> <p>Signs erected on lamp posts in the area</p>	<ul style="list-style-type: none"> <li>• Number of schemes</li> <li>• Number of homes covered by the schemes</li> <li>• Number of distraction burglary crimes recorded</li> <li>• Number of repeat domestic burglary victims</li> <li>• Volume reduction in domestic burglary</li> </ul>	<p>NCC Trading Standards</p> <p>Kettering Borough Council</p> <p>Police SCT</p> <p>Victim Support</p>	
Lead	Start Date:	End date	Current Position	
<p>Andy Langford supported by CSP Reducing Reoffending and SAC Group</p>	<p>April 2014</p>	<p>March 2015</p>	<p>There are currently two schemes within Kettering Borough:</p> <ul style="list-style-type: none"> <li>- Bayes Street, Kettering</li> <li>- Hodge Way block, Kettering</li> </ul> <p>Both have been evaluated</p> <p>The Doorstop Crime Action Network bringing together members of the public, private, charity and community sector organisations launched by the Police and Trading Standards during 2009, fully supported by Kettering Borough Council.</p> <p>October 2012—"No Cold Call Area" set up at Henley Close, Barton Seagrave. Trading Standards have dealt with 3 doorstep incidents recently including a prosecution for carrying out pressure washing of roofs at 2 addresses. This is a small cul-de-sac with only 8 homes. This does appear to be an area with elderly residents that doorstep sellers target.</p> <p>Further "No Cold Call Areas" to be set up as and when required.</p>	
			<p><b>Risks</b></p> <p>Limited agency resources</p> <p>Funding runs out</p>	

**Strategic Objective: TO REDUCE THE NUMBER OF REPEAT VICTIMS OF DOMESTIC BURGLARY**

**Outcome: Reduction in the rate of domestic burglary repeat victimisation**

**Target(s):**  
 To reduce the number of domestic burglaries that are repeats within Kettering Borough to 5 by March 2015  
 To reduce domestic burglary within Kettering Borough by 15% by March 2015  
 To reduce vehicle crime within Kettering Borough by 15% by March 2015

Action		Outputs	Monitoring Indicators	Resources
To maximise take up of Neighbourhood Watch schemes, in particular in vulnerable areas		<p>Provide a dedicated officer to support, develop and maintain schemes.</p> <p>Assist new and existing groups in recruitment of members.</p> <p>Provide support and advice to existing schemes.</p> <p>Close liaison between Police and schemes to ensure effective flow of information.</p> <p>To ensure that the scheme is promoted through a variety of methods.</p>	<p>Number of new schemes.</p> <p>Total number of active schemes.</p> <p>Number of repeat domestic burglary victims.</p> <p>Volume reduction in domestic burglary.</p> <p>Volume reduction in vehicle crime.</p>	<p>SLA between Police and KBC</p> <p>£20,000 allocated over the 4 year period commencing April 2013</p> <p>To be reviewed after 2 years</p>
Lead	Start Date:	End date	Current Position	
Jane Calcot NHW Liaison Officer	April 2013	March 2017	<p>Through Kettering Borough Council funding, since April 2013, 44 new Neighbourhood Watch schemes have been set up, plus 3 passive take overs arranged. There are now a total of 356 active schemes operating within the Borough. In addition, Dogwatch was launched in March 2012 and there are currently 129 members.</p> <p>7 April 2014 - Agreed at CSP Reducing Re-offending/SAC Group to implement allotment watch and dogwatch at Margaret Road, Kettering, allotments area.</p>	
			<b>Risks</b>	
			<p>Lack of ownership</p> <p>Apathy shown by some residents</p> <p>Sustainability of funding</p>	



**Strategic Objective: TO REDUCE RE-OFFENDING**

**Outcome:** To reduce retail theft and burglary at retail and commercial premises

**Target(s):**

To reduce re-offending within Kettering Borough by March 2015

Action		Outputs	Monitoring Indicators	Resources
<p><b>Develop the Kettering Retail Crime Initiative</b></p>		<p>Development of and increased effectiveness of the initiative. Provide early warning re criminal Activity Shop meetings and training Identify future funding Offenders to be referred to drug/alcohol treatment</p>	<p>Number of new businesses joining. Retention rate of membership. Number of offender exclusions. Decrease in retail crime amongst membership.</p>	<p>KRCI Retailers KBC Police Chamber of Trade</p>
Lead	Start Date:	End date	Current Position	
<p>Neil Griffin (KBCI) supported by CSP Reducing Reoffending/ SAC Group</p>	<p>April 2014</p>	<p>March 2015</p>	<p>Scheme was launched in September 2002. Awarded Retail Consortium Safe Shopping Award in 2003. £3k KBC funding for KRCI was agreed for 2013/2014. There are a total of 95 members, 39 of which are on the radio net. 10 individuals currently excluded from member stores and 14 current targets. March 2014 - New Kettering Retail Crime Initiative formally launched on 15th July 2013. Tresham College have worked on a new logo. Management Committee now meet every 5 weeks. James Condon, Police, has written to all stores in Kettering. Visits to shops by James Condon and Shopping Centre Security.</p>	

**Strategic Objective: TO REDUCE THE NUMBER OF VICTIMS OF ROBBERY OF PERSONAL PROPERTY**

**Outcome: Reduction in robbery of personal property**

**Target(s):**

To reduce robbery of personal property within Kettering Borough by 15% by March 2015

Action		Outputs	Monitoring Indicators	Resources
<p><b>Deliver initiatives to reduce robbery of personal property including school watch, youth chaplaincy, work with young people at Eden Centre/Genesis and awareness raising re purchase and carrying of knives</b></p>		<p>Introduce School Watch using youth volunteers/ Youth Chaplaincy at Buccleugh, Kettering Science and Montsaye Academies Work with young people at Eden Centre/Genesis Awareness raising for under 18's re purchase and carrying of knives</p>	<p>Initiatives delivered Volume reduction in robbery of personal property Number of robbery repeat victims</p>	<p>Police SCT Trading Standards KBC Schools/Academies Churches</p>
Lead	Start Date:	End date	Current Position	
<p>Adam Ward supported by CSP Reducing Reoffending/SAC Group</p>	<p>April 2014</p>	<p>March 2015</p>	<p>During the period April 2013 - March 2014, 64 robbery of personal property offences were recorded in Kettering Borough, an increase of 16.4% on the previous period. A number involved knives and occurred in the vicinity of schools/academies.</p>	
			<b>Risks</b>	
			<p>Limited resources of partner agencies Funding runs out</p>	

**Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY**

**Outcome: Reduction in alcohol related violent crime in and around Kettering Town Centre**

**Target(s):**  
 To reduce violence against the person in Kettering town centre by 8% by March 2015  
 To reduce violence against the person within Kettering Borough by 8% by March 2015

Action		Outputs	Monitoring Indicators	Resources
<b>Provision of an alternative business model for licensed premises in Kettering town centre</b>		Delivery of a series of training sessions/workshops for licensees to help change perceptions and present alternative business models.  Provide economic development support to town centre licensees.	Number of licensed premises switching to alternative business models.  Volume reduction in violence against the person offences.  Volume reduction in violence against the person offences in Kettering town centre.  Number of incidents per premises.	Kettering Borough Council Environmental Health and Community Services  Police
Lead	Start Date:	End date	Current Position	
Russ Howell/Alex Jelley  Supported by Kettering Purple Flag Task Force and CSP Alcohol Violence Group	April 2014	March 2015	It is desirable for Kettering town centre licensed premises to shift away from their current business model whereby the 18-24 age group drink alcohol until 6am. There are business models which show the benefit of alternatives to just drinking. There is a demand for eating out within the town centre and there is a bigger mark up on food than there is with alcohol. There is clear evidence that local residents would like the nightlife in Kettering to be different.  A seminar for licensees was held at Kettering Borough Council on 29th January 2013. Presentations were given by KBC, Police and Kettering Street Pastors. The focus was on Purple Flag, alternative business models for licensed premises and Early Morning Restriction Orders.  On 22nd May 2013 a Purple Flag Workshop was held at Kettering Borough Council and work to achieve this status is progressing through a Task Force set up during October 2013.  April 2014 - A team has been put in place that will deliver the project and a person has recently been appointed whose main focus will be on Purple Flag. An early part of the work will be provision of an alternative business model for licensed premises.	
			Risks	
			Lack of 'Buy In' from licensed premises	

<b>Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY</b>			
<b>Outcome:</b>	<b>Reduction in alcohol related violent crime in and around Kettering Town Centre</b>		
<b>Target(s):</b>	To reduce violence against the person in Kettering Town Centre by 8% by March 2015 To reduce violence against the person within Kettering Borough by 8% by March 2015		
<b>Action</b>	<b>Outputs</b>	<b>Monitoring Indicators</b>	<b>Resources</b>
Encourage every Licensee to join the Kettering and District Pubwatch Scheme and actively participate in implementing initiatives	<p>Joint agency visits to licensed premises who are not currently members and encouragement to join.</p> <p>Good engagement with licensees through a new forum separate to Pubwatch.</p> <p>Hold seminar and economic development follow up showing licensees the benefits of a new business model.</p>	<p>Volume reduction in violence against the person offences</p> <p>Volume reduction in violence against the person offences in Kettering Town Centre</p> <p>Number of members</p> <p>Frequency of meetings</p> <p>Initiatives implemented to reduce crime and anti-social behaviour</p> <p>Number of incidents per premises</p> <p>Number excluded from 'Pubwatch' premises</p>	<p>Administration costs</p> <p>Resources of Kettering Borough Council Environmental Health and Police</p> <p>Costs to licensed premises to upgrade security</p>
<b>Lead</b>	<b>Start Date:</b>	<b>End date</b>	<b>Risks</b>
Russ Howell/ Adam Ward Supported by Kettering Town Centre Anti-Social Behaviour Task Force, CSP Alcohol Violence Group and Kettering and District Pubwatch Scheme	April 2014	March 2015	Lack of 'Buy In' from licensed premises
<b>Current Position</b>			
<p>Current advice from National Pubwatch Scheme is to be cautious in routinely requiring membership as a condition.</p> <p>A new Kettering and District Pubwatch was formed during 2011.15 premises are currently members of the scheme and 16 individuals are excluded from Pubwatch premises. All members are linked via the Pubwatch radio scheme.</p> <p>There is currently some apathy with licensees and a need to improve effectiveness of Pubwatch.</p> <p>June 2012– The event for licensees held at Wicksteed Park had proved a success. Northampton Pubwatch won a Pubwatch of England award and their Chair is to be invited to Kettering Pubwatch to share information on their success with the aim to replicate it in Kettering.</p> <p>June 2013 -Chairman has visited Northampton Pubwatch twice to obtain good practice and is trying to link Kettering and Corby Pubwatch more.</p> <p>January 2014 - Pubwatch now has new officials and support and encouragement is being provided by both Police and the Council. Regular Pubwatch meetings are now taking place.</p>			

Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY			
Outcome: Reduction in alcohol related violent crime in and around Kettering Town Centre			
Target(s): To reduce violence against the person in Kettering Town Centre by 8% by March 2015 To reduce violence against the person within Kettering Borough by 8% by March 2015			
Action	Outputs	Monitoring Indicators	Resources
Keep under review Transportation Schemes that help disperse the public from the Town Centre	Develop 'Fare Share' Taxi Scheme Encourage licensees to clearly display information about taxis and transport in their premises Focus on late night taxi ranks Identify funding for "one off" schemes during high risk periods eg major events	Volume reduction in violence against the person offences Volume reduction in violence against the person offences in Kettering Town Centre Usage of late night Taxi Ranks Operators implementing 'Fare Share' Taxi Schemes	Resources of Kettering Borough Council Environmental Health and Police
Lead	Start Date:	End date	Current Position
Russ Howell. Supported by Kettering Town Centre Violence and Anti-Social Behaviour Task Force, CSP Alcohol Violence Group and Kettering and District Pub-watch Scheme	April 2014	March 2015	Clubs now have taxi information. Fit for purpose CCTV has been installed in 16 taxis using Partnership funding. In respect of public transport at peak times during the night, this has been explored but not considered financially viable. November 2013 - We now have 24 hour taxi ranks in Dalkeith Place, Silver Street and Sheep Street as well as a proportion of the Horsemarket bus stops as night time ranks. There is also the KLM office in Ebenezer Place where people can get transport home. The location of these ranks is now directly within the busy parts of town—previously Rehab, the old Swan pub and surrounding takeaways were away from the ranks and attracted illegal plying. With the night time economy now being focussed on Horsemarket, Dalkeith Place and Silver Street as well as the two restaurants on Market Place, taxi provision is appropriately focussed and there is adequate supply. With the closure of Rehab and Cocoon and the economic downturn, there are now significantly less people in the town centre than there were.
			Risks Lack of 'Buy In' from Taxi operators and licensed premises

**Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY**

**Outcome:** Reduction in alcohol related violent crime in and around Kettering Town Centre

**Target(s):**

To reduce violence against the person in Kettering Town Centre by 8% by March 2015  
To reduce violence against the person within Kettering Borough by 8% by March 2015

Action		Outputs	Monitoring Indicators	Resources
Monitor problem licensed premises and carry out multi-agency visits when appropriate	Identify problem licensed premises Define what constitutes a problem licensed premises Joint agency activities targeting problem licensed premises	Volume reduction in violence against the person offences Volume reduction in violence against the person offences in Kettering Town Centre Number of joint agency activities undertaken Number of persons charged/prosecuted	Resources of Police, Kettering Borough Council Environmental Health, Trading Standards and Fire and Rescue Service	
Lead	Start Date:	End date	Current Position	
Adam Ward/ Russ Howell. Supported by North Northamptonshire Licensing Enforcement Group and Kettering Town Centre Violence and Anti-Social Behaviour Task Force	April 2014	March 2015	<p>The hotspots for violence offences are located in and around Kettering Town Centre. The profile can clearly be seen to fit the night-time economy within the Town Centre.</p> <p>Proactive visits must be identified by risk assessment as detailed in Guidance to the Licensing Act 2003. Assessment is currently done using the Police Red Amber Green Matrix system to identify relevant premises for visits. Discussions underway to see if the Matrix can also be used to take account of other agency information to give a better overview of premises of concern. In the meantime North Northamptonshire Licensing Enforcement Group has been established where all agencies within North Northamptonshire area meet to discuss current concerns and identify courses of action.</p> <p>KBC Environmental Health working with the Police feeding into the RAG Matrix.</p> <p>Currently issues with resources, therefore targeted enforcement.</p> <p>January 2014 - Good multi agency working has led to reviews and licences being revoked at 3 premises during October and November 2013.</p> <p>No premises currently in red or amber.</p>	

<b>Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY</b>	
<b>Outcome:</b> Reduction in alcohol related violent crime in and around Kettering Town Centre	<b>Target(s):</b> To reduce violence against the person in Kettering Town Centre by 8% by March 2015 To reduce violence against the person within Kettering Borough by 8% by March 2015
<b>Action</b>	<b>Outputs</b>
To develop the gathering of data within KGH Accident and Emergency and Ambulance Service and share with partners to help address the problem of alcohol related crime and disorder	Data gathered within KGH Accident and Emergency and Ambulance Service Data processed and shared with Partnership
<b>Monitoring Indicators</b>	<b>Resources</b>
Volume reduction in violence against the person offences Volume reduction in violence against the person offences in Kettering Town Centre Number receiving alcohol related treatment Number of reports provided for partnership to help address the problem of alcohol related crime and disorder.	Funding collection of data from KGH Accident and Emergency Resources of Ambulance Service DAAT/NHS Northamptonshire joint post undertaking the required analysis
<b>Lead</b>	<b>Current Position</b>
Dawn Wintle NCC	Data sharing agreement in place. A & E reception team have been collecting data since 23 <sup>rd</sup> May 2011 and data has been shared with partners since June 2011. June 2013 - quarterly and annual profiles are now provided to Partners. There is ongoing work to overcome barriers relating to location data. April 2014 - Good progress has been made. However, there have been delays in receiving data, which does not assist with deployment of resources. There have also been issues in respect of location data.
<b>Start Date:</b>	<b>Risks</b>
April 2014	Limited resources of participating agencies
<b>End date</b>	
March 2015	

<b>Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY</b>	
<b>Outcome:</b> Reduction in alcohol related violent crime in and around Kettering Town Centre	<b>Target(s):</b> To reduce violence against the person in Kettering Town Centre by 8% by March 2015 To reduce violence against the person within Kettering Borough by 8% by March 2015

<b>Action</b>		<b>Outputs</b>	<b>Monitoring Indicators</b>	<b>Resources</b>
Support the National "Street Pastors" scheme within the Kettering town centre night time economy	Maintain 4 teams of 4 street pastors fully trained and operational. Provide quality briefings for street pastors before they go onto the streets each Saturday night	Volume reduction in violence against the person offences Volume reduction in violence against the person offences in Kettering Town Centre. Number of members. Time spent on streets. Number of referrals to other agencies.	Churches Together Police KBC	
<b>Lead</b>	<b>Start Date:</b>	<b>End date</b>	<b>Current Position</b>	
Fiona de Boltz Supported by Kettering Town Centre Violence and Anti-Social Behaviour Task Force, CSP Alcohol Violence Group and Kettering and District Pubwatch Scheme	April 2014	March 2015	<p>The Street Pastors scheme was launched at KBC on 20<sup>th</sup> January 2011. Commissioning Service was held at Central Methodist Church on Friday 15<sup>th</sup> July 2011 followed by Street Pastors out on the streets of Kettering for the first time.</p> <p>A Street Pastors Commissioning Service and 1st Birthday Party were held at the Central Methodist Church on Friday 13th July 2012. Street Pastors come from 16 churches, and teams of 4 -10 are on the streets every Saturday night from 11pm x 3am. They are working closely with the Police who provide a briefing. Comprehensive stats are provided to the Partnership on a monthly basis.</p> <p>A Commissioning Service and 2nd Birthday Party took place on 26th July 2013 at Central Methodist Church. 6 new Pastors were commissioned and there are now a total of 37.</p> <p>January 2014 - The Street Pastors worked closely with the DECC over the Christmas/New Year period.</p> <p>On Saturday nights during the period January 2014 - March 2014, the Street Pastors gave out 56 pairs of flip flops, 526 lollies, 44 bottles of water and 4 space blankets. In addition, they collected over 800 cans, bottles and items of glass and rendered first aid on 2 occasions.</p>	



<b>Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY</b>			
<b>Outcome:</b>	<b>Reduction in alcohol related violent crime in and around Kettering Town Centre</b>	<b>Target(s):</b> To reduce violence against the person in Kettering Town Centre by 8% by March 2015 To reduce violence against the person within Kettering Borough by 8% by March 2015	
<b>Action</b>	<b>Outputs</b>	<b>Monitoring Indicators</b>	<b>Resources</b>
Encourage use of polycarbonate replacements in stand up Town Centre licensed premises	Joint agency visits to identified premises and encouragement to use polycarbonate replacements  Introduction of polycarbonate replacements to be made condition of licence in appropriate cases	Volume reduction in violence against the person offences Volume reduction in violence against the person offences in Kettering Town Centre Number of licensed premises using polycarbonate replacements Number of assaults where glass used as a weapon	Costs to licensed premises in providing polycarbonate replacements  Resources of Kettering Borough Council Environmental Health and Police
<b>Lead</b>	<b>Start Date:</b>	<b>End date</b>	<b>Current Position</b>
Russ Howell/ Adam Ward Supported by Kettering Town Centre Violence and Anti-Social Behaviour Task Force, CSP Alcohol Violence Group and Kettering and District Pub- watch Scheme	April 2014	March 2015	Following a successful trial in a licensed premises in Kettering Town Centre, £10,000 Partnership funding was used to introduce approximately 21,000 polycarbonate replacements in high risk licensed premises in the town centre. There are now fewer incidents involving glass in Kettering town centre.  April 2014 - Most premises are now purchasing their own polycarbonate replacements.

<b>Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY</b>	
<b>Outcome:</b> Reduction in alcohol related violent crime in and around Kettering Town Centre	<b>Target(s):</b> To reduce violence against the person in Kettering Town Centre by 8% by March 2015 To reduce violence against the person within Kettering Borough by 8% by March 2015

Action		Outputs	Monitoring Indicators	Resources
Continue to improve overall effectiveness of CCTV system associated with the night time economy, by upgrading and improving the system, training and practices	Improve overall effectiveness of Town Centre CCTV  Continuous improvement of training and practices through CCTV management	Volume reduction in violence against the person offences Volume reduction in violence against the person offences in Kettering Town Centre Upgrade and improvement to the system Training provided Review of practices	Resources of Kettering Borough Council and Police	
Lead	Start Date:	End date	Risks	Current Position
Jim McInally, supported by Kettering Town Centre Violence and Anti-Social Behaviour Task Force and CSP Alcohol Violence Group	April 2014	March 2015	Faults developing with system Failure to review tapes Revenue costs	66 cameras are now linked to the Kettering Borough CCTV Control Room.  Potential locations for new cameras have been forwarded to KBC Planning Department in view of new development within the Borough. However, owing to the current economic climate numbers of cameras will not be increased in the foreseeable future. The existing system will be retained with no loss of cameras at this time.

**Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY**

**Outcome:** Reduction in alcohol related violent crime in and around Kettering Town Centre

**Target(s):**

To reduce violence against the person in Kettering Town Centre by 8% by March 2015  
 To reduce violence against the person within Kettering Borough by 8% by March 2015

Action		Outputs	Monitoring Indicators	Resources
Support the development of the Genesis Late Evening Coffee Lounge at the Eden Centre, to serve the night time economy, offering an alcohol free alternative to the nightclubs and bars	Recruit management team and volunteers Trial opening 13/14 & 20/21 December Open permanently as from Saturday 15th February 2014	Volume reduction in violence against the person offences Volume reduction in violence against the person offences in Kettering Town Centre Number of over 18's using the venue	Eden Centre Kettering Borough Council Police	
Lead	Start Date:	End date	Current Position	
Suzanne Glover	April 2014	March 2015	<p>Volunteers event held on 24th October 2013. Training sessions held during November 2013. £3,000 set up costs provided from Councillors Ward Initiative Fund.</p> <p>Genesis Coffee Lounge offers a relaxing and friendly environment serving non alcoholic beverages and snacks between the hours of 10pm and 2am. It is located in a converted nightclub acquired by Open Door Church, run by volunteers from local churches committed to providing a fun, friendly and welcoming evening venue. It will offer a quality environment for over 18's. The business is a not for profit venture. Genesis opened for 4 nights in December from 10pm x 2am as an initial trial (Friday 13th, Saturday 14th, Friday 20th and Saturday 21st December 2013). It opened again on Saturday 15th February 2014 , 8pm x 1am. The intention is to be open every Saturday 8pm x 1am.</p> <p>April 2014 - Poorly attended at present and running at a substantial loss each week. Also struggling to provide enough volunteers for weekly opening. Therefore switching to monthly opening which will make wiser use of limited resources.</p>	
			<p>Obtaining sufficient volunteers Difficulty in staffing Security issues due to size of venue Risks to staff</p>	

<b>Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY</b>	
<b>Outcome:</b> Reduction in alcohol related violent crime in and around Kettering Town Centre	<b>Target(s):</b> To reduce violence against the person in Kettering Town Centre by 8% by March 2015 To reduce violence against the person within Kettering Borough by 8% by March 2015

<b>Action</b>	<b>Outputs</b>	<b>Monitoring Indicators</b>	<b>Resources</b>
Provide a Dynamic Emergency Care Centre in Kettering Town Centre	Treating minor injuries, thus relieving pressure on A & E and the emergency services. Promoting responsible drinking.	Number of patients managed. Non-conveyance rate. Number of nights in place.	St John Ambulance Kettering Borough Council Police NHS Nene CCG
<b>Lead</b>	<b>Start Date:</b>	<b>End date</b>	<b>Risks</b>
Lisa Yates St John Ambulance	April 2014	March 2015	Limited resources of participating agencies
<b>Current Position</b>			
<p>It was agreed at the CSP Alcohol Related Violence Group that the DECC is needed every weekend not just holidays or major events as in some towns.</p> <p>November 2012 - EMAS are now the sole funder of the DECC which operates every Friday and Saturday 10p.m. x 4a.m. There is a paramedic, a member of St Johns Ambulance and a police officer working there at all times.</p> <p>October 2013 - At the local Health and Wellbeing Meeting on 24th October 2013, it was reported that EMAS would not be able to provide the service again due to capacity.</p> <p>November 2013 - KBC Community Safety Officer and Police met with St John Ambulance Regional Events Manager and Operations Manager on 6th November 2013 to see if the service can be re-started for the Christmas and New Year period and Saturdays throughout the year. St John Ambulance can provide the required service throughout the year and undertook to prepare costings.</p> <p>January 2014 - The DECC was in operation in Kettering town centre on 20, 21, 24, 26, 27, 28 &amp; 31 December 2013, 9pm x 5am. Funding provided by KBC, Police &amp; NHS Nene CCG. 20 people in total were treated over the 7 nights. Evaluation by NHS Nene CCG.</p>			

<b>Strategic Objective: TO REDUCE ALCOHOL RELATED VIOLENCE IN KETTERING ASSOCIATED WITH THE NIGHT TIME ECONOMY</b>			
<b>Outcome:</b>		<b>Target(s):</b>	
<b>Reduction in alcohol related violent crime in and around Kettering Town Centre</b>		<p>To reduce violence against the person in Kettering Town Centre by 8% by March 2015</p> <p>To reduce violence against the person within Kettering Borough by 8% by March 2015</p>	
<b>Action</b>		<b>Outputs</b>	<b>Monitoring Indicators</b>
<p>To use test purchasing effectively in all types of licensed premises and take positive action against those caught selling alcohol to under age drinkers and purchasing by proxy</p>		<p>Identify problem licensed premises</p> <p>Joint agency activities targeting problem licensed premises</p>	<p>Number of joint agency activities undertaken</p> <p>Number of test purchase activities</p> <p>Volume reduction in assault with injury offences</p>
<b>Lead</b>	<b>Start Date:</b>	<b>End date</b>	<b>Risks</b>
<p>Adam Ward/ Carol Gamble</p> <p>Supported by Northamptonshire Licensing Enforcement Group</p>	<p>April 2014</p>	<p>March 2015</p>	<p>Limited resources of participating agencies</p>
<b>Current Position</b>			
<p>Currently issues in respect of Trading Standards resources, therefore targeted work on complaints received.</p> <p>The Street Pastors have not noticed a problem recently with young people drinking in the town centre.</p> <p>September 2013 - Test Purchasing Operation carried out on Kettering off-licences: 3 offences and 8 no sales.</p> <p>October 2013 - Test Purchasing Operation in Kettering: 1 offence and 5 no sales.</p> <p>January 2014 - Good multi agency working has led to reviews and licences being revoked at 3 premises during October and November 2013. One of these followed a test purchasing operation.</p>			
<b>Action</b>		<b>Resources</b>	
		<p>Resources of Trading Standards, Police and Kettering Borough Council Environmental Health</p>	

<b>Strategic Objective: TO REDUCE THE RISK OF HARM TO VICTIMS OF DOMESTIC ABUSE AND SEXUAL VIOLENCE</b>	
<b>Outcome:</b> Increase in reported incidents Reduce repeat cases at MARAC	<b>Target(s):</b> Monitor progress at County level

Action	Outputs	Monitoring Indicators	Resources
<b>To undertake targeted awareness raising and engagement, with a focus on the areas around Kettering town centre and areas to the east of the town</b>	Increase in domestic abuse and sexual violence interventions Promotion of domestic abuse and sexual violence campaigns Awareness and engagement in colleges, schools and youth settings Delivery of messages around "what happens when you report"	Feedback from service providers on referrals received  Police reporting data	Northamptonshire Sunflower Centre Victim Support Women's Aid NRICC Police KBC Corby & Kettering C-S-P Interpersonal Violence Delivery Group
Lead	Start Date:	End date	Risks
Stephanie Challis Sunflower Centre	April 2014	March 2015	Lack of resources for campaigns Lack of capacity within agencies
<b>Current Position</b>			
Articles developed for all partners to include in their corporate magazines and on websites to ensure we are achieving a co-ordinated message.  During Domestic Abuse Week a display was held at Tresham College in Kettering. The display was in place for over two weeks and feedback from the College was very positive. Materials also handed out at "Have Your Say" events, and displayed in council offices, community centres, sports centres, libraries and surgeries. Full use made of websites and plasma screens.  SCT Womens Safety Sessions Saturday 9 November 2013 Melton Community Centre, Saturday 16 November All Saints Church, William Street, Kettering and Thursday 21 November Counties Community Centre, Hertford Road, Kettering. Included alcohol Awareness, personal safety and domestic violence.			

**Strategic Objective: TO REDUCE THE RISK OF HARM TO VICTIMS OF DOMESTIC ABUSE AND SEXUAL VIOLENCE**

**Outcome: Reduction in domestic abuse incidents**  
 Reduce repeat cases at MARAC

**Target(s):**  
 Monitor progress at County level

Action		Outputs	Monitoring Indicators	Resources
<b>To provide target hardening of homes of high risk victims of domestic abuse</b>		Secure funding for target hardening of homes  Target hardening of homes of high risk victims of domestic abuse	Feedback from service providers on referrals received  Police reporting data	Northamptonshire Sunflower Centre Police Victim Support Women's Aid NRICC KBC Corby & Kettering CSP Interpersonal Violence Delivery Group
Lead	Start Date:	End date	Risks	Current Position
Stephanie Challis-Sunflower Centre	April 2014	March 2015	Lack of capacity within agencies Limited funding	Domestic abuse target hardening -37 referrals during 2011/2012. Total spend £11,139. £6,800 Home Office funding allocated by Community Safety Partnership Board to domestic violence target hardening for 2012/2013. Domestic abuse target hardening – 36 referrals during the period April 2012—March 2013. Total spend £12,626. June 2013 -Funding bid submitted to Police and Crime Commissioner to fund further work. August 2013 -Funding for target hardening for high risk cases being dealt with on a County-wide basis. A total of £30k has been allocated for use Countywide. March 2014 - Between April 2013 and March 2014, £3,506 has been spent on domestic violence target hardening, from the Countywide pool, in the Kettering Borough.

**Strategic Objective: TO REDUCE THE RISK OF HARM TO VICTIMS OF DOMESTIC ABUSE AND SEXUAL VIOLENCE**

**Outcome:** Increase in reported incidents  
Reduce repeat cases at MARAC

**Target(s):**  
Monitor progress at County level

Action		Outputs	Monitoring Indicators	Resources
<p><b>Delivery of 12 week Domestic Abuse Awareness programme, to women who are, or who have been victims of Domestic Abuse. The course will enable women to learn new techniques that will protect them and their children from entering into future violent relationships.</b></p>		<p>The programme will be run in conjunction with the Change programme to male perpetrators, the outcome will be to see DA incidents reduced within Kettering.</p>	<p>Precourse evaluation of the victims awareness Evaluation after course Feedback from service providers Police reporting data</p>	<p>Programme facilitated by 2 trained facilitators. Resource materials. Venue. Funded during 2014/2015 by Police.</p>
Lead	Start Date:	End date	Current Position	
WenWA	April 2014	March 2015	<p>The Freedom programme has been successfully running in Northamptonshire for 4 years, it has been recognised as a very effective programme for women who are victims of DA. It has been recognised by Adult &amp; Children's services Review and Conferencing, offering the opportunity for engagement to women whose children are at risk of being removed, due to DA.</p> <p>June 2013 - Funding bid submitted to Police and Crime Commissioner to fund further programmes. August 2013 - Funding for Victims Programmes being dealt with on a Countywide basis. 12 programmes for victims of low and medium risk cases, with each CSP receiving one. The rest will be pooled and provided based on need.</p> <p>5 Programmes took place during 2013/2014 - Ronald Tree Childrens Centre (x3), Desborough Library (x1) and Sure Start in Montagu Street, Kettering (x1). On average 10 people attend each Programme. Each Programme costs £1,600 to run.</p> <p>March 2014 - £8k Police funding secured to clear backlog of victims requiring Programme.</p>	
		<p><b>Risks</b></p> <p>Limited funding Lack of capacity within agencies</p>		



**Strategic Objective: TO REDUCE THE RISK OF HARM TO VICTIMS OF DOMESTIC ABUSE AND SEXUAL VIOLENCE**

**Outcome:** Reduction in domestic abuse incidents  
Reduce repeat cases at MARAC

**Target(s):**  
Monitor progress at County level

Action		Outputs	Monitoring Indicators	Resources
<p>This Choose to Change programme is delivered to young people to challenge their perceptions of healthy relationships, this programme is targeted at young people who are involved in the criminal justice system, or are known to be instigators of violence in relationship.</p>		<p>8 week programme that challenges the beliefs of young people about their violent and abusive behaviours.</p>	<p>Evolution pre-post course , indicators would be a significant reduction in DA incidents with young people. Numbers on programme Feedback from service providers Police reporting data</p>	<p>2 x Facilitators. Course materials. Funded during 2013/2014 by KBC and Police</p>
Lead	Start Date:	End date	Current Position	
Northampton Women's Aid.	April 2014	March 2015	<p>Northampton Women's Aid have been funded for 2 years to run this programme, the young people who have attended have evidence an improvement in their school attendance, engaging positively with their parents.  NWA have introduced this course programme to the youth offending team in Kettering, and education settings where relationship problems have been an issue.  4 Sessions funded by Kettering Borough Council and the Police hosted at Kettering Youth Information Centre.  March 2013 - no referrals received from schools, youth offending team, social services or police during December, January and February. This was addressed by the Partnership and the sessions were held during 2013/2014.  March 2014 – Evaluation being completed.</p>	
			Risks	
			Lack of referrals Limited funding	

**Strategic Objective: TO REDUCE THE RISK OF HARM TO VICTIMS OF DOMESTIC ABUSE AND SEXUAL VIOLENCE**

**Outcome:** Reduction in domestic abuse incidents  
Reduce repeat cases at MARAC

**Target(s):**  
Monitor progress at County level

Action		Outputs	Monitoring Indicators	Resources
To deliver a range of domestic abuse programmes through a case management approach		Referrals through case management approach Delivery of a range of domestic abuse programmes	Pre - programme evaluation of awareness Evaluation after programme Feedback from service providers Police reporting data	Resource materials Venue Funded during 2014/2015 through Partnership funding
Lead	Start Date:	End date	Current Position	
WENWA	April 2014	March 2015	Women's Aid run a variety of groups for women and children who have experienced domestic abuse: "Freedom Programme" for adult women "Stay Free" for adult women "Help Me Stay Safe" for 7 - 11 years "DAY Programme" for young people over the age of 14 years "CRUSH" for 13 - 19 year olds	
		<b>Risks</b>		
		Limited funding Lack of capacity within agencies		



**PRODUCED BY MEMBERS OF  
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**Northamptonshire Police 101**

**Northamptonshire County Council 0300 1261000**

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